# **Annexure B: Technical Indicators**

The technical indicator descriptions have not been printed with this document, however they can be found on the Department's website (http://www.westerncape.gov.za/eng/your\_gov).

# **Programme 1: Administration**

Strategic Objective 1: To partner with programmes so they can meet their service delivery requirements

Indicator title	Submission of Strategic Reports
Short definition	Departmental Strategic reports detailing its plans. All Plans to be submitted timeously as prescribed by the relevant regulations and circulars
Purpose/importance	To inform citizens, legislature and other stakeholders what the Department plans and has achieved in each year
Source/collection of data	Published Annual Performance Plan, Quarterly Performance Reports, Annual Report, Impact evaluation report
Method of calculation	Quantitative
Data limitations	No limitation
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Department to submit and table strategic reports timeously as prescribed by the relevant regulations and circulars
Indicator responsibility	Director: Policy & Strategic Support

Indicator title	1.1 Submission of an Annual Performance Plan
Short definition	Departmental Annual Performance Plan detailing the Department's plan for the year, the Plan to be submitted timeously as prescribed by the relevant regulations and circulars
Purpose/importance	To inform citizens, legislature and other stakeholders of what the Department plans to do each financial year
Source/collection of data	Published Annual Performance Plan
Method of calculation	Quantitative
Data limitations	None
Type of indicator	Output
Calculation type	Non-Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Department to table an Annual Performance Plan timeously as prescribed by the relevant regulations and circulars
Indicator responsibility	Director: Policy & Strategic Support

Indicator title	1,2 Submission of Quarterly Performance Reports
2.8 mm	Departmental Quarterly Performance Reports (QPR) to be submitted timeously as prescribed by the relevant regulations and circulars
Purpose/importance	To provide quarterly progress on the deliverables of the Department as indicated in the annual performance plan
Source/collection of data	Quarterly Performance Reports as submitted by various sub-programmes
Method of calculation	Quantitative
Data limitations	No limitation
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Department to submit quarterly reports timeously as prescribed by the relevant regulations and circulars
Indicator responsibility	Director: Policy & Strategic Support

Indicator title	1.3 Submission of an Annual Report
Short definition	Departmental Annual Report reflecting the progress of the Department, to be submitted timeously as prescribed by the relevant regulations and circulars
Purpose/importance	To inform citizens, legislature and other stakeholders of what the Department has achieved in each financial year
Source/collection of data	Published Annual Report and data submitted by the sub-programmes
Method of calculation	Quantitative
Data limitations	No limitation
Type of indicator	Output
Calculation type	Non-Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Department to table an Annual Report timeously as prescribed by the relevant regulations and circulars
Indicator responsibility	Director: Policy & Strategic Support

Indicator title	1.4 Programme impact evaluation report
Short definition	Evaluation report of a Department project identified for that financial year
Purpose/importance	To assess the impact of the Departments projects and measure the impact of programmes.  To inform planning for the coming year
Source/collection of data	QPR, field, Evaluation Reports
Method of calculation	Qualitative
Data limitations	Findings limited to the projects identified for evaluation
Type of indicator	Outcome
Calculation type	Cumulative on annual basis
Reporting cycle	Annual
New indicator	No
Desired performance	Department being able to accurately measure its outcomes and identify related challenges for improvement
Indicator responsibility	Director: Policy & Strategic Support

# Strategic Objective Indicator

Indicator title	Number of Financial Reports Submitted
Short definition	Departmental Financial reports to be submitted timeously as prescribed by the relevant regulations and circulars
Purpose/importance	Compliance to the National and Provincial Treasury regulations and circulars on budget expenditure and monitoring
Source/collection of data	In-year monitoring reports (IYM), Annual Financial Statements, Interim Financial Statements
Method of calculation	Quantitative
Data limitations	No limitation
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Submission of Financial Reports timeously as prescribed by the relevant regulations and circulars
Indicator responsibility	Chief Financial Officer

# **Provincial Programme Indicators**

Indicator title	2.1 In-year monitoring reports submitted to PT
Short definition	In year monitoring submitted timeously as prescribed by the relevant regulations and circulars
Purpose/importance	Compliance to the National Treasury regulations and monitoring of budget
Source/collection of data	Budgets, expenditure and procurement plans from line function for planning purposes
Method of calculation	Quantitative
Data limitations	In the absence of procurement plans, the procurement strategy is not implementable. If the accounting and/or procurement systems are not working, reports are difficult to obtain for reporting purposes
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Submission of 12 accurate IYM's for the financial year.
Indicator responsibility	Chief Financial Officer

Indicator title	2.2 Properly costed budget aligned with APP/Strategic Plan
Short definition	Submit an MTEF budget that is aligned with the APP
Purpose/importance	To provide an MTEF budget that will support the delivery of the APP projects
Source/collection of data	APP and budget requests from Directorates
Method of calculation	Quantitative
Data limitations	Poorly costed project plans from line function
Type of indicator	Output
Calculation type	Non-Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Department to submit a properly costed budget that is aligned to the APP deliverables
Indicator responsibility	Chief Financial Officer and Director: Policy and Strategic support

Indicator title	2.3 Submission of Annual Financial Statements
Short definition	Submit Annual Financial Statements as prescribed by the relevant regulations and circulars
Purpose/importance	To submit AFS of the Department to show spending and account for public funds
Source/collection of data	Financial and non-financial reports
Method of calculation	Quantitative
Data limitations	Integrity of data is assumed and AFS accounts for reported issues only
Type of indicator	Output
Calculation type	Non- Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Department to submit accurate Annual Financial Statements
Indicator responsibility	Chief Financial Officer

Indicator title	2.4 Submission of Interim Financial Statements
Short definition	Submit interim Financial Statements as prescribed by the relevant regulations and circulars
Purpose/importance	To submit AFS of the Department to show spending and account for public funds
Source/collection of data	Financial and non-financial reports
Method of calculation	Quantitative
Data limitations	Integrity of data is assumed and AFS accounts for reported issues only
Type of indicator	Output
Calculation type	cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Department to submit accurate interim Financial Statements
Indicator responsibility	Chief Financial Officer

### **PROGRAMME 2: Local Governance**

Sub-programme 2.1.: Municipal Administration

#### **Municipal Governance & Specialised Support** 2.1.1

**Strategic Objective:** To promote good governance in municipalities

Indicator title	Decision-making Programmes enhanced
Short definition	Provide legal support to improve legal compliance and strengthening the oversight function to improve decision making in municipalities
Purpose/importance	To promote and improve legislative compliance and to strengthen oversight in municipalities
Source/collection of data	Old Ordinances, Constitution, National and Provincial legislation, By-laws, Case law"
Method of calculation	Quantitative
Data limitations	No data limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Improved oversight and decision making in Municipal Councils
Indicator responsibility	Director: Municipal Governance

Indicator title	1.1 Municipalities supported with Legislation Development
Short definition	Development, review and amendment of municipalities By-laws.
Purpose/importance	The purpose is to ensure that municipality's by-laws are up to date and in line with the Constitution.
Source/collection of data	Old Ordinances, Constitution, National and Provincial legislation, By-laws, Case law.  Evidence:  Request, Agendas, Minutes, Attendance Register, Response from Municipality, Summary Report
Method of calculation	Quantitative
Data limitations	No data limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Updated municipal By-laws in line with the Constitution
Indicator responsibility	Director: Municipal Governance

Indicator title	1.2 Legal Support provided to Municipalities (Hosting of the Legislative and Constitutional Task Team)
Short definition	Hosting of the Legislative and Constitutional Task Team
Purpose/importance	Support Legal Compliance in municipalities
Source/collection of data	Legislation, Case Law, Reference Material  Evidence:  Request, Agendas, Minutes, Attendance Register, Response from Municipality, Summary Report
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Bi-annual
New indicator	No
Desired performance	Legal Compliance in municipalities improved
Indicator responsibility	Director: Municipal Governance

Indicator title	1.3 Municipalities supported with legal advice
Short definition	To provide legal advice to Municipalities when requested
Purpose/importance	Support Legal Compliance in municipalities
Source/collection of data	Legislation, Case Law, Reference Material  Evidence:  Request, Agendas, Minutes, Attendance Register, Response from Municipality, Summary Report
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Bi-annual
New indicator	No
Desired performance	Legal Compliance in municipalities improved
Indicator responsibility	Director: Municipal Governance

Indicator title	1.4 Research: Practise Note on Conduct in Council meetings
Short definition	Develop a guide outlining the procedure and proceedings in conducting Council meetings
Purpose/importance	Create awareness, guidance and education to Councillors. Ensure that the Rules of Order By-law and the Western Cape Privilege and Immunities of Councillors Act No. 7 of 2011 complies with procedural and substantive fairness
Source/collection of data	Legal Resource material, books and desk top research  Evidence:  Practice Notes, emails, Summary Report
Method of calculation	Quantitative
Data limitations	None
Type of indicator	Output
Calculation type	Non-Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Capacitation and Fair application of the law
Indicator responsibility	Director: Municipal Governance

Indicator title	1.5 Assessment of Municipal Public Account Committees (MPACs)
Short definition	To review agendas and supporting documentation for meetings, observe meetings, and assess the proceedings
Purpose/importance	To improve oversight
Source/collection of data	Evidence: • Agendas, Supporting Documentation, attendance of meetings
Method of calculation	Qualitative
Data limitations	Access to documentation and meetings
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Improved oversight by Municipal Council over Executive and Administration
Indicator responsibility	Director: Municipal Governance

Indicator title	1.6 Municipalities supported to strengthen and ensure efficient and effective Governance
Short definition	Conduct workshops and awareness in municipalities
Purpose/importance	To strengthen municipal council oversight function and governance over the executive and the administration
Source/collection of data	Legislation, Case Law, <b>Evidence:</b> • Request, Agendas, Minutes, Attendance Register, Presentations, Summary Report, Closure Reports
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Municipal oversight function and governance strengthened
Indicator responsibility	Director: Municipal Governance

Indicator title	1.7 Assessment of Senior Manager Appointments in accordance with legal prescripts
Short definition	In terms of the Municipal Systems Act, a municipal Council must inform the MEC for Local Government of the appointment process and outcome of Municipal Managers and Managers directly accountable to Municipal Managers
Purpose/importance	To ensure that the appointment is in accordance with the Municipal Systems Act and applicable Regulations
Source/collection of data	Supporting Documentation submitted by Municipality  Evidence:  Appointment Letters, Summary Report
Method of calculation	Quantitative
Data limitations	Quality and completeness of information from Municipal Council
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Due process followed
Indicator responsibility	Director: Municipal Governance

Indicator title	1.8 Assessing Code of Conduct cases to ensure legislative compliance
Short definition	To attend to appeals from municipal Councillors and requests for the suspension and removal of councillors
Purpose/importance	Statutory responsibility
Source/collection of data	Record of Decision from Municipal Council  Evidence:  Assessment Report/Summary Report of assessments
Method of calculation	Quantitative
Data limitations	Quality and completeness of information from Municipal Council
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Lawful and Fair decisions
Indicator responsibility	Director: Municipal Governance

Indicator title	1.9 Report on Legal responses and/or enquiries in relation to allegations of fraud, maladministration, corruption and/or failures to adhere to statutory obligations at a municipal level
Short definition	To report on legal responses prepared and/or enquiries conducted in relation to allegations of fraud, maladministration, corruption and/or a failure to adhere to statutory obligations at a municipal level
Purpose/importance	To ensure that fraud, maladministration, corruption and/or non-compliance with statutory obligations is properly addressed within the applicable legal framework and that a report thereon is compiled
Source/collection of data	Project report, QPR, dashboard report and annual report
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Due process followed (procedurally and substantively)
Indicator responsibility	Director: Specialised Support

Indicator title	1.10 Report on the assessment of complaints concerning municipalities
Short definition	To report on the assessment of complaints concerning municipalities in line with Section 105 of the Municipal Systems Act and/or Section 5 of the Western Cape Monitoring and Support of Municipalities Act
Purpose/importance	To effectively and lawfully assess complaints in respect of municipalities so that these complaints may be resolved effectively and appropriately and to ensure that a report thereon is compiled
Source/collection of data	Project report, QPR, annual report
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Due process followed (procedurally and substantively)
Indicator responsibility	Director: Specialised Support

Indicator title	1.11 Report on support provided in respect of investigations conducted in terms of Section 106 of the Municipal Systems Act or Section 154 of the Constitution
Short definition	To report on the co-ordination and management of investigations into complaints received in respect of municipalities in accordance with Section 106 of the Municipal Systems Act or Section 154 of the Constitution
Purpose/importance	To ensure that investigations conducted in terms of Section 106 of the Municipal Systems Act or Section 154 of the Constitution are legally valid and to ensure that a report thereon is compiled
Source/collection of data	Project report, QPR, Annual Report
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Non-Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Due process followed (procedurally and substantively)
Indicator responsibility	Director: Specialised Support

Indicator title	1. Number of municipalities supported to comply with MSA regulations
Short definition	Issue a circular/notice/guideline to the respective municipality detailing steps to be undertaken in the filling of the senior manager positions. Develop a report on compliance of municipalities with the Regulations on appointment of assist and support municipalities through meetings and workshops to interpret and apply the Regulations. Intervene where municipalities do not comply and provide support (support differs from Province to Province)
Purpose/importance	To promote the appointment of competent and suitably qualified senior managers
Source/collection of data	Municipal reports on compliance
Method of calculation	Quantitative
Data limitations	Non submission of reports by municipalities
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Improved institutional and administrative capability to effectively perform and deliver services
Indicator responsibility	Director: Municipal Governance

Indicator title	2. Number of reports produced on the extent to which municipalities comply with the implementation of the Anti-corruption measures
Short definition	Anti-corruption measures include the establishment and functionality of a structure that deals with Anti-corruption issues, towards combating fraud and corruption and/or maladministration in municipalities. The structure should comprise of Law enforcement agency, OTP, Municipalities, Treasury, CoGTA etc., to identify risk and mitigating factors to reduce levels of corruption in municipalities.
Purpose/importance	To ensure coordination of all anti-corruption activities per Province
Source/collection of data	Municipal quarterly reports on anti-corruption and reports from law enforcement agencies
Method of calculation	Qualitative
Data limitations	Non functionality of the anti-corruption technical working group
Type of indicator	Output
Calculation type	Non- cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Key risk areas including political interference identified and addressed
Indicator responsibility	Director: Municipal Governance

Indicator title	3. Number of reports on fraud, corruption and maladministration cases reported and investigated
Short definition	Comprehensive reports on analysis of cases reported, investigated and concluded that demonstrate corruption threads in municipalities
Purpose/importance	To reduce incidences of corruption in municipalities
Source/collection of data	Progress reports on cases referred and investigated by law enforcement agencies, and municipal reports on anti-corruption
Method of calculation	Qualitative
Data limitations	None submission of reports by Provinces
Type of indicator	Output
Calculation type	Non-cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Corruption in municipalities is tackled more effectively and consistently
Indicator responsibility	Director: Municipal Governance

Sub programme: 2.2 Public Participation

Strategic Objective: To strengthen public participation through effective communication between

municipalities and communities

Indicator title	Programmes to Improve Public Participation in municipalities
Short definition	To support municipalities in strengthening their public participation processes
Purpose/importance	To enhance participatory democracy at local level
Source/collection of data	Attendance registers, minutes , Project reports, QPR and Annual Report
Method of calculation	Quantitative
Data limitations	Lack of capacity and administrative support by municipalities
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Improved public participation in municipalities
Indicator responsibility	Director: Public Participation

Indicator title	1.1 Support programmes to improve Public Participation
Short definition	Support ward committees with various capacity building programmes to ensure functional ward committees: The following projects will be implemented:  • Public Participation Training  • Ward Committee functionality (Know Your Ward Committee Campaigns)  • Development and Review of Ward Committee Operational plans  • Development and review of Public Participation and Ward Committee Policies  • Civic education on public participation
Purpose/importance	To ensure that Ward Committees are relevant and functional
Source/collection of data	<ul> <li>Reports, QPR and Annual Report</li> <li>Evidence</li> <li>Public Participation Training</li> <li>Invites, Agendas, Minutes, Attendance Registers, MOA, Final Report, Close out Report.</li> <li>Ward Committee functionality</li> <li>Invites, Agendas, Minutes, Attendance Registers, MOA, Final Report, Close out Report</li> <li>Development and Review</li> <li>Operational Plans/Ward Committee Policies/Public Particiaption Policies, Correspondence, Development of template, Presentation, Invites, Agendas, Minutes, Attendance Registers</li> <li>Civic Education on Public Participation</li> <li>Invites, Visual Presentations (CDs), Attendance Registers, Feedback Reports, Close out Report.</li> </ul>
Method of calculation	Quantitative
Data limitations	Lack of capacity and administrative support by municipalities
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Capacitated municipal officials and functional ward committees
Indicator responsibility	Director: Public Participation

Indicator title	1.2 Reports on ward committee functionality
Short definition	To monitor functionality of ward committees in municipalities
Purpose/importance	To monitor ward committee functionality in municipalities
Source/collection of data	Reports on functionality, QPR and Annual Report  Evidence:  Regional Management Team (RMT Report), Functionality Indicators.
Method of calculation	Quantitative
Data limitations	Lack of capacity and administrative support by municipalities
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	To assess the effectiveness of ward committees
Indicator responsibility	Director : Public Participation

Indicator title	1.3 Communication support programmes provided to municipalities
Short definition	To support with the communication programmes and to support with enhancing community participation in Governance e.g. IDP, in response to municipalities
Purpose/importance	Ensuring that communities are informed on issues affecting their municipalities
Source/collection of data	Project reports, municipalities and Sector Departments.  Evidence:  Actual Material developed for Municipalities, Emails, Agendas, Attendance Register, Brief Summary Report, Close out Report
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Effective communications channels within municipalities
Indicator responsibility	Deputy Director: Communications

Indicator title	1.4 Specialised Communication training provided to Municipalities
Short definition	To support with the development of Corporate Identity and Photography Training in response to requests of municipalities.
Purpose/importance	To give them a consistent brand identity that is easily recognisable
Source/collection of data	Training manuals, workshop registers  Evidence:  Training Material developed for Municipalities, Emails, Agendas, Attendance Register, Brief Summary Report, Close out Report
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Bi-annual Bi-annual
New indicator	No
Desired performance	To enable municipalities to achieve a more professional identity with a shift to a more visual environment.
Indicator responsibility	Deputy Director: Communications

Indicator title	Municipalities supported with capacity-building Programmes on gender mainstreaming
Short definition	Municipalities supported to promote Gender Equality
Purpose/importance	Compliance with the National Gender Policy Framework for Local Government as well as Goal Three of the Millennium Development Goals, i.e. Gender Equality and Women's Empowerment
Source/collection of data	Reports and Gender Policies (Action Plans)
Method of calculation	Quantitative
Data limitations	Failure by municipalities to develop and adopt Gender Policies
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Gender mainstreaming is institutionalised in municipalities
Indicator responsibility	Director: Public Participation

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Indicator title	2.1 Municipalities supported with gender mainstreaming programmes
Short definition	Municipalities supported to give effect to Gender Equality
Purpose/importance	Compliance with the National Gender Policy Framework for Local Government as well as Goal Three of the Millennium Development Goals, i.e. Gender Equality and Women's Empowerment
Source/collection of data	Reports and Gender Policies (Action Plans)  Evidence:  Letter to Municipalities, Agendas, Minutes, Attendance Registers, checklist, Summary Report
Method of calculation	Quantitative
Data limitations	Failure by municipalities to develop and adopt Gender Policies
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Gender mainstreaming is institutionalised in municipalities
Indicator responsibility	Director: Public Participation

Indicator title	1. Number of work opportunities created through the Community Work Programme in municipalities
Short definition	To support municipalities in coordinating the creation (provision) of work opportunities in line with the CWP implementation manual.
Purpose/importance	To provide employment safety nets, alleviate poverty and community development
Source/collection of data	Monitoring monthly reports  Evidence:  Letter to Municipalities, Agendas, Minutes, Attendance Registers, checklist, Close Report
Method of calculation	Quantitative
Data limitations	Inaccuracy of monthly monitoring reports by agency
Type of indicator	Output
Calculation type	Non-Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	More job opportunities created
Indicator responsibility	Director: Public Participation

Indicator title	2. Number of ward committees supported on implementation of ward operational plans
Short definition	Functionality of ward committees in relation to the implementation of ward operational plans in municipal wards that include basic ward level issues (potholes, non-functioning traffic lights, service interruptions, billing queries, etc.) to be addressed
Purpose/importance	To strengthen ward committee functionality and enhance community participation
Source/collection of data	Ward level operational plans and ward committee functionality reports  Evidence:  Quarterly Report, emails, Agendas, Minutes, Attendance Registers, Report
Method of calculation	Ward level operational plan developed and implemented in each municipal ward
Data limitations	Lack of capacity and administrative support by municipalities
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	To ensure structured ward committee operations thereby improving the accountability of ward committees and municipal structures to the communities they serve
Indicator responsibility	Director: Public Participation

Indicator title	3. Report on the number of community report back meetings convened by councillors in each ward
Short definition	Strengthening community feedback mechanisms by municipal councillors
Purpose/importance	To ensure compliance with schedule 5 of the MSA
Source/collection of data	Municipal community engagement plans; Report on quarterly community engagements  Evidence:  RMT Report
Method of calculation	Quantitative
Data limitations	Lack of capacity and administrative support by municipalities, lack of monitoring on commitments made by municipalities
Type of indicator	Output
Calculation type	Non-Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Improved communication between municipalities and communities on service delivery issues
Indicator responsibility	Director: Public Participation

Indicator title	4. Number of municipalities supported to roll-out gender policy framework
Short definition	Guide municipalities on gender policy to achieve the 50/50 representation of women in senior management position
Purpose/importance	Responding to a none racist, none sexist society
Source/collection of data	Municipal quarterly report  Evidence:  Same Evidence as the Provincial Indicator
Method of calculation	Quantitative
Data limitations	Lack of maintaining the gender disaggregation
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Gender equity in municipalities
Indicator responsibility	Director: Public Participation

Indicator title	5. Number of municipalities supported on the development of a ward-level database with community concerns and remedial actions produced
Short definition	Establishment of systems and processes to register and respond to community concerns
Purpose/importance	To ensure a structured two way communication between municipalities and communities on service delivery concerns  To act as an early warning system to address issues at an early stage
Source/collection of data	Database on community concerns
Method of calculation	Quantitative
Data limitations	Availability of applicable systems
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Improved rate of response to community concerns by municipalities
Indicator responsibility	Deputy Director: Communications

### Sub-programme 2.3: Capacity Development

Strategic Objective: To provide support and capacity building Programmes to municipalities

Indicator title	Programmes implemented to support and capacitate municipalities
Short definition	To support municipalities with Capacity Building Programmes, implementation of Municipal Property Rates Act, Municipal ICT support, and Municipal Training Programmes.
Purpose/importance	To ensure capacity development at municipalities for improved service delivery and enhanced levels of governance maturity
Source/collection of data	MGRO, Back to Basics, IDP Indaba, municipal requests, project plans, QPR, dashboard report, and municipal annual reports
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative and non-cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Improved municipal capacity, effective and efficient service delivery and improved governance maturity
Indicator responsibility	Director: Municipal Support and Capacity Building

Indicator title  1.1 Capacity-building programmes implemented in municipalities (ongoing)  Development and implementation of capacity building Programmes namely  B2B, IPSS, Shared Services, Mentoring and Coaching  To ensure capacity development at municipalities for improved service delivery.  Municipal Status Reports, QPR, Back to Basics, MGRO and Annual Reports Evidence B2B, (Presentations, Agendas, Attendance Registers, Minutes)  IPSS Source/collection of data  Shared Services (TOR, Approved Service Provider, Agenda, Attendance Register Minutes, Close out Report)  Mentoring and Coaching Agenda, Attendance Registers, Minutes, Appointment Letters, Close Report  Method of calculation  Quantitative  Data limitations  No limitations  Type of indicator  Output  Calculation type  Cumulative  Reporting cycle  Bi-annual  New indicator  No  Desired performance  Improved municipal capacity, effective and efficient service delivery and improved governance maturity  Indicator responsibility  Director: Municipal Support and Capacity Building		
Short definition  Purpose/importance  To ensure capacity development at municipalities for improved service delivery.  Municipal Status Reports, QPR, Back to Basics, MGRO and Annual Reports Evidence B2B,  (Presentations, Agendas, Attendance Registers, Minutes)  IPSS Source/collection of data  Shared Services (TOR, Approved Service Provider, Agenda, Attendance Register Minutes, Close out Report)  Mentoring and Coaching Agenda, Attendance Registers, Minutes, Appointment Letters, Close Report  Method of calculation  Quantitative  Data limitations  No limitations  Type of indicator  Cutput  Calculation type  Reporting cycle  Bi-annual  New indicator  No  Improved municipal capacity, effective and efficient service delivery and improved governance maturity	Indicator title	1.1 Capacity-building programmes implemented in municipalities (ongoing)
delivery.  Municipal Status Reports, QPR, Back to Basics, MGRO and Annual Reports Evidence B2B,  (Presentations, Agendas, Attendance Registers, Minutes)  IPSS Status reports  Shared Services (TOR, Approved Service Provider, Agenda, Attendance Register Minutes, Close out Report)  Mentoring and Coaching Agenda, Attendance Registers, Minutes, Appointment Letters, Close Report  Method of calculation  Quantitative  Data limitations  No limitations  Type of indicator  Output  Calculation type  Cumulative  Reporting cycle  Bi-annual  New indicator  No  Improved municipal capacity, effective and efficient service delivery and improved governance maturity	Short definition	<ul><li>B2B,</li><li>IPSS ,</li><li>Shared Services,</li></ul>
Evidence B2B,	Purpose/importance	
Data limitations  Type of indicator  Output  Calculation type  Reporting cycle  Bi-annual  New indicator  No  Desired performance  Improved municipal capacity, effective and efficient service delivery and improved governance maturity	Source/collection of data	<ul> <li>Evidence B2B,</li> <li>(Presentations, Agendas, Attendance Registers, Minutes)</li> <li>IPSS</li> <li>Status reports</li> <li>Shared Services</li> <li>(TOR, Approved Service Provider, Agenda, Attendance Register Minutes, Close out Report)</li> <li>Mentoring and Coaching</li> <li>Agenda, Attendance Registers, Minutes, Appointment Letters, Close</li> </ul>
Type of indicator  Output  Calculation type  Cumulative  Reporting cycle  Bi-annual  New indicator  No  Desired performance  Improved municipal capacity, effective and efficient service delivery and improved governance maturity	Method of calculation	Quantitative
Calculation type  Cumulative  Reporting cycle  Bi-annual  New indicator  No  Improved municipal capacity, effective and efficient service delivery and improved governance maturity	Data limitations	No limitations
Reporting cycle       Bi-annual         New indicator       No         Desired performance       Improved municipal capacity, effective and efficient service delivery and improved governance maturity	Type of indicator	Output
New indicator  No  Desired performance  Improved municipal capacity, effective and efficient service delivery and improved governance maturity	Calculation type	Cumulative
Desired performance Improved municipal capacity, effective and efficient service delivery and improved governance maturity	Reporting cycle	Bi-annual
improved governance maturity	New indicator	No
Indicator responsibility Director: Municipal Support and Capacity Building	Desired performance	
	Indicator responsibility	Director: Municipal Support and Capacity Building

Indicator title	1.2 Programmes to support municipalities with the enhancement of ICT
Short definition	Implement support programmes to strengthen the ICT functionality and compliance in municipalities:  Development of a data governance policy and implementation plan, Individualised ICT support provided to municipalities
Purpose/importance	To respond to the needs of municipalities in regard to ICT
Source/collection of data	<ul> <li>MGRO, AG reports, database and information received from municipalities.</li> <li>Evidence</li> <li>Agenda, Attendance Registers, Minutes, emails, Presentations Close Reports</li> </ul>
Method of calculation	Quantitative
Data limitations	No limitation
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Bi-annual
New indicator	No
Desired performance	Robust and compliant ICT system in municipalities
Indicator responsibility	Director: Municipal Support and Capacity Building

Indicator title	1.3 Research utilising shared services methodology as an alternative service delivery model.
Short definition	Research with the aim of identifying and developing of a new support strategy to be implemented at municipalities
Purpose/importance	To ensure that support Programmes remain comprehensive and relevant
Source/collection of data	Research report  Evidence  • SLA/MOU, Final Research Report
Method of calculation	Qualitative
Data limitations	No limitation
Type of indicator	Output
Calculation type	Non-Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Improved Municipal Capacity, assess to scarce skills, reduction of cost
Indicator responsibility	Director: Municipal Support and Capacity Building

Indicator title	1.4 Training and Development Programmes for Municipal Officials and Councillors
Short definition	Training programme for municipal officials <ul><li>Official Training Development Programme</li><li>Councillor Training</li></ul>
Purpose/importance	To build capacity in municipalities through training Programmes
Source/collection of data	MGRO, Back to Basics, IDP Indaba, project plans, QPR, and Annual Report  Evidence  Circular, emails, shortlist, agenda, attendance register, course outline, facilitators report
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Non-Cumulative
Reporting cycle	Bi-annual
New indicator	No
Desired performance	Officials with access to training opportunities
Indicator responsibility	Director: Municipal Support and Capacity Building

Indicator title	1.5 Programmes to support municipalities with the implementation of the MPRA
Short definition	Municipalities monitored, assessed and supported to comply with the MPRA
Purpose/importance	To monitor and assess municipal compliance with the MPRA and provide support with respect to non-compliance
Source/collection of data	MPRA, municipal rating information  Evidence  Helpdesk support Focus Group Workshops Circular, emails, agenda, attendance register, closeout report
Method of calculation	Cumulative
Data limitations	Lack of submission of information or incorrect information being submitted by municipalities and Provinces
Type of indicator	Output
Calculation type	Cumulative for the year
Reporting cycle	Annual
New indicator	No
Desired performance	Compliance with critical aspects of the MPRA and its regulations
Indicator responsibility	Director: Municipal Support and Capacity Building

Indicator title	1.6 Municipalities supported with the appointment of Valuation Appeal Board members
Short definition	Number of municipalities supported with the appointment of Valuation Appeal Board members
Purpose/importance	Appoint Valuation Appeal Board members for one or more specific municipalities
Source/collection of data	Submission for approval by MEC for Local Government for the appointment of valuations Appeal Boards  Evidence  Emails, appointment letters, notice of publications
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Established Valuation Appeal Boards
Indicator responsibility	Director: Municipal Support and Capacity Building

Indicator title  1. Number of capacity-building interventions conducted in municipalities  Development and implementation of capacity building Programmes namely  B2B,  IPSS,  Shared Services,  Mentoring and Coaching  To ensure capacity development at municipalities for improved service delivery.  Municipal Status Reports, QPR, Back to Basics, MGRO and Annual Reports  Evidence  B2B,  (Presentations, Agendas, Attendance Registers, Minutes)  IPSS  Status reports  Shared Services  (TOR, Approved Service Provider, Agenda, Attendance Register Minutes, Close out Report)  Mentoring and Coaching  Agenda, Attendance Registers, Minutes, Appointment Letters, Close Report  Method of calculation  Data limitations  No limitations  Type of indicator  Output  Calculation type  Cumulative  Reporting cycle  Bi-annual  No  Desired performance  Improved municipal capacity, effective and efficient service delivery and improved governance maturity  Indicator responsibility  Director: Municipal Support and Capacity Building		
Short definition  Purpose/importance  To ensure capacity development at municipalities for improved service delivery.  Municipal Status Reports, QPR, Back to Basics, MGRO and Annual Reports Evidence B2B,  (Presentations, Agendas, Attendance Registers, Minutes)  IPSS  Source/collection of data  Shared Services  (TOR, Approved Service Provider, Agenda, Attendance Register Minutes, Close out Report)  Mentoring and Coaching  Agenda, Attendance Registers, Minutes, Appointment Letters, Close Report  Method of calculation  Data limitations  No limitations  Type of indicator  Calculation type  Reporting cycle  Bi-annual  New indicator  No  Improved municipal capacity, effective and efficient service delivery and improved governance maturity	Indicator title	1. Number of capacity-building interventions conducted in municipalities
delivery.  Municipal Status Reports, QPR, Back to Basics, MGRO and Annual Reports Evidence B2B,  (Presentations, Agendas, Attendance Registers, Minutes)  IPSS Source/collection of data Shared Services (TOR, Approved Service Provider, Agenda, Attendance Register Minutes, Close out Report)  Mentoring and Coaching Agenda, Attendance Registers, Minutes, Appointment Letters, Close Report  Method of calculation  Quantitative  Data limitations No limitations  Type of indicator  Cuput  Calculation type  Reporting cycle  Bi-annual  New indicator  No  Improved municipal capacity, effective and efficient service delivery and improved governance maturity	Short definition	<ul><li>B2B,</li><li>IPSS ,</li><li>Shared Services,</li></ul>
Evidence B2B,	Purpose/importance	
Data limitations       No limitations         Type of indicator       Output         Calculation type       Cumulative         Reporting cycle       Bi-annual         New indicator       No         Desired performance       Improved municipal capacity, effective and efficient service delivery and improved governance maturity	Source/collection of data	<ul> <li>Evidence B2B,</li> <li>(Presentations, Agendas, Attendance Registers, Minutes)</li> <li>IPSS</li> <li>Status reports</li> <li>Shared Services</li> <li>(TOR, Approved Service Provider, Agenda, Attendance Register Minutes, Close out Report)</li> <li>Mentoring and Coaching</li> <li>Agenda, Attendance Registers, Minutes, Appointment Letters, Close</li> </ul>
Type of indicator  Calculation type  Cumulative  Reporting cycle  Bi-annual  New indicator  No  Desired performance  Improved municipal capacity, effective and efficient service delivery and improved governance maturity	Method of calculation	Quantitative
Calculation type  Cumulative  Reporting cycle  Bi-annual  New indicator  No  Improved municipal capacity, effective and efficient service delivery and improved governance maturity	Data limitations	No limitations
Reporting cycle       Bi-annual         New indicator       No         Desired performance       Improved municipal capacity, effective and efficient service delivery and improved governance maturity	Type of indicator	Output
New indicator  No  Improved municipal capacity, effective and efficient service delivery and improved governance maturity	Calculation type	Cumulative
Desired performance Improved municipal capacity, effective and efficient service delivery and improved governance maturity	Reporting cycle	Bi-annual
improved governance maturity	New indicator	No
Indicator responsibility Director: Municipal Support and Capacity Building	Desired performance	
	Indicator responsibility	Director: Municipal Support and Capacity Building

Indicator title	2. Number of municipalities guided to comply with MPRA
Short definition	Municipalities monitored, assessed and supported to comply with the MPRA
Purpose/importance	To monitor and assess municipal compliance with the MPRA and provide support with respect to non-compliance
Source/collection of data	<ul> <li>MPRA, municipal rating information</li> <li>Evidence</li> <li>Helpdesk support</li> <li>Focus Group Workshops</li> <li>Circular, emails, agenda, attendance register, closeout report</li> </ul>
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Compliance with critical aspects of the MPRA and its regulations
Indicator responsibility	Director: Municipal Support and Capacity Building

Indicator title	3. Report on implementation of Back to Basics support plans by municipalities
Short definition	Report on the Departmental support provided on Back to Basics to Municipalities
Purpose/importance	To support Municipalities with a range of capacity building programmes in regards to back to basics, as part of the broader capacity building initiative
Source/collection of data	Municipalities  Evidence  • Briefing Notes/ B2B support plans
Method of calculation	Qualitative
Data limitations	None
Type of indicator	Output
Calculation type	Non-cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Responsive B2B support plan being implemented
Indicator responsibility	Director: Municipal Support and Capacity Building

Strategic Objective 1: To monitor and evaluate municipal performance

### Strategic Objective Indicator

Indicator title	Municipal performance monitoring Programmes
Short definition	To assist municipalities with their reporting requirements
Purpose/importance	To improve the reporting by municipalities to all stakeholders
Source/collection of data	Municipal quarterly and annual reports
Method of calculation	Quantitative
Data limitations	No data limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	The aim is to ensure effective and efficient reporting system by municipalities
Indicator responsibility	Director: District & Local Performance Monitoring

### **Provincial Programme Indicators**

Indicator title	1.1 Quarterly Municipal Performance Reports
Short definition	Produce quarterly municipal performance reports
Purpose/importance	To track municipal performance
Source/collection of data	Framework, project plan, QPR, and Annual Report  Evidence  Final Report, Letter to Municipalities
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Consistent monitoring, analysis and reporting of municipal performance
Indicator responsibility	Director: District & Local Performance Monitoring

Indicator title	1.2 Assessment of alignment between Performance Agreements of Sec 56 and 57 managers against Key Performance Indicators contained in the SDBIP
Short definition	To measure whether the Draft SDBIP is aligned to the IDP, Budget and whether it complies with Circular 13.
Purpose/importance	To establish the linkages between key performance indicators (KPIs) contained in the Performance Agreements and the key performance areas (KPA's) in the IDP, SDBIP and budget.
Source/collection of data	Draft municipal budgets  Evidence  • Summary Report, Final Reports, SDBIPs
Method of calculation	Qualitative
Data limitations	Non-availability of draft SDBIPs
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Compliance with municipal budget and reporting regulations
Indicator responsibility	Director : District and Local Performance Monitoring

Indicator title	1.3 Conduct assessment of Draft Municipal SDBIPs in-line with MFMA Circular 13
Short definition	To measure whether the Draft SDBIP is aligned to the IDP, Budget and whether it complies with Circular 13.
Purpose/importance	Measure if the SDBIP actually expresses the objectives set by council and forms the basis for measuring management's performance in terms of service delivery and facilitates the process of holding management accountable.
Source/collection of data	Draft municipal budgets  Evidence  • Summary Report, Final Reports, SDBIPs
Method of calculation	Qualitative
Data limitations	Non-availability of draft SDBIPs
Type of indicator	Output
Calculation type	Non-Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Compliance with municipal budget and reporting regulations
Indicator responsibility	Director : District and Local Performance Monitoring

Indicator title	1.4 Research to enhance the provincial perspective on stakeholder governance
Short definition	Research and Development of new support Programmes to be implemented at Municipalities.
Purpose/importance	To ensure that support Programmes remain comprehensive and relevant.
Source/collection of data	Various research documentation  Evidence  Research Report, MOA
Method of calculation	Quantitative
Data limitations	No limitation
Type of indicator	Output
Calculation type	Non-Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Research and Development of new support Programmes to be implemented at Municipalities.
Indicator responsibility	Director : District and Local Performance Monitoring

Indicator title	1. Number of municipal performance reports compiled as per the requirements of Section 47 of the Municipal System Act(MSA)
Short definition	The consolidated annual municipal performance report is a legal requirement in Section 47 of the Municipal Systems Act which requires the MEC for local government to compile and submit to provincial legislature and the Minister for Local Government.
Purpose/importance	To put in place provincial mechanisms to organize, consolidate and interpret primary data collected from municipalities or secondary data sources to develop a consolidated municipal performance report and to monitor and report municipal performance in order to identify gaps, interventions and support on municipal performance
Source/collection of data	Quarterly and Annual Municipal reports (section 46) and secondary data from sector departments  Evidence  Annual Report, Emails, Submission/tabling Letters
Method of calculation	Quantitative
Data limitations	Credibility of data and non-submission of performance reports
Type of indicator	Output
Calculation type	Non-cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Consolidated annual performance report
Indicator responsibility	Director: District & Local Performance Monitoring

Indicator title	2. Number of municipalities supported to institutionalize performance management system (PMS)
Short definition	Assist municipalities to develop and implement PMS processes to manage institutional performance
Purpose/importance	Improve service delivery and accountability in terms of Chapter 6 of the MSA and Municipal Planning and Performance Regulations of 2001
Source/collection of data	Reports from municipalities PMS audit reports, PMS assessment tool
Method of calculation	Quantitative
Data limitations	Municipalities not co-operative, Non-compliance to the legislation by municipalities
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	All municipalities implementing functional PMS
Indicator responsibility	Director: District & Local Performance Monitoring

Indicator title	3. Number of Municipalities supported to implement indigent policies
Short definition	Provide guidance to municipalities in developing/reviewing indigent policies and updating indigent registers aligned to the national policy framework
Purpose/importance	Provision of free basic services to indigent households
Source/collection of data	Municipal quarterly reports
Method of calculation	Quantitative
Data limitations	None reporting and credibility of data from municipalities
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Increased access to free basic services by indigent households
Indicator responsibility	Director: District & Local Performance Monitoring

1. Strategic Objective: To co-ordinate improved access to government information services, and socio-economic opportunities

Indicator title	Projects implemented to improve access to government services
Short definition	Ensure co-ordination of the Thusong Programme in the Province
Purpose/importance	To ensure effective functioning of the Thusong Programme so as to improve access to government services in the Province
Source/collection of data	Project plan, QPR, and Annual Report
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Assisting citizens to access government services through providing a platform for government departments and other stakeholders to render services to communities
Indicator responsibility	Director: Service Delivery Integration



Indicator title	1.1 Number of services accessed through the Thusong Programme
Short definition	Ensuring that the citizens have access to government services and other support services through the Thusong Service Centres and Mobiles.
Purpose/importance	Ensuring that the citizens have access to government services through the Thusong Centres and Mobiles within an acceptable radius
Source/collection of data	Project plan, QPR, Annual Report, reports from Thusong service centres and the outreaches.  Evidence  Outreach Report  Data capturing forms  Thusong Centre Quarterly reports
Method of calculation	Quantitative
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Improved access to government services
Indicator responsibility	Director: Service Delivery Integration

Indicator title	1.2 Reports on the Functionality of Thusong Service Centres
Short definition	A functional Thusong Centre can be measured using a number of indicators these may include: the services it provides acceptability of the Infrastructure of the Centre, etc
Purpose/importance	Ensuring that the Centres are operating at acceptable minimum standards to render services
Source/collection of data	Project Plan, QPR, Annual Report, reports from the centres and updated functional scorecard  Evidence  RMT Report  Functionality Scorecard
Method of calculation	Quantitative
Data limitations	None
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Functionality of Thusong Centres at an acceptable minimum level
Indicator responsibility	Director: Service Delivery Integration

Indicator title	1.3 Support actions to ensure effective functioning of the Thusong Programme
Short definition	Establish and implement support measures that will ensure sustainability of the Thusong Programme within municipalities. Support actions will include:  Operating and Maintenance Funding Training Thusong Service Centre Managers Thusong Programme Forum Meetings Sustainability support plans for 4 centres
Purpose/importance	To ensure successful implementation of the Thusong Programme in implementing municipalities
Source/collection of data	Project reports, Training registers, meeting minutes, QPR, and Annual Report  Evidence Operating and Maintenance Funding      Gazette, Business Plan  Training Thusong Centre Staff     Invite, Course outline, Attendance Registers  Thusong Programme Forum Meetings     Invites, Agendas, Minutes, Attendance Registers, Summary Report Close Report  Sustainability Support plans     Actual Plans, , Agendas, Minutes, Attendance Registers, Summary close out Report
Method of calculation	Quantitative and Qualitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Non- Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Sustainable Thusong Programme
Indicator responsibility	Director: Service Delivery Integration

# 2. Strategic Objective: To support co-operative governance between the three spheres of government

Indicator title	Programmes supporting co-operative governance between three spheres of government
Short definition	Effectively support Provincial-wide and District IGR governance events
Purpose/importance	To improve co-operative governance
Source/collection of data	Meeting minutes, attendance registers, and Annual Report
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	IGR events successfully managed and stakeholders attend and participate
Indicator responsibility	Director: Service Delivery Integration

# **Provincial Programme Indicators**

Indicator title	2.1 Support actions to improve functionality of IGR Fora
Short definition	<ul> <li>Support establishment of strategic agendas</li> <li>Support facilitation of case referrals emanating from IGR For</li> <li>Facilitate/Monitor the involvement of sector departments at District level (Relevance of agenda, participation, types of issues addressed, matters resolved</li> </ul>
Purpose/importance	To improve co-operative governance
Source/collection of data	<ul> <li>Meeting minutes, attendance registers, and Annual Report</li> <li>Evidence</li> <li>Support establishment of strategic agendas</li> <li>TOR, Meeting Schedule, IGR Calendar, Agenda, Attendance Registers, Minutes</li> <li>Support facilitation of case referrals emanating from IGR Fora</li> <li>TOR, Invite, Agenda, Attendance Registers, Minutes ,Presentation, Report</li> <li>Facilitate/Monitor the involvement of sector departments at District level (Relevance of agenda, participation, types of issues addressed ,matters resolved)</li> <li>Invite, Agenda, Attendance Registers, Minutes, Presentation, Report</li> </ul>
Method of calculation	Quantitative and Qualitative
Data limitations	Limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Improved co-operative inter-governmental relations
Indicator responsibility	Director: Service Delivery Integration

## Sub-programme 2.6: Community Development Worker Programme

1. Strategic Objective: To co-ordinate improved access to government information services, and socio economic opportunities

Indicator title	Programmes improving access to and information about government services
Short definition	Ensure that adequate information reaches people in communities
Purpose/importance	To educate communities in respect of the provision of government services
Source/collection of data	Project reports, registers, QPR, and Annual Report
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Community members become aware of and have access to government services
Indicator responsibility	Director: Community Development Worker Programme

Indicator title	1.1 Support Programmes to improve access to government services
Short definition	To assist people to access government programmes, to ensure that adequate information reaches people in communities Support communities and to form partnerships with Government institutions, CBOs and NGOs Some of these projects will be as follows  • mobilisation of communities for Thusong Mobiles  • renewing of the Indigent Grant subsidy data base  • Recruitment of Youth/ Learnerships/employment opportunities  • IDs  • Support with IDs, Birth certificates, wellness programmes, disaster awareness programmes, SASSA benefits programmes,, Housing issues, IDPs process to name just a few
Purpose/importance	To improve access to government services and programmes
Source/collection of data	Project reports , attendance registers ,QPR, and Annual Report
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Community members become aware of and have access to government services
Indicator responsibility	Director: Community Development Worker Programme

Indicator title	1.2 Support Programmes to improve access to small scale economic opportunities
Short definition	Support socio-economic projects in partnership with relevant stakeholders
Purpose/importance	CDWs support other government departments and agencies to implement projects aimed at improving economic opportunities
Source/collection of data	Project reports , attendance registers ,QPR, and Annual Report
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Success of projects in partnership with other departments and agencies
Indicator responsibility	Director: Community Development Worker Programme

# **PROGRAMME 3: Development and Planning**

Sub-programme 3.1: Municipal Infrastructure

Strategic Objective: To support municipalities to provide and maintain economic and social infrastructure

1. Strategic Objective Indicator: Support Programmes on infrastructure projects in Communities

Indicator title	Support Programmes on infrastructure projects
Short definition	To support municipalities to provide and maintain economic and social infrastructure
Purpose/importance	To assist municipalities to deliver on Bulk infrastructure
Source/collection of data	Project plan, QPR, Dashboard report, and Annual Report
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Municipalities implement their infrastructure plans
Indicator responsibility	Director: Municipal Infrastructure

Indicator title	1.1 Municipalities supported with the development of Electricity Master Plans
Short definition	Facilitate the development of Electricity Master Plans
Purpose/importance	To assist municipalities to deliver on electrical infrastructure
Source/collection of data	Business plans, Transfer agreements, Project reports, Reports from municipalities  Evidence  • Business Plans, Transfer agreements, Emails, Agenda, Attendance Registers, Minutes, Presentation, Progress Reports
Method of calculation	Quantitative
Data limitations	No limitation
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Municipalities implement their Electricity Master Plans
Indicator responsibility	Director: Municipal Infrastructure

Indicator title	1.2 Municipalities supported to implement the MIG programme
Short definition	Monitoring MIG expenditure to ensure delivery of critical service delivery infrastructure
Purpose/importance	Municipalities are supported to spend MIG
Source/collection of data	MIG database and information from municipalities  Evidence  Expenditure Reports, Emails, Agenda, Attendance Registers, Minutes, Progress Reports
Method of calculation	Quantitative
Data limitations	No limitation
Type of indicator	Output
Calculation type	Non-Cumulative.
Reporting cycle	Quarterly
New indicator	No
Desired performance	Effective and efficient spending of the MIG fund
Indicator responsibility	Director: Municipal Infrastructure

Indicator title	1.3 Infrastructure support Programmes implemented at municipalities
Short definition	To support municipalities with infrastructure and growth plans and financial assistance towards the provision and maintenance of infrastructure
Purpose/importance	To ensure sustainable infrastructure development To maximise the provision of service delivery
Source/collection of data	<ul> <li>Project reports, and information from municipalities</li> <li>Evidence</li> <li>Emails, Agendas, Attendance Registers, Minutes, Presentations, LGSG Business plans</li> <li>Transfer Agreements, Progress Reports</li> <li>PSGM4 sub-work group: Support Development and Infrastructure Planning Support Strategy Quarterly Reports</li> </ul>
Method of calculation	Quantitative
Data limitations	No limitation
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Improved access to basic services and improved service delivery.
Indicator responsibility	Director: Municipal Infrastructure

Indicator title	1.4 Research in resources sufficiency development
Short definition	Conduct research in green urban development including the use and introduction of new innovative technology as well as the enabling institutional environment for example; stipulating building plan requirements by-laws.
Purpose/importance	To enhance responsive Infrastructure Governance and improved service delivery
Source/collection of data	Best Practice cash studies and related literature.  Evidence  Research Report, Municipal circular
Method of calculation	Quantitative
Data limitations	No limitation
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Application of the content of the circular
Indicator responsibility	Director: Municipal Infrastructure

Indicator title	1.5 Programmes to support municipalities with drought mitigation measures
Short definition	Financial support towards enhanced water security
Purpose/importance	Enhanced water security
Source/collection of data	<ul> <li>Drought Situational Reports</li> <li>Non-Revenue Water Evidence</li> <li>Business Plans</li> <li>Transfer Agreements</li> <li>Progress Reports</li> <li>E-mails</li> <li>Agendas</li> <li>Attendance Registers</li> <li>Minutes</li> </ul>
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	Yes
Desired performance	Water Security
Indicator responsibility	Directorate - Municipal Infrastructure

## **National Indicators**

Indicator title	1. Number of municipalities supported with service delivery programmes
Short definition	Assist municipalities to plan, implement, operate and maintain infrastructure programmes and projects
Purpose/importance	Functional infrastructure
Source/collection of data	Sector departments, municipalities and utilities  Evidence  • Same evidence as the Provincial MIG Indicator
Method of calculation	Qualitative
Data limitations	Inaccurate and or lack of information
Type of indicator	Output
Calculation type	Accumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Enhanced service delivery
Indicator responsibility	Director: Municipal Infrastructure

## Sub-programme 3.2: Disaster Management

1. Strategic Objective: To co-oordinate effective disaster management, preparedness, Inter-governmental relations and recovery

Indicator title	Programmes to coordinate effective disaster preparedness, intergovernmental relations and recovery
Short definition	Co-ordinate preparedness and rapid response programmes
Purpose/importance	<ul> <li>To ensure that relevant stakeholders have disaster preparedness plans;</li> <li>Centre enhancement to ensure functional Provincial Disaster Management</li> <li>Centre; and IGR</li> <li>Co-ordinate and compile disaster management annual report</li> <li>Co-ordinate disaster recovery programmes</li> </ul>
Source/collection of data	Disaster preparedness plans, project reports, QPR, dashboard report, and Annual Report
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Well-co-ordinated disaster preparedness and response & recovery programmes
Indicator responsibility	Director: Disaster Operations

Indicator title

Indicator responsibility

Short definition	Provide support to relevant stakeholders to develop disaster preparedness plans
Purpose/importance	To ensure that relevant stakeholders have disaster preparedness plans
Source/collection of data	Disaster preparedness plans, QPR, dashboard report, and Annual Report  Evidence  Agenda, Minutes, Key Notes, emails correspondence, draft documents, brief summary report
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Provincial departments, Municipalities and State Owned Enterprises mainstream disaster preparedness in their organisations

Director: Disaster Operations

1.1 Stakeholders assisted in developing disaster preparedness plans



Indicator title	1.2 Centre enhancements to ensure functional Provincial Disaster Management Centre
Short definition	Ensure a functional provincial disaster management centre
Purpose/importance	To improve the functionality of provincial disaster management centre
Source/collection of data	Project plan, QPR, dashboard report, and annual report  Evidence  Letter of approval, Pre/Post Pictures, Brief Summary Reports
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	To ensure that the provincial disaster management centre is able to fulfil its legislative functions effectively
Indicator responsibility	Director: Disaster Operations

Indicator title	1.3 Provincial Disaster Management Annual Report
Short definition	Co-ordinate and compile disaster management annual report
Purpose/importance	To keep stakeholders updated on the progress relating to achievements on disaster management
Source/collection of data	District Disaster Management Centre, project reports, QPR, dashboard report and annual reports  Evidence  Annual Report
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative.
Reporting cycle	Annual
New indicator	No
Desired performance	Updated stakeholders on the progress relating to achievements on disaster management
Indicator responsibility	Director: Disaster Operations

Indicator title	1.4 Meetings of Intergovernmental Disaster Management Fora
Short definition	Co-ordinating disaster management, shared knowledge and peer learning
Purpose/importance	To measure good governance by ensuring the following: <ul><li>Functional established disaster fora</li><li>Number of disaster fora held</li></ul>
Source/collection of data	Minutes of meetings  Evidence  • Agenda, Minutes, brief summary report
Method of calculation	Quantitative
Data limitations	Lack of cooperation by identified role players
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Ensure an integrated approach in the coordination of Disaster Management by all stakeholders in Province
Indicator responsibility	Director: IGR

Indicator title	1.5 Disaster damage assessments/verification conducted
Short definition	Conduct disaster damage assessments of infrastructure and services after major disaster incidents have occurred. To facilitate disaster declarations, classifications, and applications for additional funding (this demand driven)
Purpose/importance	To assess damage of infrastructure and services from disasters in the Province (both municipal and provincial). To facilitate the declaration of disasters by municipalities or the Province ( Demand driven)
Source/collection of data	Assessment reports, QPR, dashboard report, and annual report  Evidence  • All evidence building up to the assessment and final assessment/ verification completed.
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Comprehensive assessment of damage caused by disasters/major incidents
Indicator responsibility	Director: Disaster Operations

Indicator title	1.6 Disaster recovery projects monitored and supported
Short definition	Monitor implementation of Disaster recovery incidents/ disasters monitored and supported.
Purpose/importance	To ensure that disaster recovery incidents/ disasters are monitored and supported.
Source/collection of data	Reports, QPR, Dashboard report, and Annual Report  Evidence  • All evidence showing projects which were supported
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Disaster recovery projects implemented and funding spent
Indicator responsibility	Director : Disaster Operations

# 2. Strategic Objective: To co-ordinate reduction of risk post by hazards

## Strategic Objective Indicator

Indicator title	Programmes to reduce potential risks
Short definition	To facilitate and co-ordinate the reduction of potential risks posed by hazards
Purpose/importance	To ensure that municipalities reduce their disaster risks through disaster risk reduction measures in IDPs, To identify disaster risks and vulnerabilities in the Province and maintain a provincial risk profile; and To make communities aware of disaster hazards
Source/collection of data	Project reports, QPR, dashboard report, and annual report
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Municipalities with disaster risk reduction measures in IDPs
Indicator responsibility	Director: Disaster Risk Reduction

Indicator title	2.1 Municipalities supported with risk and vulnerability assessments
Short definition	Disaster risk and vulnerability assessment support programme
Purpose/importance	To identify disaster risks and vulnerabilities in the Province and maintain a provincial risk profile
Source/collection of data	Project reports, QPR, dashboard report, and annual report  Evidence:  • Emails, intro letters, minutes, attendance register, photos, report
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	To provide all stakeholders with updated information on disaster risks and vulnerabilities
Indicator responsibility	Director: Disaster Risk Reduction

Indicator title	2.2 Municipalities supported to develop Disaster Risk Reduction measures in IDPs
Short definition	Municipalities supported to develop disaster risk reduction measures in their IDPs
Purpose/importance	To ensure that municipalities reduce their disaster risks by including disaster risk reduction measures in IDPs
Source/collection of data	Project reports, QPR, dashboard report, and annual report  Evidence:  Presentations, Minutes, Assessment on IDP reports, one on one engagements
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Municipalities instituting disaster risk reduction measures in IDPs
Indicator responsibility	Director: Disaster Risk Reduction

Indicator title	2.3 Maintenance of Data Repository at Western Cape Disaster Management Centre
Short definition	Maintain the Spatial Data Repository at the Western Cape Disaster Management Centre
Purpose/importance	To provide accurate information to decision makers by ensuring that the spatial data repository is updated and maintained.
Source/collection of data	Project reports, QPR, dashboard report, and annual report  Evidence:  Index of system, Presentation, Report( Before & After), Brief Summary of Project
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	All disaster management stakeholders have access to accurate information to improve decision making.
Indicator responsibility	Director: Disaster Risk Reduction

Indicator title	2.4 Disaster Hazard Awareness Programme
Short definition	Provide hazard awareness campaigns in the Province
Purpose/importance	To make communities aware of disaster hazards
Source/collection of data	Project reports, attendance registers QPR, dashboard report, and annual report  Evidence:  SLA, minutes where applicable, photos, pre and post evaluation forms, close out report, brief summary report
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Communicate awareness to encourage risk avoidance behaviour and emergency preparedness
Indicator responsibility	Director: Disaster Risk Reduction

# 3. Strategic Objective: To improve fire and rescue services capability

Indicator title	Programmes to improve fire and rescue services capability
Short definition	Provincial Emergency Services Training Centre projects (EPESTC) at Wolwekloof
Purpose/importance	To ensure that training needs of municipal fire and emergency services are adequately addressed
Source/collection of data	Attendance registers, QPR, dashboard report, and annual report
Method of calculation	Quantitative
Data limitations	No limitation
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Reduction on fires and fatalities
Indicator responsibility	Deputy Director: Fire Brigade Services

Indicator title	3.1 Provincial Emergency Services Training Centre projects at Wolwekloof
Short definition	To ensure that training needs of municipal fire services are adequately addressed
Purpose/importance	To ensure that training needs of municipal fire services are adequately addressed
Source/collection of data	Attendance registers, QPR, dashboard report, and annual report  Evidence:  Attendance registers, Manuals, Course outline, Programmes delivered
Method of calculation	Quantitative
Data limitations	No limitation
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	To ensure that training needs of municipal fire services are adequately addressed
Indicator responsibility	Deputy Director: Fire Brigade Services

Indicator title	3.2 Aerial Fire-Fighting and Ground Support Programmes
Short definition	Integrated fire management
Purpose/importance	To ensure effective and efficient response to wildfires and optimal utilisation of resources
Source/collection of data	Project reports, QPR, dashboard report, and annual report  Evidence:  • Signed MOU
Method of calculation	Quantitative
Data limitations	No limitation
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Effective and efficient response to wildfires
Indicator responsibility	Deputy Director: Fire Brigade Services

Indicator title	3.3 Emergency Management Skills Capacity Development (Incident Command) Programmes
Short definition	Implementation of Incident Command System
Purpose/importance	To ensure standardised and uniform Incident Management in the Province
Source/collection of data	QPR, dashboard report, and annual report  Evidence:  ICS Toolkit Products
Method of calculation	Quantitative
Data limitations	No limitation
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Effective and efficient incident management
Indicator responsibility	Deputy Director: Fire Brigade Services

Indicator title	3.4 Fire and Life Safety Programmes
Short definition	Support municipalities to educate people on fire and life safety
Purpose/importance	To assist municipalities to reduce the number of fires and fatalities in communities
Source/collection of data	Attendance registers, Project reports, QPR, and annual report  Evidence:  Smoke Alarm project plan, Articles, Ministers speech, photos, programme, FiEF Toolkit, Printed materials and products
Method of calculation	Quantitative
Data limitations	No limitation
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Quarterly
New indicator	No
Desired performance	Reduction on fires and fatalities
Indicator responsibility	Deputy Director: Fire Brigade Services

Indicator title	3.5 Special Operations Capacity Building Programmes
Short definition	Development of Special Operations Capacity in municipal fire services
Purpose/importance	To ensure the availability of specialised skills and capacity to deal with large incidents/disasters.
Source/collection of data	Project plan, QPR, dashboard report, and annual report  Evidence:  • Fire trucks (programme launch, photos, articles)
Method of calculation	Quantitative
Data limitations	None
Type of indicator	Out put
Calculation type	Non-cumulative
Reporting cycle	Bi-annual Bi-annual
New indicator	No
Desired performance	Specialised skills and capacity throughout the Province
Indicator responsibility	Deputy Director: Fire Brigade Services

## **Nationally Prescribed Indicators**

Indicator title	Number of municipalities supported with functional Municipal Disaster     Management Centres
Short definition	All the Disaster Management Centres (Provincial/Metro/District) in the Province have been established and are functional in terms of the Disaster Management Act, 2002.
Purpose/importance	To ensure an efficient, effective, integrated and coordinated approach to all aspects of disaster management in the Province with special emphasis on prevention and mitigation, as well as ensuring the co-ordination and management of provincial disasters that occur in the Province
Source/collection of data	<ul> <li>Quarterly report covering the following:</li> <li>Appointment of the Heads of Disaster Management Centres in the Province (Provincial, District and Metro)</li> <li>The Disaster Management Centre has an organisational structure and physical structure that meets the minimum standards.</li> <li>Quarterly advisory forum meetings</li> <li>The Province/Metro/District has an approved Disaster management Framework</li> <li>A Disaster Management Plan outlining strategies on prevention, mitigation, preparedness, response and recovery within the Province.</li> <li>Each Disaster Management Centre publishes its annual report</li> <li>Provincial disaster public awareness, advocacy and awareness programmes developed and implemented</li> <li>Support municipalities to establish and maintain functional disaster management centres</li> </ul>
Method of calculation	Quantitative
Data limitations	Lack of norms and standards for the Disaster Management Centres at municipal level.
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Timeous response to disaster incidence and reduction of the impact of distress communities
Indicator responsibility	Director: Disaster Operations

Indicator title	2. Provincial fire brigade services established by target date
Short definition	Provincial Fire Brigade services unit established to co-ordinate fire services activities in the Province in terms of legislative requirements
Purpose/importance	To ensure effective and efficient oversight and support of the management of fires in the Province
Source/collection of data	<ul> <li>Progress report covering the following:</li> <li>A provincial fire services unit is established</li> <li>Dedicated and qualified personnel to perform the function appointed</li> <li>Provincial reports on fire services activities within the Province which includes <ul> <li>Number of fire prevention activities;</li> <li>Responses to key incidents that required rescue of life and property in the Province</li> <li>Support provided to municipal fire services.</li> </ul> </li> <li>Reports of activities undertaken by Category of Authorized Persons in terms of legislative requirements</li> </ul>
Method of calculation	Qualitative
Data limitations	None
Type of indicator	Output
Calculation type	Non-cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Improved prevention, response and recovery for fire in communities
Indicator responsibility	Deputy Director: Fire Brigade Services

1. Strategic Objective: To improve the quality of IDPs to give effect to service delivery

Indicator title	Programmes to improve quality of IDPs
Short definition	To improve the quality of IDPs to give effect to service delivery
Purpose/importance	To ensure that integrated development planning is done effectively as it guides the development within a municipal area and informs investment by other government spheres;
Source/collection of data	Reports, attendance registers, QPR, annual Report
Method of calculation	Quantitative
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	All municipalities have implementable IPDs
Indicator responsibility	Director: Integrated Development Planning

Indicator title	1.1 IDP Assessment Reports determining alignment of planning and budget allocation
Short definition	To provide framework and parameters for the assessment of IDPs
Purpose/importance	To provide a framework for the coordination of sector department comments on municipal IDPs to ensure intergovernmental planning alignment
Source/collection of data	IDPs assessment reports, IDP Assessment Framework <b>Evidence</b> :  • Assessments Reports
Method of calculation	Quantitative A = Number of Municipalities' IDPs assessed reflecting alignment of planning and budget allocation B = Number of Municipalities in the Province Formula: A / B X 100 e.g. 25 / 30 X 100 = 83%
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	Yes
Desired performance	All municipalities having realistic and implementable IDPs
Indicator responsibility	Director: Integrated Development Planning

Indicator title	1.2 Planning alignment of the district municipality and the local municipalities within its area
Short definition	To monitor Integrated Development Planning alignment
Purpose/importance	To monitor the coordination and alignment of Integrated Development Planning of the district and the different local municipalities within its area
Source/collection of data	Process Plans or Time-schedules
Method of calculation	Quantitative:  A = Activities of Local Municipality aligned with activities on that respective District Municipality's Process Plan/Time-schedule  B = Activities of District Municipality's Process Plan/Time-schedule requiring Local Municipality involvement Formula: A / B X 100  e.g. 15 / 20 X 100 = 75%
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	Yes
Desired performance	Improved coordination and alignment of Integrated Development Planning
Indicator responsibility	Director: Integrated Development Planning

2. Strategic Objective: To strengthen intergovernmental planning and budget through establishment of IDP as the single co-ordinating plan of Government

Indicator title	Programmes to improve Intergovernmental planning in IDPs
Short definition	Joint planning for maximum service delivery
Purpose/importance	To ensure Improved participation in IDP processes
Source/collection of data	Assessment reports, project plan, QPR, dashboard report and annual report
Method of calculation	Quantitative
Data limitations	Attendance
Type of indicator	Output
Calculation type	Cumulative on annual basis
Reporting cycle	Annually
New indicator	No
Desired performance	Improved intergovernmental coordination
Indicator responsibility	Director: Integrated Development Planning

Indicator title	2.1 Percentage JPI agreements facilitated to reflect in the respective planning instruments of stakeholders
Short definition	To ensure long term impact to communities
Purpose/importance	Ensure maximum service delivery to communities
Source/collection of data	Progress reports, QPR, Annual Report and IDP  Evidence:  • Spreadsheet, Close off Reports
Method of calculation	Quantitative A = Number of JPI projects for the financial year reflected in the APPs and IDPs B = Number of JPI projects to be implemented in the financial year $A/B * 100 = \%$ E.g. $75/100 * 100 = 75\%$
Data limitations	No limitations
Type of indicator	Output
Calculation type	Cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	Improved intergovernmental coordination and implementation
Indicator responsibility	Director: Integrated Development Planning

## **National Indicators**

Indicator title	Number of municipalities supported with development of legally compliant IDP
Short definition	Support to municipalities in the development of implementable IDPs through capacity building sessions, workshops, IDP forums and IDP assessments.  A legally compliant IDP should be developed according to the requirements of applicable legislation
Purpose/importance	Municipalities developing community responsive IDP's within legislated framework
Source/collection of data	IDP assessment and analysis reports
Method of calculation	Quantitative and Qualitative
Data limitations	IDPs not adopted by Council as per IDP process plan
Type of indicator	Output
Calculation type	None cumulative
Reporting cycle	Annual
New indicator	No
Desired performance	All municipalities developed legally compliant IDPs
Indicator responsibility	Director: Integrated Development Planning

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