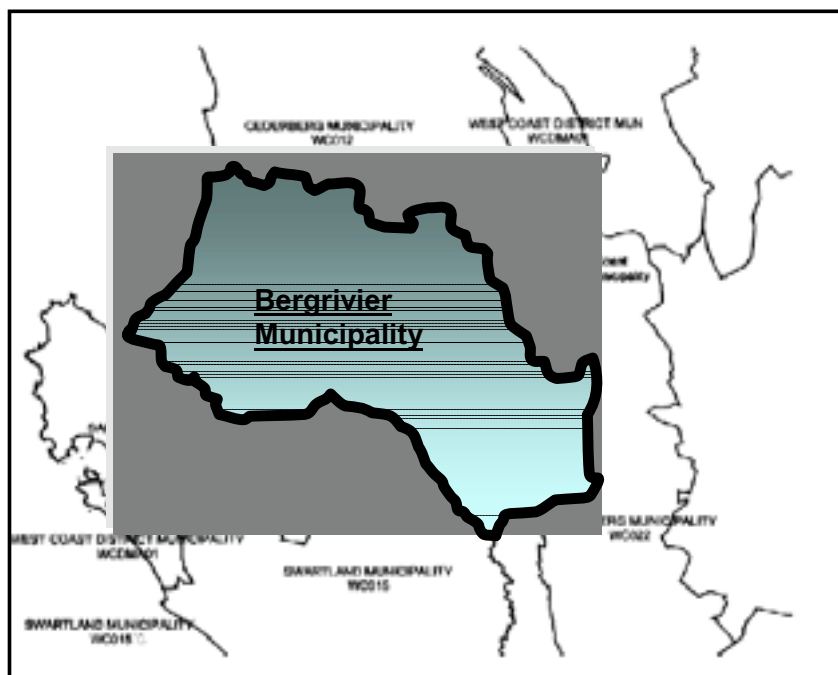


Bergrivier Municipality

Integrated Development Plan 2007/2008

May 2007



"Make your plans as fantastic as you like, because 25 years from now they will seem mediocre. You will wonder why you did not make them 50 times greater – Henry Curtis"

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1. PREFACE

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2. INTRODUCTION

The ultimate achievement of this Bergrivier Integrated Development Plan 2007/2008 is that it enables the reader and/or user to comprehend the developmental processes that manifest within the municipal area. Development, underpinned by sustainability is understood to signify qualitative improvement over time that is evolving in nature and involves planning and implementation as key components of enablement. The 2007/2008 Bergrivier Municipal IDP as a developmental tool embodies the needs of communities and factors these into planning and subsequent implementation but proportionate to available resources.

It is furthermore understood that although it is obligatory for local government to prepare an Integrated Development Plan, the Bergrivier Municipality deem themselves not the sole custodians of the process or subsequent deliverables. The ensuing outputs need to be considered by all role-players and should guide the developmental process performed within the municipal area.

"Government is but members of the orchestra that should produce the symphony with the local municipality the conductor that determines the rhythm. The rhyme and tune are deposits of a collective effort that results in music"

This Integrated Development Plan 2007/2008 is not without deficiencies due to some inadequacies in the planning process conducted by the municipality, but nonetheless attempts to define a realistic **strategic developmental path** to pursue, manage and monitor as **the universal agreement** between communities and government.

The process leading up to the chronicle of this report might inherently contain some imperfection but was conducted in a spirit of cooperative governance and democratic government.

3. STRATEGIC DIRECTION



The strategic direction of a municipality must be determined in consultation with the broader public and aligned to deliverables from other spheres of government with our strategic developmental path no different. The Bergrivier Municipality is compelled to fulfil its constitutional responsibilities as described in Sections 152 and 153, in a manner that echoes all-inclusive sustainability and compassion with communities that are searching for improved livelihoods.

The vision of the Bergrivier Municipality as retained from previous IDP processes is as follows:

Ensure the well-being of all inhabitants/ people through economic growth, social welfare, community involvement and effective management inside a safe and healthy environment.

The Municipality deems the notion of caterpillaring as descriptive for the cumulative effort of maintaining direction, sustaining performance and eventual reward. The Bergrivier municipal council will endeavour to foster an understanding of this notion and a commitment towards the endorsement of this vision **from all role-players** that perform functions or activities within the municipal area.

The Bergrivier Strategic Direction is shaped fundamentally by the National Spatial Development Framework and the Western Cape Provincial Growth and Development Strategy and is construed out of the strategic planning approach as described in Chapter 10 of this report. This strategic planning approach is also critically informed by regional planning interventions that are contextually localised in order to extract the critical informants to the Bergrivier Municipal development path.

The primary considerations in the execution of our municipal function would be to

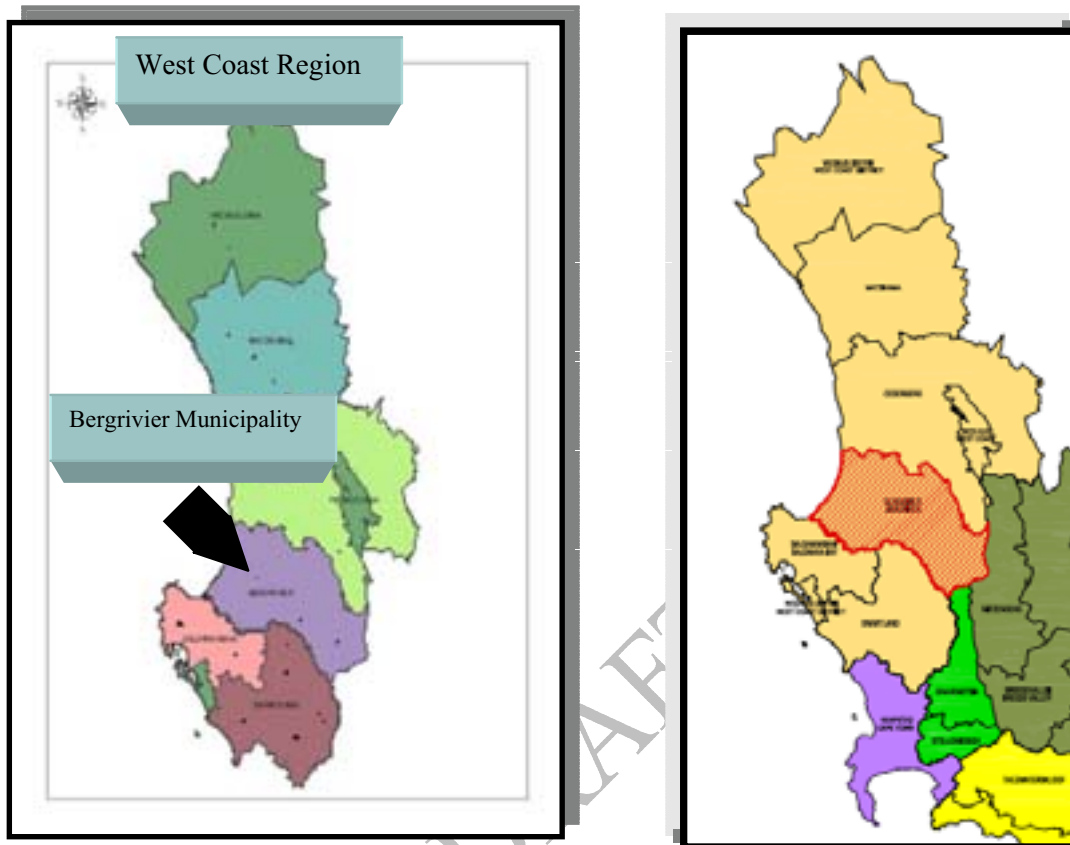
1. eradicate service and housing backlogs,
2. alleviate poverty,
3. eliminate social exclusion,
4. integrate human settlements,
5. stimulate economic growth and
6. develop skills levels.

These considerations can be interpreted as MUNICIPAL GOALS.

The creation of partnerships (internal and external) is considered to be an all-important imperative to accomplishment along the lines of relatively acceptable levels of service delivery. The Bergrivier municipal budget 07/08 associates with these considerations (see Chapter 13) after being interpreted into the strategic logic of the IDP 07/08 (see Chapter 12).

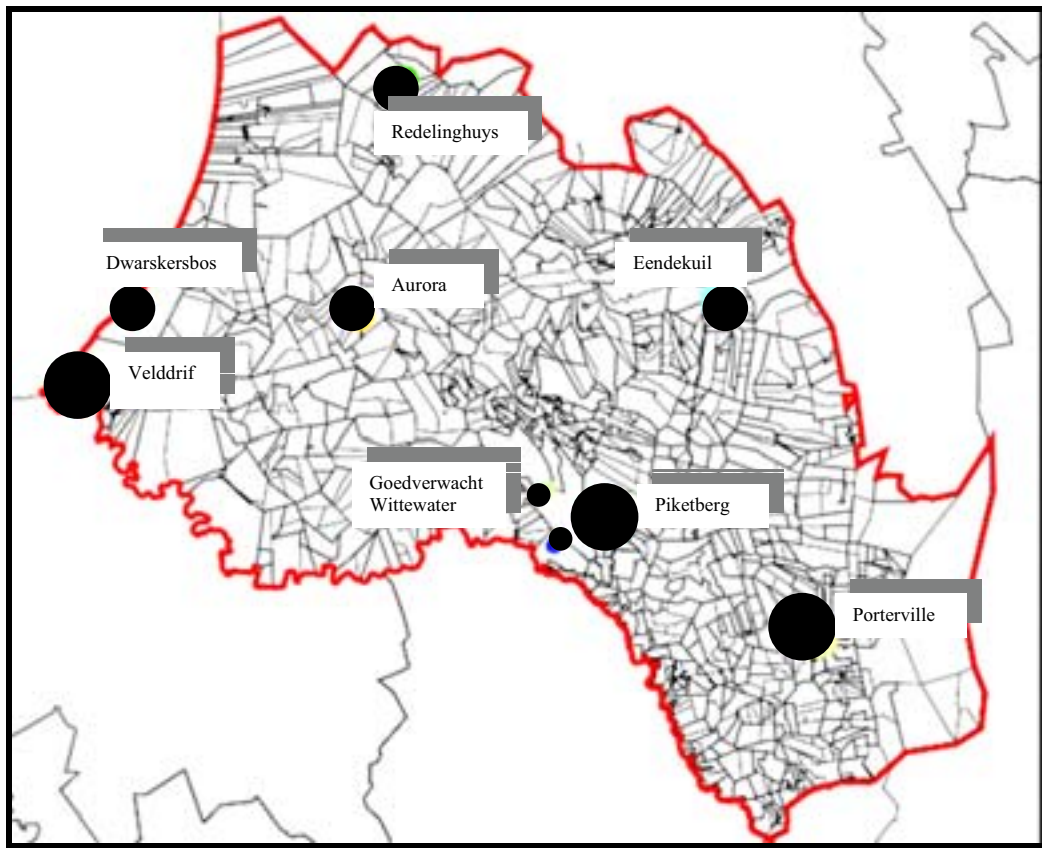
The central theme throughout this IDP is derived from these six primary considerations as representative of policy directives of also other spheres of government.

4. MUNICIPAL DEMARCATION



The Bergrivier municipal area is approximately 4264 km² in size with nine settlements of which three can be classified within the context of Bergrivier, as major towns namely Piketberg, Porterville and Velddrif. Each of these major towns has a specific place identity and economic base that identify the town profile and differentiate between urban function. Piketberg serves as the administrative centre of the Municipality.

The municipal area is bordered in the west by the Atlantic Ocean, in the east by the Groot Winterhoek mountains and landlocked within the area are the Piketberg and Aurora mountains with the Bergrivier defining the southern boundary of the municipality. The Verlorenvlei and the northern section of the Groot Winterhoek mountains define the northern boundary.



5. IDP UNDERSTANDING

PROCESS = Integrated Development Planning: is the application of a systematic process conducted within an administrative precinct and involves all role-players in decision-making during a consultative process that includes the consideration of the state of affairs, determining the allocation of resources and subsequent activities within set timeframes in order to achieve universal goals and objectives.

PRODUCT = Integrated Development Plan: is a product of the process of integrated development planning and represents the legislative requirement of a single, inclusive and strategic plan for the development of a municipality (municipality meaning municipal area).

The two primary distinguishable features of Chapter 5 (Integrated Development Planning) of the Local Government Municipal Systems Act, 2000 (Act 32 of 2000) are considered to be PRODUCT and PROCESS. The Act emphasises PRODUCT as primary outcome sequentially to a supportive process with the Bergrivier Municipality maintaining equal importance to PRODUCT and PROCESS as underpinned by Chapter 4 (Community Participation) and supported by Chapter 6 (Performance Management) of said Act. The Inter Governmental Relations Act and more recently the National Spatial Development Perspective direct the spheres of government to liaise and consult in order to achieve universal goals and objectives. The Bergrivier Municipality undertakes to consult and monitor developmental actions beyond the confines of government due to the intrinsic nature and collectiveness of activities that impact on development within any given area. This initiative requires interventions outside the realm of municipal operations and needs secured conclusion in order for an all-encompassing assessment of developmental activities. This leads to the *unique* interpretation of the difference but insistent correlation between process and product as described in Act 32 of 2000:

PROCESS = Integrated Development Planning

PRODUCT = Integrated Development Plan

Developmental local government as perceived in legislation should emanate from a development-centered planning process that culminates in the **Integrated Development Plan** and represents the single, inclusive and strategic plan for the development of a municipality, as a legislative requirement in terms of section 26 of the Municipal Systems Act, 2000 (Act 32 of 2000).

This planning process should be characterized by "**a multiplicity of process, product and interaction that aims to secure the realization of sustainable development as the underlying principle for our collective approach and should embrace the aggregate of what manifests within the municipal area.**"

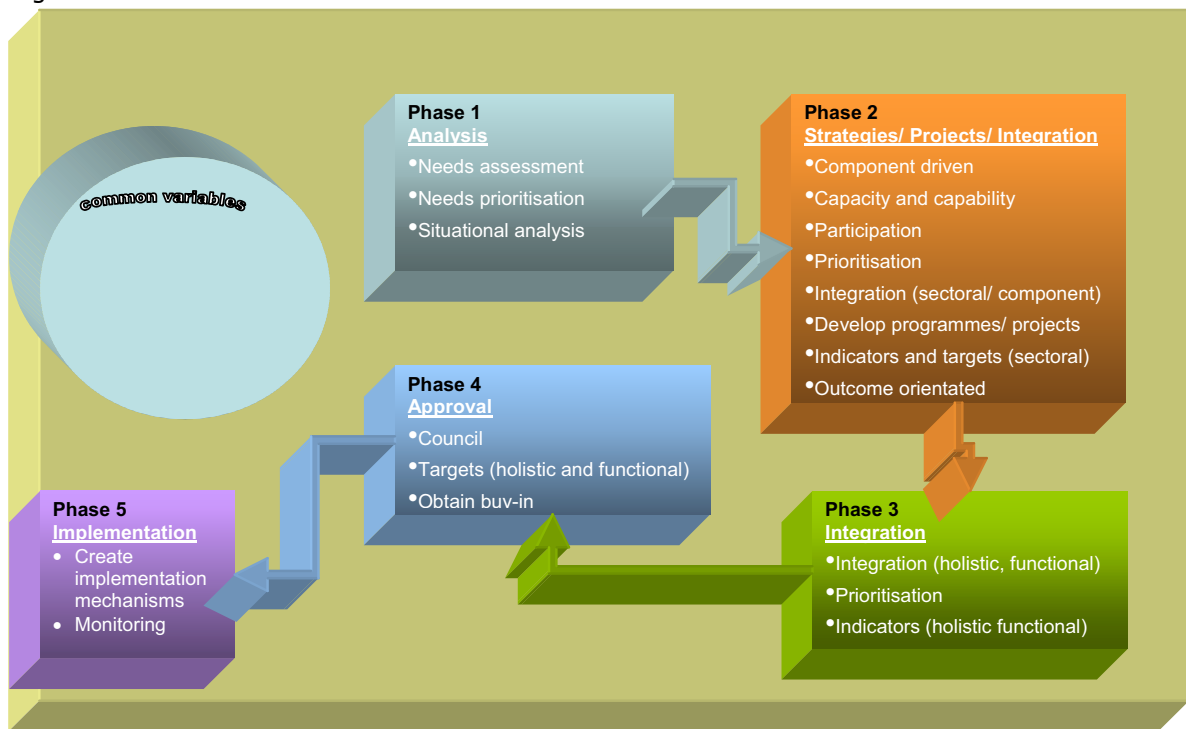
The Bergrivier Municipality regard the IDP 07/08 as an instrument of significance which each and every role-player active within the region should indulge with in order to ensure that common goals and objectives are attained.

In line with the regional interpretation of integrated development planning the Bergrivier Municipality conforms to the definition as promoted in the West Coast Integrated Development Plan:

The process of integrated development planning should lead to the optimal preservation, utilisation and development of all resources present in the region (human and natural) as well as the allocation of external resources to the region in such a manner that they contribute to the integrated, sustainable and equitable social and economic development of the West Coast region as a whole. Such a process should take place with the co-operation of all role-players and within predetermined Vision/Mission/Objectives/Purposes and according to guidelines and suggestions for the utilisation, conservation and development of resources, proceeding from strategic planning.

The process of integrated development planning can be illustrated as shown in Figure 1:

Figure 1



As custodian for the management of the process of integrated development planning, the Bergrivier Municipality acknowledges and profoundly supports the compilation of a single, inclusive and strategic plan for the development of the municipality **that addresses the development of the entire Bergrivier municipal area.** The subtle difference in interpretation (see introductory remarks) can be that we deem this plan to be a product of a consultative process that informs the activities of all role players and is not restricted in determining the function and application of resources of the Municipality.

It is therefore the aim of the Council that the integration of the processes, programmes and projects as executed by other role-players in the region be consolidated according to a catalytic effect in **the** single, inclusive and strategic plan called the Integrated Development Plan. The ultimate aim of the Council is broader than the mere **consolidation of these**

activities into one plan in so far as it also strives to influence and participate in the reasoning process that determines the identification and substantiation of these actions.

The Integrated Development Plan is a product of a process and compiled (or chronicled) by the Bergrivier Municipality and should thus not be regarded as a collection of business- and action plans to be performed by the Municipality but rather **represents a synopsis of the strategic reasoning within the municipal area in order to create a shared understanding and to direct resource allocation and –utilization within common goals and objectives.**

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6. COMMUNICATION AND PARTICIPATION

The Local Government: Municipal Systems Act, 2000 (Act 32 of 2000) provides the principles, mechanisms and processes necessary to enable municipalities to fulfil their developmental obligations. This Act together with the Local Government: Municipal Structures Act, 1998 (Act 117 of 1998) and related legislation and regulations requires that all municipalities must capacitate themselves to be **institutionally prepared** to perform their mandated functions and to participate in activities towards managing their own performance. This must enable the transformation in the local sphere of governance, specifically enabling the establishment of policy directives and interventions towards becoming efficient and effective mechanisms for service delivery and a vehicle for developmental local government. The mandatory function to prepare a single, inclusive strategic plan for the municipality even further enhances the responsibility of the municipality to conduct an effective communication process in which opportunities must exist for all to participate in order for the IDP to be valued as the instrument that influences all activities performed within the municipal area.

The Systems Act, (2000), (chapter 4), also stipulates the duties of council to *provide democratic and accountable government, encourage the involvement of the local community and consult the local community*. It also stipulates the rights of members of the local community to:

- Contribute to decision-making processes;
- Submit recommendations, representations and complaints; and
- Be informed of decisions.

According to the legislation, a municipality must conduct the execution of activities in a manner that complements formal representative government with a system of participatory governance that includes the encouragement of local communities to participate in:

- Integrated development planning (also the formulation of strategies);
- Performance management, monitoring and review of performance;
- The preparation of budgets; and
- Decision-making related to service delivery.

The Bergrivier Municipality has as expected built the capacity of the local community (especially ward committees) to participate in and contribute to the planning process, as well as the capacity of councillors and officials to foster effective communication and community participation.

Creating the culture of the Batho Pele principles in operations by the Municipality are continuously considered and deemed essential components of local government operations:

- *Consultation:* Citizens should be consulted about service levels and the quality of services to be rendered;
- *Standard of services:* Citizens must be made aware of what to expect in terms of the level and quality of services that will be rendered;
- *Accessibility:* All citizens should have equal access to the services that they are entitled to;
- *Courtesy:* All citizens should be treated with courtesy and consideration;
- *Information:* Citizens must receive full and accurate information about the services that will be rendered;

- *Transparency:* Citizens should be informed about government departments' operations, budgets and management structures;
- *Redressing:* Citizens are entitled to an apology, an explanation and remedial action if the promised standard of service is not delivered;
- *Value for money:* Public services should be provided economically and effectively.

The IDP process is about prioritising, focusing and making choices that require a debate on distribution and allocation of scarce resources, between departments, different spheres of government, population groups and locations.

Regional and Local IDP Structures have in response been created and function at various levels of interaction but all contributing to the common goals and objectives of the Bergrivier Municipality.

Intergovernmental Structures

➤ **District Intergovernmental Forum**

This forum operates under the chairmanship of the Mayor of the West Coast District Municipality with high-level representation from local government as well as Provincial Government. A District Intergovernmental Forum Technical Committee constituted out of senior officials functions in support capacity to this political forum.

➤ **Integrated Development Planning Representative Forum**

The Bergrivier IDP Representative Forum has not been established. This IDP structure will constitute membership that extends beyond the institutional confines and is mandated with the responsibility to interact with the process of integrated development planning in partnership to regional structures and processes.

The communication linkages between the different institutional structures should be from ward committees to the respective IDP Representative Forums at B Municipal level and then to the regional forum, after which reporting to the District Intergovernmental Forum should materialize.

Section 15 of the Municipal Planning and Performance Management Regulations further states that:

.... where other municipal-wide structures for community participation do not exist, a municipality must establish a forum. The forum must be representative and enhance community participation in the IDP. In addition, it must enhance public participation in monitoring, measuring and reviewing municipal performance.

The functions of the forum include:

- consultation and monitoring of the IDP and its implementation and review
- discussion of the PMS and its implementation and review
- monitoring of municipal performance according to the KPIs and targets set by the municipality.

This has led to the creation of **IDP Representative Forums** for general public participation. Ward committee members should also take the initiative to attend IDP portfolio committee hearings and ordinary sittings of the relevant sub-committee.

*extract from Ward Committee Resource Book, Dec 2005

➤ **Ward Committees**

Seven ward committees have been established that operate effectively following elections of members and subsequent training.

Ward committee meetings are preceded by internal deliberations between councillors and officials on desired input and probable outcome to systemize the engagement within the broader planning process. The prioritization of the combined ward-based needs as identified was concluded at a workshop with ward committee members.

a) Composition

Legislation and the national guidelines state that **each ward** will have:

- a ward committee, made up of not more than 10 members
- the 10 elected people should represent a diversity of interests in the ward and be equitably representative of women. Diversity has typically been understood to mean a variety of representation, e.g. civic or rate-payers bodies, development organisations, labour unions, business associations, transport and commuter associations, women, youth, faith-based, cultural and other organisations⁵
- elected by communities residing in the ward area
- the ward councillor is the chairperson of the ward committee.

The Council, however, makes the rules for electing Ward Committee members.

*extract from Ward Committee Resource Book, Dec 2005

➤ **Public Meetings**

13 November 2006	Velddrif & Port Owen – town hall	Engagement on general issues
19 November 2006	Velddrif – town hall	Engagement on general issues
23 November 2006	Velddrif – community hall	Engagement on general issues
26 November 2006	Aurora – community hall	Engagement on general issues
14 November 2006	Piketberg – council chambers	Engagement on general issues
16 November 2006	Piketberg – community hall	Engagement on general issues
12 November 2006	Porterville – Berghof Primary	Engagement on general issues
21 November 2006	Porterville – community hall	Engagement on general issues
17 November 2006	Eendekuil – community hall	Engagement on general issues
24 November 2006	Piket-boberg – Stawelklip Primary	Engagement on general issues

26 March 2007	Piketberg – Allan Boesak Civic Hall	Engagement on draft budget
27 March 2007	Porterville – Bettie Julies Civic Hall	Engagement on draft budget
28 March 2007	Velddrif – Civic Hall	Engagement on draft budget
29 March 2007	Eendekuil – Civic Hall	Engagement on draft budget
2 April 2007	Redelinghuys – Civic Hall	Engagement on draft budget
3 April 2007	Aurora – Civic Hall	Engagement on draft budget

Intergovernmental process

- Local Government MTEC engagements
 - Debriefing 27 July 2006
 - 15 August – preliminary meeting with PGWC
 - One-on-One Engagements – 16 and 17 November 2006
 - One-on-One Engagements - 26 February 2007
- District Intergovernmental Forum
 - 06 June 2006, 17 July 2006, 14 August 2006, 28 August 2006, 31 October 2006; 19 February 2007
- Integrated Development Planning Coordinating Committee
 - 29 June 2006, 18 July 2006, 10 October 2006, 19 February 2007
- B Municipalities
 - Bergrivier Ward Committee Training – September 2006
- Imbizo'
 - West Coast B Municipal Imbizos – 26 to 31 October 2006

Regional Strategies participated in (workshops with key regional role-players)

- Land Reform Strategy
 - 8 workshops throughout region from May 2006 to November 2006
- Spatial Development Framework
 - 31 October 2006, 01 November 2006
- Integrated Environmental Programme
 - 15 March 2006, 18 April 2006
- Economic Development Strategy
 - Regional 19 – 23 February 2007;
 - Workshop with key sectors: 12 – 16 March 2007
- Disaster Management Plan
 - Meetings with Municipalities – November 2006
 - February/March 2007
 - Training of Councillors and DM practitioners – March 2007
- Integrated Transport Plan
 - Meetings with Municipalities – November 2006
- Poverty Alleviation Strategy
 - Indabas – 12 April 2006, 19 July 2006

7. SITUATIONAL ANALYSIS – municipal area and ward based

Provincial Government Western Cape did complete socio-economic profiling and analysis for the Bergrivier Municipality. The subsequent interpretation and outcome has been considered within the strategic planning process conducted by our municipality and did influence decision-making on strategic priorities and the allocation of resources. In addition the situational analysis and output of several other planning interventions (specifically regional) were also factored into the strategic planning process.

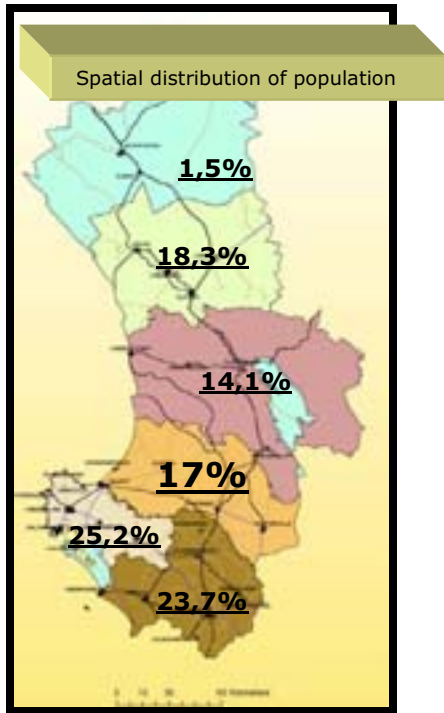
The following rendition and discussion refer to these findings:

MUNICIPAL AREA	POPULATION - NOW			DISTRIBUTION (%) OF REGION- NOW		POPULATION – 2020 (PROJECTED)		DISTRIBUTION (%) OF REGION - 2020 (PROJECTED)	
Bergrivier	49.195	46.324	54.568	16,3	17	52.807	84.160	16,4	18,2
West Coast	297 742	282 673	320 929			321 079	460 840		
SOURCE	<i>Draft SDF, Oct 2006</i>	<i>Land Reform, Jan2006;</i>	<i>PGWC, Aug2006</i>	<i>Land Reform, Jan2006</i>	<i>PGWC, Aug 2006</i>	<i>Draft SDF, Oct 2006</i>	<i>Infrastructure Strategy, 2003</i>	<i>Draft SDF, Oct 2006</i>	<i>Infrastructure Strategy, 2003</i>

CENSUS	1996	2001	Trend	
Total population	37.025	46.327	25% growth	4,6% per annum

Municipality	Estimated population growth rates: West Coast Region			
	2005	2010	2015	2020
Bergriver	4,57%	3,53%	2,48%	2,48%
Cederberg	4,4%	3,36%	2,32%	2,32%
Matzikama	4,75%	3,7%	2,65%	2,65%
Saldanha Bay	4,53%	3,48%	2,44%	2,44%
Swartland	2,10%	1,08%	0,06%	0,06%
DMA	-1,82%	-1,82%	-1,82%	-1,82%
Total	3,08	2,22	1,35	1,35

SOURCE Infrastructure Strategy, 2003



The estimate of the total population residing within the Bergrivier municipal area amounts to **54 568** which constitutes about 17% of the West Coast population (see map to the left). This was an increase of about 2.6% from 2001 to 2006 when the population figure was 48 076. The population growth rate until 2020 as determined is however declining but in correspondence with the regional trend.

On a micro level in the years to come there will be migration towards the major towns as well as an increase in the rural population (possibly because of land reform). This necessitates detailed analysis for it can be assumed that the demand for services will be centralized in the three towns with an additional intensifying demand from the rural communities.

<u>Municipal Area</u>	<u>Migration</u>	<u>Urban/Rural Split</u>	<u>Trend - Percentage</u>
Bergrivier	Growth in rural and urban	56/44	2,4% annual/ 6,5% annual
For comparison			
<i>Saldanha Bay</i>	<i>Rural to Urban</i>	<i>95/5</i>	<i>10,2% annual</i>
<i>Swartland</i>	<i>Rural to Urban</i>	<i>70/30</i>	<i>-1,6%annual decline/ 4% annual</i>
SOURCE	<i>Land Reform, Jan2006</i>		

	Total number of households		Rural households (Percentage)	Rural households (Percentage of District)		Urban households (Percentage)	Urban households (Percentage of District)
West Coast District	73 444		30.1	20.54		69.9	4.8
Bergrivier	11 707		39.3	20.80		60.7	19.8

Demarcation Board (Census 2001 data)

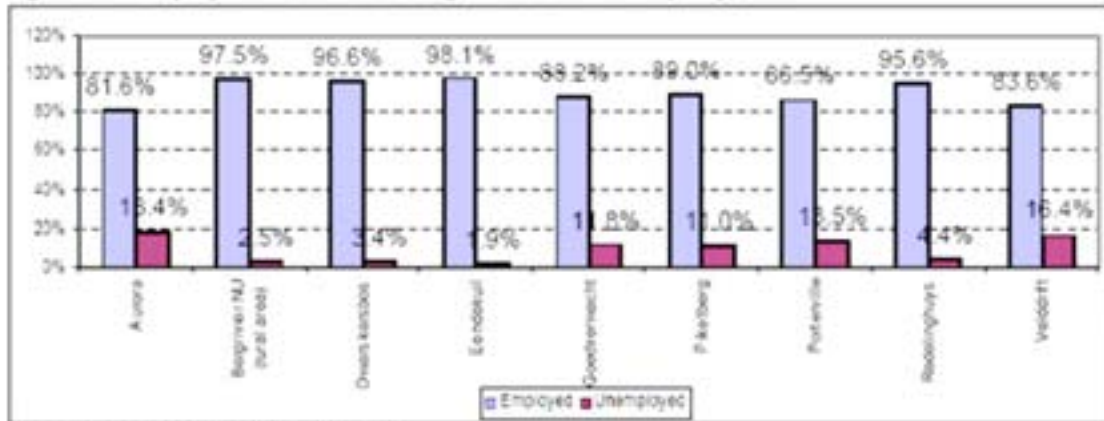
*Extract form SEP: PGWC

Number of indigent households: 04/05 = 944
 05/06 =
 06/07 =

It needs to be established what was the migration trend within each of these towns in order to assess future demand on service delivery. Re-settlement within the Bergrievier area will occur as well as in migration and out migration.

Economic development

Figure 5.30 Employment Status for Bergrievier Local Municipality, 2001



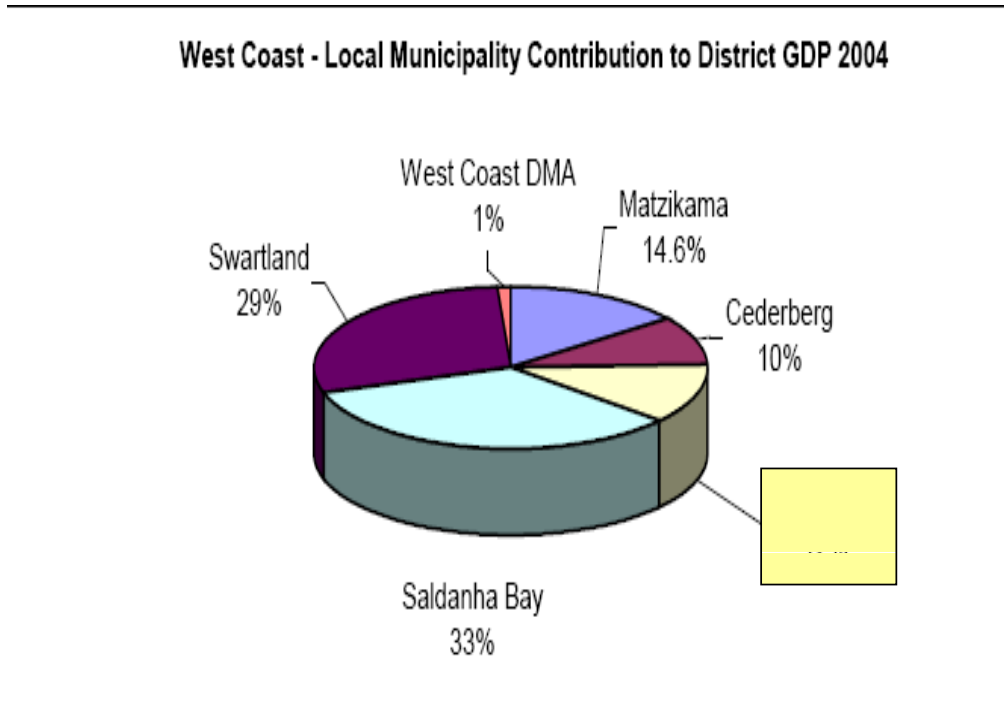
(Source: Census 2001 - Quantec Data, 2006)

Level of employment – very high

	Matzikama	Cederberg		Saldanha Bay	Swartland	DMA
Agriculture, forestry & fishing	17.7%	27.1%		11.5%	19.4%	20.5%
Mining	4.3%	0.1%		0.4%	0.4%	2.5%
Manufacturing	13.0%	12.4%		29.3%	20.6%	5.1%
Electricity & water	3.5%	1.1%		1.0%	2.4%	0.0%
Construction	3.6%	3.2%		4.7%	4.4%	5.7%
Wholesale & retail	17.4%	22.8%		14.5%	14.7%	15.3%
Transport & communication	9.3%	5.6%		15.3%	4.3%	17.8%
Finance and business services	11.7%	11.7%		9.7%	20.3%	2.1%
Communication Services	6.3%	6.0%		6.5%	5.4%	20.4%
Government services	11.3%	10.0%		7.1%	8.0%	10.6%

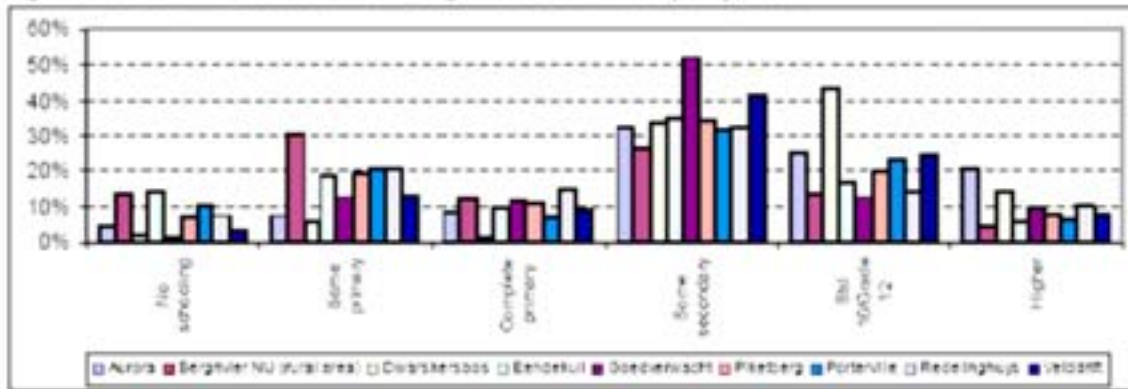
(Source: Quantec, 2006)

Economic sectors that constitute the bulk of the economic contribution towards the GDP are clearly noticeable, with agriculture and fishing the dominant components.



The sum of the contribution to the regional GDP from the Bergervier municipal area amounts to R 671.5 million or 12% with a slow economic growth rate of only 0.3%. The economic growth trend for the municipality is corresponding to the regional growth trend with an upward curve, albeit low.

Figure 5.29 Level of Education for Bergervier Local Municipality, 2001



(Source: Census 2001 - Quantec Data, 2006)

It can be seen that the majority of people living in the municipal area reached a level of some secondary education but did not complete their secondary schooling. This compounds the skills shortage and adds to the urgency of education as a critical component that needs to be addressed.

Table 5.16 Access to Grants in Bergervier Local Municipality, 2006

Towns	Porterville	Velddrif	Goedverwacht	Piketberg	Eendekuil	Redclingshuys
Old Age	349	243	114	510	108	49
Disability	272	116	63	527	53	59
Foster Care	63	17	1	55	6	10
War Veteran	-	1	1	-	-	-
Care Combination	5	-	-	3	-	-
Care Dependency	4	7	4	12	1	2
Child Support	643	123	37	709	128	88

(Source: Department of Social Development and Poverty Alleviation, Atlantis Regional Office, 2006)

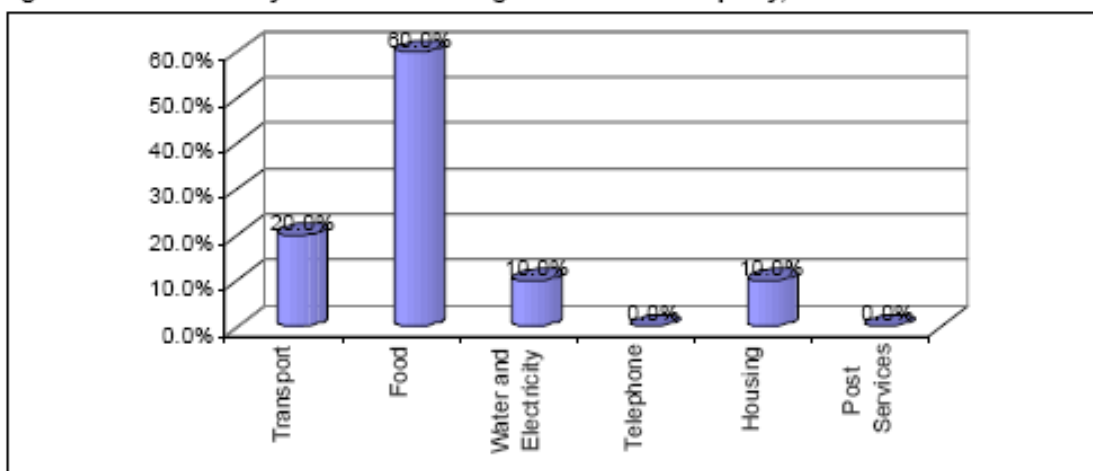
The dependency on government grants (as per household - 4383) measured against the number of households in the municipal area (11 707) indicates that 37.4 % of households receive assistance from government. The spatial location of these households may be concentrated in certain areas such as Goedverwacht and Wittewater which needs consideration in affordability of services, etc.

Table 5.15: Average household expenditure in Bergervier Local Municipality, 2006

Average Household Expenditure:	Amount
Food	R436.15
Transport	R100.81
Insurance	R0
Clothing, footwear	R352.32
Alcohol beverages, tobacco & cigarettes	R150.73
Medical & dental (include medical aid contribution)	R0
Dry cleaning & laundry	R0
Personal care	R0
Housing (rent/bond)	R153.02
Education	R196.26
Rates & taxes	R48.00
Water	R49.23
Electricity	R36.56
Savings	R0
Holiday & pleasure	R0
Domestic help	R0
Sports & hobbies	R0

(Source: West Coast Poverty Survey, 2006)

Figure 5.34: Affordability of Services in Bergervier Local Municipality, 2006



(Source: West Coast Poverty Survey, 2006)

It was determined that about R 133. 79 of the average household income of R 1523.08 is paid for rates and taxes, water and electricity and represents almost 10% of total income. The poorest of the poor can thus not afford to save and use all disposable income to survive which poses the question if it is not possible to subsidise specifically education and municipal services.

Table 5.17 Access to Telephones in Bergrivier Local Municipality, 2001

	Telephone in dwelling and cell-phone	Telephone in dwelling only	Cell-phone only	At a neighbor nearby	At a public telephone nearby	At another location nearby	At another location; not nearby	No access to a telephone
Aurora	17.9%	17.9%	8.8%	2.6%	19.7%	1.8%	5.6%	0.0%
Bergrivier NU (Rural Areas)	8.6%	8.6%	5.8%	15.5%	24.7%	15.3%	5.0%	4.6%
De Hoek	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Dwarskersbos	33.0%	33.0%	10.0%	5.0%	3.5%	0.0%	0.0%	0.9%
Eendekuil	38.1%	38.1%	4.6%	10.7%	7.3%	21.0%	1.3%	1.9%
Goedverwacht	54.3%	54.3%	1.7%	19.1%	10.3%	0.9%	2.5%	0.0%
Piketberg	30.9%	30.9%	8.5%	9.7%	16.5%	4.3%	5.2%	0.0%
Porterville	25.3%	25.3%	7.0%	2.0%	42.6%	0.5%	0.1%	0.3%
Redelinghuys	13.8%	13.8%	11.6%	11.2%	25.9%	12.6%	0.0%	0.0%
Velddrif	24.6%	24.6%	16.7%	8.0%	16.9%	0.8%	2.1%	0.4%

(Source: Census 2001 - Quantec Data, 2006).

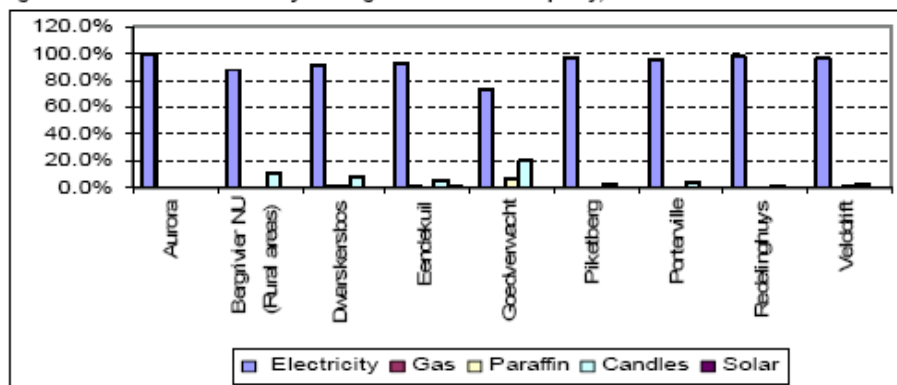
Table 5.18 Access to Water in Bergrivier Local Municipality, 2001

	Piped water inside dwelling	Piped water inside yard	Piped water on community stand: distance less than 200m. from dwelling	Piped water on community stand: distance greater than 200m. from dwelling	Borehole	Spring	Rain-water tank	Dam/pool/stagnant water	Other
Aurora	87.0%	13.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Bergrivier NU (Rural Area)	73.0%	16.6%	4.5%	3.0%	0.0%	0.7%	0.6%	0.2%	0.6%
De Hoek	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

	Piped water inside dwelling	Piped water inside yard	Piped water on community stand: distance less than 200m. from dwelling	Piped water on community stand: distance greater than 200m. from dwelling	Borehole	Spring	Rain-water tank	Dam/pool/stagnant water	Other
Dwarskersbos	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Eendekuil	52.9%	34.5%	5.4%	7.3%	0.0%	0.0%	0.0%	0.0%	0.0%
Goedverwacht	74.2%	23.7%	0.4%	1.7%	0.0%	0.0%	0.0%	0.0%	0.0%
Piketberg	70.7%	26.9%	1.4%	1.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Porterville	68.8%	11.4%	1.4%	17.3%	0.0%	0.0%	0.0%	1.0%	0.0%
Redelinghuys	95.3%	3.1%	0.0%	0.5%	0.0%	0.0%	0.0%	0.0%	1.0%
Velddrif	85.3%	9.5%	3.1%	2.2%	0.0%	0.0%	0.0%	0.0%	0.0%

(Source: Census 2001 - Quantec Data, 2006).

Figure 5.35 Access to Electricity in Bergervier Local Municipality, 2001



(Source: Census 2001 - Quantec Data, 2006).

Table 5.19 Access to Sanitation in Bergervier Local Municipality, 2001

	Flush toilet (connected to sewerage system)	Flush toilet (with septic tank)	Chemical toilet	Pit latrine with ventilation (VIP)	Pit latrine without ventilation	Bucket latrine	None
Aurora	5.2%	81.7%	0.0%	11.2%	0.0%	0.0%	1.8%
Bergervier (NU Rural Areas)	27.9%	50.6%	0.1%	5.3%	3.0%	4.4%	8.7%
De Hoek	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Dwaarskroos	76.5%	21.8%	0.0%	0.0%	0.0%	0.0%	1.8%
Eendekuil	17.9%	76.5%	0.0%	0.0%	0.4%	2.5%	0.7%
Goedverwacht	38.2%	48.7%	0.0%	3.2%	1.1%	20.9%	8.8%
Piketberg	98.0%	0.5%	0.0%	0.0%	0.1%	0.1%	1.3%
Porterville	95.8%	3.1%	0.0%	0.0%	0.0%	0.0%	0.7%
Reddinghuys	0.0%	98.4%	0.0%	3.2%	0.5%	0.0%	1.0%
Veldbliff	65.0%	31.9%	0.4%	0.2%	0.2%	0.1%	2.1%

(Source: Census 2001 - Quantec Data, 2006)

The access of households to basic services differs slightly but the norm is that over 95% of all households do have access to quality services. Furthermore, the vast majority of individuals do have access to housing.

WARD BASED ANALYSIS

Population – Urban (represent about 56% of population)							
Town	Composition					Total	%
	Black	Coloured	Indian	White	Other		
Aurora	160	204	0	261	0	625	3,0
Dwarskersbos	2	58	0	266	0	326	1,5
Eendekuil	13	624	0	139	0	776	3,7
Goedverwacht	4	1.378	2	0	4	1.388	6,5
Wittewater	0	720	3	3	0	726	3,4
Piketberg	55	5.262	1	1.472	130	6.920	32,6
Porterville	15	3.100	6	1.368	5	4.494	21,2
Redelinghuys	47	141	0	193	0	381	1,8
Velddrif	169	3.455	2	1.932	19	5.577	26,3
Total	465	14.942	14	5634	158	21.213	100,00

Source: Bergrievier Municipality: IDP 2003/04

Table 1-1: Population Figures

Bergrievier Municipal Area					
	African	Coloured	Indian	White	Total
Ward 1 Velddrif, Laaipek	248 (225)	1939 (1665)	7 (6)	2716 (2461)	4909 (4357)
Velddrif					9 034
Ward 2 Dwarskersbos, Aurora, Redelinghuys and rural area	581 (508)	5321 (4821)	9 (8)	1258 (1165)	7179 (6503)
Aurora, Redelinghuys					1 250
Ward 3 Goedverwacht, Wittewater, PPC De Hoek and rural area	439 (398)	6466 (5859)	9 (7)	2046 (1954)	8960 (8117)
Goedverwacht, Wittewater, PPC					4 034
Ward 4 Piketberg	126 (114)	7788 (7064)	9 (8)	459 (416)	8381 (7593)
Piketberg					9 300
Ward 5 Voorberg Frison and rural area	795 (714)	6878 (6060)	18 (16)	854 (774)	8338 (7564)
Voorberg					2 425
Ward 6 Porterville	59 (53)	4759 (4311)	9 (8)	1642 (1489)	6469 (5880)
Porterville					6 500
Ward 7 Eendekuil and rural area	357 (323)	5793 (5248)	12 (11)	838 (759)	6999 (6341)
Eendekuil					1 020
Total	2677 (2335)	38843 (35009)	70 (64)	9842 (8917)	51134 (46325)
Total					33 562

Note: number – Figures from 2001 Census escalated to 2005
 (number) – Figures from 2001 Census
 number – Figures for urban population – January 2005

Extract from Bergrievier IWMP; May 2006

WARD 1

Includes the farms to the south of the Bergrivier and urban segments (southern) of Velddrif.

See Chapter 11 for urban/ rural assessment.

Ward councillor: Councillor Spangenberg
Cell: 083 447 9321

**WARD 2**

Includes urban segments (northern) of Velddrif, Redelinghuys, Aurora and the farms to the north of the Bergriver up to the Verlorenvlei.

See Chapter 11 for urban/ rural assessment.

Ward councillor: Councillor De Villiers
Cell: 083 272 3849

**WARD 3**

Includes urban segments (southern) of Piketberg and the surrounding farms.

See Chapter 11 for urban/ rural assessment.

Ward councillor: Councillor De Vries
Cell: 083 447 9320

**WARD 4**

Includes urban segments (northern) of Piketberg.

See Chapter 11 for urban/ rural assessment.

Ward councillor: Councillor Van Rooy
Cell: 083 657 9615



WARD 5

Includes most of the farms to the east of the N7 (excluding those immediate) and the farms surrounding Porterville

See Chapter 11 for urban/ rural assessment.

Ward councillor: Councillor Swart

**WARD 6**

Comprises porterville.

See Chapter 11 for urban/ rural assessment.

Ward councillor: Councillor Liebenberg
Cell: 0834479324

**WARD 7**

Includes Eendekuil, the surrounding farms and Piket-Bo-Berg.

See Chapter 11 for urban/ rural assessment.

Ward councillor: Councillor Afrikaner
Cell: 0834479325



8. NEEDS

Infrastructure								
Community Needs	Ward 1	Ward 2	Ward 3	Ward 4	Ward 5	Ward 6	Ward 7	
Housing	<ul style="list-style-type: none"> Middle income housing • upgrading of Block F 	<ul style="list-style-type: none"> Housing must be rotated Roofs of IDP houses need repair Middle income housing 	<ul style="list-style-type: none"> Houses for farm dwellers (Wittewater) 	<ul style="list-style-type: none"> Council must apply for a loan of R5ml at DBSA to address housing need 	<ul style="list-style-type: none"> 	<ul style="list-style-type: none"> 	<ul style="list-style-type: none"> Subsidies for RDP Housing 	
Water	<ul style="list-style-type: none"> Upgrading of Water Reticulation 	<ul style="list-style-type: none"> Upgrading of Pumps Upgrading of water system Water storage dam 	<ul style="list-style-type: none"> provision of water (Goedverwacht) 	<ul style="list-style-type: none"> 	<ul style="list-style-type: none"> 	<ul style="list-style-type: none"> Liebenberg crescent. No water with power outage Expand Capacity of reservoirs Water point at Anna Swart Play Park 	<ul style="list-style-type: none"> 	
Refuse Removal	<ul style="list-style-type: none"> 	<ul style="list-style-type: none"> Improving Refuse Site 	<ul style="list-style-type: none"> 	<ul style="list-style-type: none"> Improving Refuse Site 	<ul style="list-style-type: none"> 	<ul style="list-style-type: none"> 	<ul style="list-style-type: none"> 	
Sanitation	<ul style="list-style-type: none"> Upgrading of Sewerage Network • Make public toilets accessible 	<ul style="list-style-type: none"> Upgrading of Sewer system Public Toilets Water level - connection of new sewer 	<ul style="list-style-type: none"> upgrade sanitation system (Goedverwacht) 	<ul style="list-style-type: none"> Funding for external toilets Water level - connection of new sewer 	<ul style="list-style-type: none"> 	<ul style="list-style-type: none"> 	<ul style="list-style-type: none"> Relocate external toilets to internal Larger manholes in new extension 	<ul style="list-style-type: none"> Septic Tanks
Electrical	<ul style="list-style-type: none"> 	<ul style="list-style-type: none"> Street lighting 	<ul style="list-style-type: none"> upgrade electricity (Goedverwacht) 	<ul style="list-style-type: none"> 	<ul style="list-style-type: none"> 	<ul style="list-style-type: none"> 	<ul style="list-style-type: none"> Fencing for transformers in RDP section 	
Streets	<ul style="list-style-type: none"> Resurfacing of Roads 	<ul style="list-style-type: none"> Resealing of streets in Noordhoek Upgrading of speed bumps Cover Roads with Bitumen - Amandla, Hofstraat, Redelinghuys Side Walks 	<ul style="list-style-type: none"> replace stop street signs (P) Provision of street name signs (P) 	<ul style="list-style-type: none"> Programme for sealing of side streets Speed bumps - Pavements - Mountain view. Application must be made to relevant Government Department Streetlights must 	<ul style="list-style-type: none"> Surfacing of Roads 	<ul style="list-style-type: none"> Maintenance of DJ Pearce Passage Repair of Swartland speed bumps DJ Pearce lane visibility impaired by trees 	<ul style="list-style-type: none"> Upgrading of pedestrian crossing Upgrading of speed Limits Cover road between Eendekuil and Piketberg with Bitumen 	

				be improved • pavements					
Roads	•	• Improve dirt roads	• upgrade roads infrastructure (G)	• Improvement of Dirt Roads	•	•	•	•	
Stormwater	• Upgrade network	• Storm water pipes in Arresstraat	• upgrade storm water systems (Goedverwacht/Piketberg)	•	•	•	•	•	
Other Infrastructure	• Bus Stop • Day Room Site • Municipal Parks and Recreation • Wall of Remembrance • Upgrading of Tourism Centre • Upgrading of Municipal Office • Swimming Pool Laiplek • Development of Cemetery • Multi Purpose Center • Improve Toilet Facilities at Cemetery	• Cemetery Operation cleanup • Budget for upgrading of parks • Request computers, internet and televisions at library • Utensils • Crèche • Doors and Windows • Land for Small Farmers • Internet Access at Libraries • Office Space • Accessibility of Prepaid Electricity • New Day Camp Facility	• build informal trading centre (G) New bus shelter (W) Provide cricket facility (G) Provide sport complex (W)	• Beautification of open spaces in Noordhoek • Public Toilets in Village	• Access to public Toilets • Public Transport for learners • Sports ground Henry Paulsen • Public toilets • Second High School	• acquisition of land for housing and not exchange agreements • Gym in Community Hall • internet access at library • Computer available at library • Taxi Rank • Multi Purpose Center • Petrol station in southern part of town	• acoustics of community center • change rooms with facilities • Fencing for Play Park • street lighting must be upgraded		

Safe Environment Needs						
	<ul style="list-style-type: none"> • Office Space • New Day Camp Facility • Reduce open space in Noordhoek and create erven • Public Toilets at Redelinghuys • Upgrading of Community Hall • Upgrading of Old Park 					
Municipal Policing	<ul style="list-style-type: none"> • Funding for crime prevention 	•	•	•	•	•
SAPS Policing	•	•	•	•	•	•
Fire Protection Services	<ul style="list-style-type: none"> • Fire Fighting and Fire Hydrants • Fire Truck 	•	•	•	•	•
	<ul style="list-style-type: none"> • Fire Fighting Services • Disaster Management • Upgrade Fire Service 	•	•	•	•	•
Co-Operation						
Administrative	•	•	•	•	•	•
	<ul style="list-style-type: none"> • Monitoring of Streetlights, Grêche, and Community Hall • "Indigent" Budget • Amalgamate Sports facilities • Disaster houses 	•	•	•	•	•
Other	<ul style="list-style-type: none"> • Awareness Campaign • Traffic Department 	•	•	•	•	•
	<ul style="list-style-type: none"> • Public Transport 	•	•	•	•	•
	<ul style="list-style-type: none"> • Awareness Campaign • Traffic Department 	•	•	•	•	•
Economy						
Training and Skills Development	<ul style="list-style-type: none"> • Promotion of Entrepreneurship • Sustainable Development Plan • Extended Public Works Programme 	•	•	•	•	•
	<ul style="list-style-type: none"> • ABET classes 	•	•	•	•	•
	<ul style="list-style-type: none"> • agri tourism/ tourism in general (G) • Moratorium on high farm revenue tax 	•	•	•	•	•
	<ul style="list-style-type: none"> • funding for emerging farmers • subsidy for youth development 	•	•	•	•	•
	<ul style="list-style-type: none"> • Youth Development 	•	•	•	•	•

Infrastructure	• Informal Trade Center	•	•	•	•	•	•	•
Human Wellbeing								
Social Welfare	• Youth Development	• Social Workers in Veiddrif Laaipek	•	•	• Mobile clinics	• Demarcated areas from the aged	• Daycare centre	•
		• Public Transport				• Job Creation for handicapped	• School Hall	
		• Ambulance Depo					• Play Park	
		• Request regular workshops					• Resealing of raod in front of School	
		• sports facilities					• signs on Main Road	
		• Upgrading of Equipment					• Sidewalks on main Road	
		• Houses of Safety in Noordhoek and Laaipek					• Library at school	
		• Beautification of Open Spaces in Noordhoek					• Youth Information Centre	
Health							• Vegetable Gardens	
Other		• Clinic					• Fencing of Sports field	
							• Municipal Pool	
							• Soup Kitchens and Food parcels	
							• Sports field with Floodlights	
							• Small Farmers	
Natural and Built Environment								
Environment	• Preservation of Lower bergriver Area	• clean up of beaches	•	•	•	• Multipurpose centre must serve as crèche	• Subsidy for youth sport development	•
	• Strategic Plan for erosion					• Houses of Safety in Noordhoek and Laaipek		
	• Greening Programme Port Owen							



9. DEVELOPMENT PARAMETERS – directives/ goals/ challenges

Three policy documents drafted by National Government and the Western Cape Provincial Government are referred to that, apart from legislation, are considered to be the barometer of municipal performance in context of integrated development planning.

DIRECTIVES

➤ **National Directives**

Draft Summary Implementation Plan for the five-year Local Government Strategic Agenda. Version 6.5 (31 May 2006)

- a. Mainstreaming hands-on support to Local Government to improve municipal governance, performance and accountability;
- b. Addressing the structure and governance arrangements of the State in order to better strengthen, support and monitor Local Government; and
- c. Refining and strengthening the policy, regulatory and fiscal environment for Local Government and giving greater attention to the enforcement measures.

Strategic Priorities

1. Mainstreaming hands-on support to Local Government to improve municipal governance, performance and accountability

Key Performance Areas

- Municipal transformation and organizational development
 - Basic Service Delivery
 - Local Economic Development
 - Municipal Financial Viability and Management
 - Good Governance and Public Participation
2. Addressing the structure and Governance Arrangements of the State in order to better strengthen, support and monitor Local Government
 3. Refining and Strengthening the Policy, Regulatory and Fiscal Environment for Local Government and giving greater attention to the Enforcement Measures.

National Spatial Development Perspective, June 2006

The NSDP was issued by the Policy Co-ordination and Advisory Services Unit of the President's Office. This document indicated a dramatic new approach with respect to *public investment policy* in South Africa. One of the key objectives of the NSDP is to provide a framework within which to discuss the future development of the national spatial economy by reflecting the localities of severe deprivation and need, of resource potential, of infrastructure endowment and of current and potential economic activity by describing the key social, economic and natural resource trends and issues shaping the national geography.

Other elements of the policy document include:

- Better performance by the state entails 3 things:
 - Make government as a whole work better in meeting common objectives and outcomes;
 - Need for decisive, coordinated interventions to improve the state's capacity to spend and deliver services
 - Need to specifically include a geographical dimension to growth and employment
- Focus:

- Ensure integrated development planning by municipalities serve as a tool to integrate and coordinate implementation in terms of geographical space and time and hence has to inform and be informed by the planning of other spheres of government;
- Components of NSDP:
 - Developing a shared analysis
 - Shared socio-economic vision or development trajectory
 - Interventions and critical strategies
 - Building the institutional base for multi-stakeholder co-operation and action

➤ **Provincial Directives**

The ABC of Municipal Integrated Development Planning, Oct 2006, PGWC

Five criteria have been developed to determine whether the 2nd generation IDPs conform to the expectations for advancement towards intergovernmental responsiveness and cooperation, namely

- Clear analysis and strategy;
- Basic services and infrastructure delivery;
- Community involvement;
- Institutional delivery capacity;
- Alignment with national and provincial government and municipalities.

A progressive IDP would include

- A description of the long-term development driver
- A clear understanding of the resource requirements/ quantum of investment underpinning the drivers;
- An understanding of the impact of the municipality's own investment on development;
- Identifying the critical success factors to achieve the development strategy and actively manage them;
- A clear understanding and costing of the long-term service provision needs;
- A clear geographic targeting of investment over the medium term;
- A description of the future development scenario and the key trade-off decisions made to shape the strategy and its achievement;
- A honest view on the role and capacity of the municipality, especially the internal leadership and ownership of the IDP; and
- Entrenching development thinking on a municipal-wide and ward-based level by empowering citizens through dialogue.

SYNOPSIS OF DIRECTIVES TO BE ASSOCIATED WITH BERGRIVIER MUNICIPALITY	
<ul style="list-style-type: none"> ▪ Ensure that the Municipality is situated and managed as a viable and democratic institutional entity; ▪ Create and apply systems, structures and policy that are conducive towards an investment orientated sentiment; ▪ Ensure communication and participation by all interested and affected parties; ▪ Develop strategies and plans that are underpinned by aggressive research and analysis; 	

GOALS

➤ **National** Goals (Eight Millennium Goals)

• Eradicate extreme poverty and hunger
• Achieve universal primary education
• Promote gender equality and empower women
• Reduce child mortality
• Improve material health
• Combat HIV/AIDS, malaria and other diseases
• Ensure environmental sustainability
• Develop a global partnership for development

➤ **Provincial** Goals (Ikapa Elihlumayo)

• Broadening economic participation
• Investing in efficient connectivity infrastructure
• Planning, building and managing effective public and non-motorised transport
• Creating liveable communities
• Fostering resilient and creative communities
• Ensuring greater spatial integration
• Nurturing a culture of tolerance and mutual respect
• Creating and protecting effective governance institutions

➤ **Regional** Goals and Objectives

• Improvement of the quality of life of all residents of the West Coast;
• The establishment and maintenance of safe surroundings;
• The pro-active and responsible stimulation of the regional economy;
• The promotion and conservation of the natural environment;
• The conservation of natural resources;
• The promotion and pro-active cooperation with all development role-players; and
• Support and development of marginalized share of the community (youth, disabled, women).

➤ **Municipal Goals: BERGRIVIER**

1. Eradicate service and housing backlogs;
2. Alleviate poverty;
3. Eliminate social exclusion;
4. Integrate human settlements;
5. Stimulate economic growth;
6. Develop skills levels;

CHALLENGES

<p>A. <u>Social Well-Being</u></p> <ol style="list-style-type: none"> 1. Eradicate poverty; 2. To pursue equitable access to resources to meet basic human needs and ensure human wellbeing; 3. To ensure socially cohesive and stable communities with access to social amenities; 4. Provision of services to rural communities; 5. Complete Disaster Management Plan; 	<p>B. <u>Environmental Integrity</u></p> <ol style="list-style-type: none"> 1. Involvement of communities in environmental planning, - conservation and -management; 2. To ensure proper environmental management that acknowledges that the elements of the environment are linked and interrelated; 3. Sustainable utilization of resources; 4. Protect and conserve the natural historical, cultural historical, archaeological and architectural heritage; 5. Complete a land audit; 6. consider establishment of agri villages 	<p>C. <u>Economic Efficiency</u></p> <ol style="list-style-type: none"> 1. Lack of reviewed regional economic development strategy; 2. Determine shared growth and development trajectory; 3. To ensure economic viability; 4. Quantify the economic value of biodiversity 5. Unemployment; 6. Skills development; 7. Consolidating land reform building blocks; 8. Mobilize the land reform process; 9. Lack of sufficient transport infrastructure; 10. Strengthen and build on strategic economic directives as per Ikapa Eilhlumayo; 11. Use of municipal land as instruments for change; 12. Draft an Industrial Investment Policy; 	<p>D. <u>Institutional Preparedness</u></p> <ol style="list-style-type: none"> 1. Create structural and systematic linkages; 2. Cooperative governance affectivity; 3. Representative and operational participatory structures; also training and empowerment 4. To ensure socially, environmentally and economically sustainable development practices and processes; 5. To provide democratic and accountable government for the people; 6. Provision of sustainable, effective and efficient municipal services; 7. To build/ strengthen relationships between all spheres of government and communities; 8. To manage information systems; 9. Develop and implement a sustainability measure for the municipality; 10. Setting challenging targets; 11. Ensure financial management and viability of municipality; 12. Shared agreement on long term strategies (goals and objectives); 13. Bulk infrastructure backlog; 14. Draft a relevant Zoning Scheme; 15. Draft a recruitment and selection policy; 16. Create a staff incentive system; 17. Draft a fleet management policy; 18. Draft gender and HIV/AIDS policies; 19. Establish internal audit committee; 20. Establish ward committee decision tracking system;
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The Bergrivier Municipality extracted from these challenges (see section D) those pertaining to the municipality as an institution, for preference consideration in operational activities in 2007/2008. The establishment of partnerships through service level agreements are considered as crucial supplementary actions that will enable a broader confrontation of poverty rather than a limited municipal intervention (see Chapter 10 for key municipal activities and Chapter 14 for development and administrative targets).

DRAFT

10. STRATEGIC PLANNING APPROACH
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	Chapter		Title	Description	Service Category	Page
10	10.1	10.1.1	Strategic Planning Approach	10.1 Human Well-Being	Poverty Alleviation	34
	10.2	10.2.1		10.2 Human Resource Development	Education	45
		10.2.2			Skills Development	45
	10.3	10.3.1		10.3 Economy	Local Economic Development	47
		10.3.2			Land Reform	50
	10.4	10.4.1		10.4 Coordination	Communication	65
		10.4.2			Participation	65
	10.5	10.5.1			Spatial Development	66
		10.5.2		10.5 Natural and Build Environment	Growth Potential of Towns	66
		10.5.3			Integrated Environmental Programme	67
	10.6	10.6.1		10.6 Safety and Security	Disaster Management	70
	10.7	10.7.1			Provision of water	71
		10.7.2			Provision of electricity	72
		10.7.3		10.7 Service Infrastructure	Solid Waste Disposal	73
		10.7.4			Sewerage	74
		10.7.5			Roads	75
	10.8	10.8.1			Buildings and Land	76
		10.8.2			Libraries	76
		10.8.3			Traffic	76
		10.8.4			Museum	77
		10.8.5		Recreational amenities and Tourism	77	
		10.8.6	10.8 Municipal Amenities	Cemeteries	78	
		10.8.7		Housing	78	
		10.8.8		Multi-Purpose Centres	80	
		10.8.9		Public Safety	80	
		10.8.10		Vehicles	81	
		10.8.11		Local Economic Development	81	

In closure to each IDP description key municipal activities are formulated that endorse the municipal goals (see Chapter 9) and are linked to the development and administrative targets (see Chapter 14).

10.1 HUMAN WELL-BEING

Social security and social development of especially marginalised groups of people should be at the forefront of all considerations of activities and interventions by first of all government but also other role-players such as non governmental organizations.

The frequency of crime, drugs, alcohol abuse and the HIV/AIDS stranglehold on our youth and women prevent ownership of their future and even their own lives. People in rural areas are confronted by the historical dilemma of limited (controlled) resources and support that determine their operational ability with the emancipation of these groupings of the utmost importance.

A marginalised grouping of society that needs special attention is **farm workers** in that most social ills are prevalent and delivery of services, goods and information is inadequate.

NUMBER OF INDIGENT HOUSEHOLDS?.....

10.1.1 Poverty alleviation (extracts from Regional Poverty Alleviation Strategy, 2006) (see municipal goal number 6)

The regional poverty alleviation strategy defined poverty from the interpretation of measuring the access of individuals or communities to services, goods and information.

The study determined through surveys and research, the actual situation and used criteria to determine ratings reflecting the poverty situation. Projects were then identified, prioritized and located under specific thrusts listed as poverty eradication interventions.

Education was identified as the thrust with the highest priority with consequent projects to be implemented.

In Thrust One: Education, the following projects ranked the highest:

- Communicate information about learner transport policy to parents
- Build Career Development Centers
- Build another tertiary education facility

In Thrust Two: Health, the following projects ranked the highest:

- AMS medical team project
- Increase emergency care facilities and services
- Increase training for medical staff

In Thrust Three: Sport and Recreation, the following projects ranked the highest:

- Build sport centers
- Develop sport infrastructure
- Build sport facilities in rural areas

In Thrust Four: Local Economic Development, the following projects ranked the highest:

- Build SMME business support centers
- Provide Seasonal employment support
- Public Transport (Entrepreneurship)

In Thrust Five: Safety, the following projects ranked the highest:

- Build police stations in smaller settlements
- Municipal police force
- Increase number of Satellite Police Stations

In Thrust Six: Social Development, the following projects ranked the highest:

- Build MPC
- Improve accessibility of service i.e. home affairs
- SMME development training

In Thrust Seven: Financial and Government Services, the following projects ranked the highest:

- Bank account designed for people with local levels of income
- Increase financial services infrastructure i.e. banks and ATM'S especially in smaller settlements
- Banking charges subsidy

In Thrust Eight: Communication, the following projects ranked the highest:

- Increase the number of computers with internet access at libraries and other access points
- Internet Caf  s
- Community Radio

In Thrust Nine: Land Reform, the following projects ranked the highest:

- Farm Worker Development
- BEE for farm workers
- Supply needed farming equipment

In Thrust Ten: Transport, the following projects ranked the highest:

- Need more public transport businesses
- Establish networks: taxi's, busses and other modes of transport
- Upgrade Infrastructure (N7)

In Thrust Eleven: Basic Services, the following projects ranked the highest:

- Upgrade existing utilities
- Increase the number of access points where electricity units can be purchased
- More staff to administer process and increase efficiency

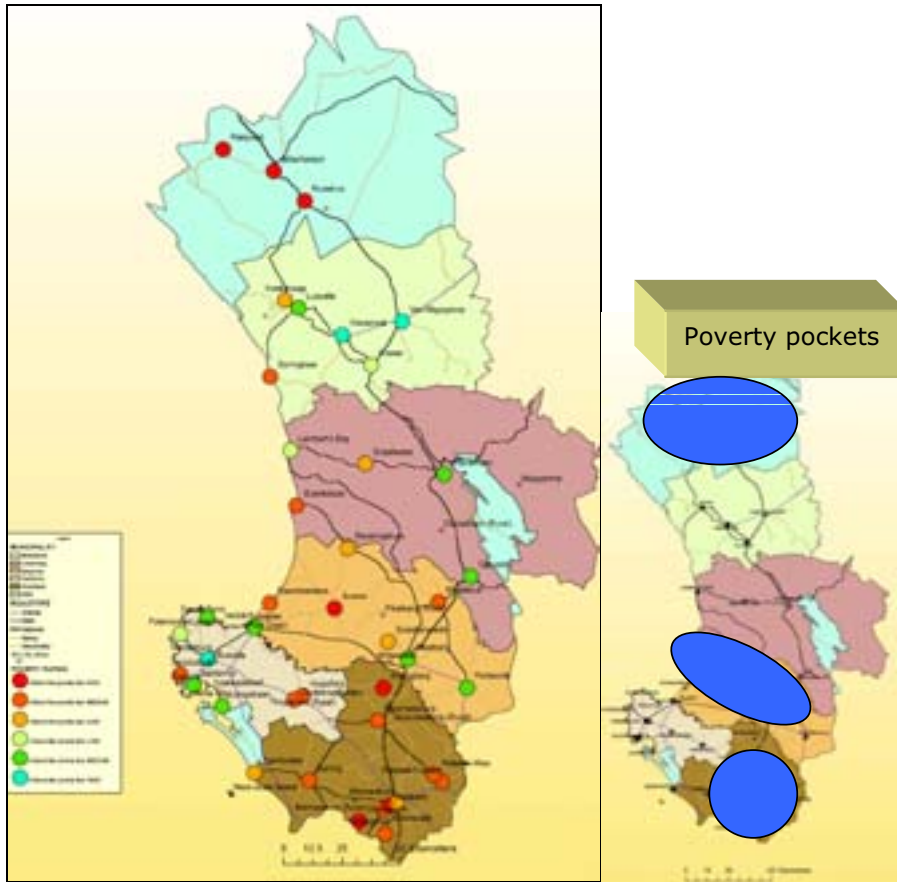
In Thrust Twelve: Housing, the following projects ranked the highest:

- Build low cost housing
- Ensure adequate transport networks to get to work and school etc.
- Shops

In Thrust Thirteen: Environment, the following projects ranked the highest:

- Job Creation (Social Sector Plan (Public Works))
- SMME development: manufacture furniture from alien plants
- Wind Farming (Job Creation)

The following maps illustrate the findings of the regional poverty alleviation strategy.



A number of projects were identified to be implemented within the Bergrivier Municipal area (see lists below). **The 2007/2008 budget allocations of the Bergrivier Municipality do conform to these identified projects** but represent a minute portion of the prioritized interventions necessary to alleviate poverty within the municipal area. A prerequisite for effective and sustained intervention is the creation of partnerships between the municipality and other key role-players i.e. provincial departments. The monitoring of the collective attempt within the municipal area, needs to be performed by the municipality in association with the West Coast District Municipality.

E.3 Bergrivier Local Municipality

PROJECT	POTENTIAL LOCATION
Build more high schools	<ul style="list-style-type: none"> Eendekuil Porterville
Build more pre-primary and pre school facilities	<ul style="list-style-type: none"> Aurora Velddrift
Build more primary schools	<ul style="list-style-type: none"> Aurora Eendekuil Porterville Velddrift
Build another tertiary education facility	<ul style="list-style-type: none"> Porterville
Build more Multi Purpose Centres	<ul style="list-style-type: none"> Bergrivier Piketberg
Supply more educational equipment and facilities such as: Books, Internet and Computers	<ul style="list-style-type: none"> Bergrivier Municipal area
Build a Career Development Centre	
Train local teachers	<ul style="list-style-type: none"> Bergrivier Municipal area
Train and empower women to be educators	<ul style="list-style-type: none"> Bergrivier Municipal area
Conduct a skills audit	<ul style="list-style-type: none"> Bergrivier Municipal area
Develop existing skills base	<ul style="list-style-type: none"> Bergrivier Municipal area
Provide skills training focused on skills demand	<ul style="list-style-type: none"> Bergrivier Municipal area
Increase the number of ABET programmes	<ul style="list-style-type: none"> Piketberg Redelingshuys
More Youth Programmes	<ul style="list-style-type: none"> Porterville Piketberg Redelingshuys
Career Development Programme	<ul style="list-style-type: none"> Bergrivier Municipal area
Build more clinics	<ul style="list-style-type: none"> Piketberg Porterville Velddrift
Acquire more ambulances	<ul style="list-style-type: none"> Piketberg Porterville Velddrift
AMS medical team project	<ul style="list-style-type: none"> Aurora
Increase emergency care facilities and services	<ul style="list-style-type: none"> Piketberg Porterville Velddrift Dwarskersbos Redelingshuys
Increase efficiency of existing services	<ul style="list-style-type: none"> Bergrivier Municipal area

Establish an Aids and TB Programmes Network	• Bergrivier Municipal area
Increase family planning programmes	• Bergrivier Municipal area
Substance Abuse programmes	• Bergrivier Municipal area
Increase training for medical staff	• Bergrivier Municipal area
Training programmes for first aid treatment	• Pikedberg • Porterville • Veldrift • Dwarskersbos • Redelingshuys • Aurora
Build more sport centres	• Pikedberg
Develop sport infrastructure	• Pikedberg • Porterville • Redelingshuys • Aurora • Veldrift • Dwarskersbos • Eendekui
Acquire more sport equipment	• Bergrivier Municipal area
Build more sport facilities in rural areas	• Redelingshuys
Make sport facilities accessible to disabled and elderly	• Pikedberg • Porterville • Redelingshuys • Aurora • Veldrift • Dwarskersbos • Eendekui
Develop more parks	• Pikedberg • Porterville • Redelingshuys • Aurora • Veldrift • Dwarskersbos • Eendekui
Develop more play parks	• Pikedberg • Porterville • Redelingshuys • Aurora • Veldrift • Dwarskersbos • Eendekui
Train the Youth to play sport	• Bergrivier Municipal area
Start Mentorship Programmes	• Bergrivier Municipal area
Youth programmes during vacations	• Bergrivier Municipal area
Elderly sport and recreational activities	• Pikedberg • Porterville • Redelingshuys • Aurora • Veldrift • Dwarskersbos • Eendekui
Women in sport	• Bergrivier Municipal area
Toddler motor skills development programmes	• Bergrivier Municipal area
Upgrade existing infrastructure (roads, communication networks etc.)	• Pikedberg

Build more SMME business support centres	<ul style="list-style-type: none"> • Piketberg • Porterville
Build Cluster Infrastructure	<ul style="list-style-type: none"> • Piketberg
Training Centre	<ul style="list-style-type: none"> • Piketberg
Procurement Centre	<ul style="list-style-type: none"> • Bergrivier Municipal area
Focus skills on business demand skills	<ul style="list-style-type: none"> • Bergrivier Municipal area
Better working conditions	<ul style="list-style-type: none"> • Bergrivier Municipal area
Seasonal employment support	<ul style="list-style-type: none"> • Bergrivier Municipal area
Public Transport (Entrepreneurship)	<ul style="list-style-type: none"> • Piketberg • Porterville • Redelingshuys • Aurora • Veldrift • Dwarskersbos • Eendekuil • Goedverwacht
Public Works Programme	<ul style="list-style-type: none"> • Piketberg • Porterville • Redelingshuys • Aurora • Veldrift • Dwarskersbos • Eendekuil • Goedverwacht
Black Economic Empowerment in Agriculture	<ul style="list-style-type: none"> • Bergrivier Municipal area
Farm Worker Development	<ul style="list-style-type: none"> • Bergrivier Municipal area
Develop Infrastructure plan for farm schools	<ul style="list-style-type: none"> • Bergrivier Municipal area
Audits to determine infrastructure needs of learning environments, such as classrooms, libraries, laboratories, sport fields etc.	<ul style="list-style-type: none"> • Bergrivier Municipal area
Upgrading of infrastructure of farm schools	<ul style="list-style-type: none"> • Bergrivier Municipal area
Communicate information about learner transport policy to parents.	<ul style="list-style-type: none"> • Bergrivier Municipal area
Create footpaths for learners	<ul style="list-style-type: none"> • Bergrivier Municipal area
Establish feeding schemes at all farm schools	<ul style="list-style-type: none"> • Bergrivier Municipal area
Facilitate the establishment of food gardens by farm worker families to supplement food shortages	<ul style="list-style-type: none"> • Bergrivier Municipal area
Identify talent and potential among the youth - for development and training	<ul style="list-style-type: none"> • Bergrivier Municipal area
Make bursaries available for youth development	<ul style="list-style-type: none"> • Bergrivier Municipal area
Training for tourism Sectoral opportunities	<ul style="list-style-type: none"> • Piketberg • Porterville • Redelingshuys • Aurora • Veldrift • Dwarskersbos • Eendekuil

	<ul style="list-style-type: none"> • Goedverwacht
Identify tourism attractions	<ul style="list-style-type: none"> • Piketberg • Porterville • Redelingshuys • Aurora • Veldrift • Dwarskersbos • Eendekuil • Goedverwacht
Align with tourism strategy	<ul style="list-style-type: none"> • Bergrivier Municipality
SMME Development focused on tourism	<ul style="list-style-type: none"> • Bergrivier Municipal area
Tourism help desk	<ul style="list-style-type: none"> • Piketberg • Porterville • Redelingshuys • Aurora • Veldrift • Dwarskersbos • Eendekuil • Goedverwacht
Increase number of satellite police stations	<ul style="list-style-type: none"> • Bergrivier Municipal area
Train unemployed people to access jobs in security sector	<ul style="list-style-type: none"> • Piketberg • Porterville • Redelingshuys • Aurora • Veldrift • Dwarskersbos • Eendekuil • Goedverwacht
Increase police training	<ul style="list-style-type: none"> • Bergrivier Municipal area
Increased Public Participation	<ul style="list-style-type: none"> • Piketberg • Porterville • Redelingshuys • Aurora • Veldrift • Dwarskersbos • Eendekuil • Goedverwacht
More Neighbourhood Watch Initiatives	<ul style="list-style-type: none"> • Goedverwacht
School Safety Project	<ul style="list-style-type: none"> • Piketberg • Porterville • Redelingshuys • Aurora • Veldrift • Dwarskersbos • Eendekuil • Goedverwacht
Safety Media involvement	<ul style="list-style-type: none"> • Bergrivier Municipal area
Youth Programmes	<ul style="list-style-type: none"> • Bergrivier Municipal area
More visibility by policemen in community	<ul style="list-style-type: none"> • Piketberg • Porterville • Redelingshuys • Aurora • Veldrift • Dwarskersbos • Eendekuil • Goedverwacht
Municipal police force	<ul style="list-style-type: none"> • Bergrivier Municipal area

More all pay payment points for grant payments	
Build a youth care facility	• Bergrivier Municipal area
Build more Multi-purpose centres	• Piketberg • Porterville
Convert Community Centres into MPC	• Porterville
Build a Substance Abuse Centre	• Porterville • Bergrivier (NU Rural Areas)
Newsletters	• Bergrivier Municipal area
Community Radio	• Bergrivier Municipal area
E-government	• Bergrivier Municipal area
Improve accessibility of service i.e. home affairs	• Bergrivier Municipal area
More efficient service delivery by Dept of Social Services	• Bergrivier Municipal area
Increased social grant amounts and equitable share grant means test amount	• Goedverwacht • Redelingshuys • Koekenaap • Porterville • Piketberg
More feeding schemes	• Bergrivier Municipal area
Life skills training	• Bergrivier Municipal area
Youth camps	• Piketberg • Porterville • Redelingshuys • Aurora • Veldrift • Dwarskerbos • Eendekuil • Goedverwacht
SMME Development Training	• Piketberg
Programme for rehabilitating street children	• Bergrivier Municipal area
Aids Orphans Programmes	• Bergrivier Municipal area
Arts and Crafts Activities centre	• Piketberg • Porterville • Redelingshuys • Aurora • Veldrift • Dwarskerbos • Eendekuil • Goedverwacht
Community Vegetable gardens	• Piketberg • Porterville • Redelingshuys • Aurora • Veldrift • Dwarskerbos • Eendekuil • Goedverwacht
More Financial Services Infrastructure i.e. banks and ATM's especially in smaller settlements	• Redelingshuys • Koekenaap
Increase number of computers with internet access at access points	• Bergrivier Municipal area

More services centres where government services such as Home Affairs etc. can be accessed	<ul style="list-style-type: none"> ▪ Piketberg
Financial Utility Training Programme	<ul style="list-style-type: none"> ▪ Bergrivier Municipal area
Financial Management Training	<ul style="list-style-type: none"> ▪ Bergrivier Municipal area
Bank account designed for people with low levels of income	<ul style="list-style-type: none"> ▪ Bergrivier Municipal area
Banking charges subsidy	<ul style="list-style-type: none"> ▪ Bergrivier Municipal area
Install Telkom telephone lines in rural areas	<ul style="list-style-type: none"> ▪ Redelingshuys
Increase the number of public phones	<ul style="list-style-type: none"> ▪ Redelingshuys
Install public phones in dwellings	<ul style="list-style-type: none"> ▪ Goedverwacht ▪ Redelingshuys ▪ Porterville ▪ Piketberg
Build more cell phone towers to improve reception	<ul style="list-style-type: none"> ▪ Bergrivier Municipal area
Increase the number of computers with internet access at libraries and other access points	<ul style="list-style-type: none"> ▪ Bergrivier Municipal area
Community Radio	<ul style="list-style-type: none"> ▪ Bergrivier Municipal area
Technology training for children, youth and adults	<ul style="list-style-type: none"> ▪ Piketberg ▪ Porterville ▪ Redelingshuys ▪ Aurora ▪ Velddrift ▪ Dwarskersbos ▪ Eendekuil ▪ Goedverwacht
Mentorship Programmes	<ul style="list-style-type: none"> ▪ Piketberg ▪ Porterville ▪ Redelingshuys ▪ Aurora ▪ Velddrift ▪ Dwarskersbos ▪ Eendekuil ▪ Goedverwacht
Internet Café's	<ul style="list-style-type: none"> ▪ Piketberg ▪ Porterville ▪ Redelingshuys ▪ Aurora ▪ Velddrift ▪ Dwarskersbos ▪ Eendekuil ▪ Goedverwacht
Mobile Communication Kiosks	<ul style="list-style-type: none"> ▪ Piketberg ▪ Porterville ▪ Redelingshuys ▪ Aurora ▪ Velddrift ▪ Dwarskersbos ▪ Eendekuil ▪ Goedverwacht
Supply needed farming equipment	<ul style="list-style-type: none"> ▪ Bergrivier Municipal area
Better transport, storage and communication networks	<ul style="list-style-type: none"> ▪ Piketberg ▪ Porterville

	<ul style="list-style-type: none"> • Redelingshuys • Aurora • Veldrift • Dwarskersbos • Eendekuil • Goedverwacht
Train communities i.t.o agricultural methods	• Bergrivier Municipal area
Train land reform candidates i.t.o financial management	• Bergrivier Municipal area
Women Empowerment	• Bergrivier Municipal area
Klein boere	• Bergrivier Municipal area
Support Centre	• Bergrivier Municipal area
Establish networks : taxi's busses and other modes of transport	<ul style="list-style-type: none"> • Piketberg • Porterville • Redelingshuys • Aurora • Veldrift • Dwarskersbos • Eendekuil • Goedverwacht
Upgrade Infrastructure (N7)	• N7
Need more public transport i.e. busses	<ul style="list-style-type: none"> • Piketberg • Porterville • Redelingshuys • Aurora • Veldrift • Dwarskersbos • Eendekuil • Goedverwacht
Ensure Safety standards are met for vehicles transporting public	• Piketberg
Prices are to monitored and regulated	• Piketberg
Transport subsidy	• Piketberg
Ensure daily trips to various destinations in the West Coast	• Bergrivier Municipal area
Upgrade existing utilities (more electricity boxes in homes)	<ul style="list-style-type: none"> • Goedverwacht • Bergrivier
Focus on completing backlog	
Increase the number of access points where electricity units can be purchased	<ul style="list-style-type: none"> • Goedverwacht • Bergrivier
Safety Programmes	• Bergrivier Municipal area
Environmental Awareness Programmes	• Bergrivier Municipal area
Increase accessibility to equitable share initiative	• Bergrivier Municipal area
More staff to administer process	• Bergrivier Municipal area
Build more low cost housing	• Porterville
Invest in bulk services	• Bergrivier Municipal area
Invest in internal services	• Bergrivier Municipal area
Schools	• Bergrivier Municipal area

Shops	• Bergrivier Municipal area
Churches	• Bergrivier Municipal area
Community Halls	• Bergrivier Municipal area
Public Meetings	• Bergrivier Municipal area
Ensure adequate transport networks to get to work and school etc.	<ul style="list-style-type: none"> • Piketberg • Porterville • Redelingshuys • Aurora • Veldrift • Dwarskersbos • Eendekui • Goedverwacht

Key Municipal Activities: Human Well-being

- To support the "work for wonders" project in Piketberg;
- To facilitate the implementation of the regional poverty alleviation strategy through conducting awareness-raising workshops in the Bergrivier municipal area with relevant role-players;
- To monitor progress with the eradication of poverty in the municipal area;
- **To create workable service-level agreements with key role-players** i.e. Provincial Department Social Development in addressing the social ills prevalent within the municipal area; with Department of Land Affairs and farmer unions on the "emancipation" of farm workers;
- *See other IDP Categories for supportive key activities.*

10.2 HUMAN RESOURCE DEVELOPMENT

10.2.1 Education

As the prioritized thrust in the Regional Poverty Alleviation Strategy education needs to receive considerable attention in the short term, enabling systems, structures and facilities that are conducive towards a learning experience (also see 10.1.1).

Prioritized projects pertaining to the Bergrivier municipal area are;

- Build more primary school facilities (Aurora, Eendekuil, Porterville, Velddrif);
- Build another tertiary educational facility (Porterville);
- Build more multi-purpose centres (Bergrivier);
- Development of infrastructure plan for farm schools;
- Audit to determine infrastructural needs of learning environs, such as classrooms, libraries, laboratories, sports fields, etc;
- Communicate information about learner transport policy to parents;
- Train local teachers;
- Train and empower women to be educators;
- Conduct a skills audit;
- Develop existing skills base (focus on skills demand);
- Provide training to early school leavers;
- Provide career guidance for school drop-outs;
- Motivate children to complete matric;
- Increase the number of ABET programmes;
- Develop and install youth programmes;
- Reduce illiteracy; and
- Establish a career development programme.

10.2.2 Skills Development

As a consequence of economic "instability" of previous stable economic sectors such as agriculture and fishing, alternative job security and job-creation opportunities need to be progressively identified. This emphasises the possibility of expansion and transformation particularly in the tourism sector.

The recent urban residential developments especially in Velddrif, created a demand for artisans in the building industry that alluded to the existing skills shortages as well as the specific demand of potential economic development sectors.

Key Municipal activities: Human resource development

- To create a workable service-level agreement with the Department of Education and the Department of Labour to, amongst others, develop and implement focused training programme to provide market demands;
- To facilitate preference to local employment in public projects (EPWP, etc);
- To complete the skills audit for Bergrivier municipal area;
- To establish effective social contributory guidelines for developers earmarked for funding of skills development programme;

- To access SETA funding (specific reference to agri seta) to support skills development programme;
- Consideration of compromise in municipal rates and taxes of schools; and
- Establish an English Medium School.

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10.3 ECONOMY



10.3.1 Local Economic Development

National LED handbook:

Local Economic Development is the process by which public, business and nongovernmental sector partners work collectively to create better conditions for economic growth and employment creation.

Local governments have an essential role in creating favourable environments for business success. LED is thus a partnership between local government, business and community interests and **is an outcome of actions and interventions.**

Actions to ensure a progressive approach towards LED:

- To render operational support to the socio-economic environment;
- Plug the leaks in the local economy;
- Development of the social economy (economic structures; organise network of local actors);
- Community economic development (cooperatives, municipal community partnerships);
- SMME development;
- To identify business clusters and business opportunities;

Regional Industrial Development Support (RIDS)

The RIDS refers to local initiatives often described as self-reliant strategies, that are gaining momentum through presidential nodes i.e. URP, ISRD. It contemplates industrial migration (as occurred in certain areas) for the negative impact on economic growth and proposes counter actions such as before mentioned self-reliant strategies that stimulate the mobilization and development of local resources to tackle economic and social problems. It emphasises that LED will not just happen; a local community needs to research its own economic strengths, agree upon a common strategy and organize itself to implement the strategy.

The key proposal derived from the RIDS would be to **establish regional coalitions** within which the DTI, DPLG and the Presidency will assist to create regional industrial road maps, form local growth coalitions and design local growth action plans. These coalitions "*will be public-private partnerships, aimed at fostering cooperation between, and the coordination of, different development activities, and deterring actors from go-it-alone approaches while supporting the legitimacy and sustainability of the development process*".

National Framework for LED in South Africa – June 2006

Municipal challenges

- Capacity constraints in human resources and skills
- Existing LED strategies and plans not linked to the local reality
- Lack of participation of important stakeholders in the design of LED strategies and plans
- Lack of clear strategies to deal with the informal economy
- No direct support from sector departments

- ❑ Welfarist approach to local economic development
- ❑ Supply-side approaches to dealing with communities/ Local Government
- ❑ Projects lacking financial viability
- ❑ National and Provincial Government Spheres parachuting into localities

The Bergvriër Municipality had a Local Economic Development Plan compiled in 2004.

A long-term vision on the collective economic future of the area remains incomplete but decisive interventions in prominent economic sectors are part of the LED plan. The LED plan stipulates that Bergvriër possess a diversified “economic deposit” that can be advantageous towards future growth and more so if alternative growth sectors to agriculture, tourism and fishing can be created.

Sector-specific opportunities customized as activities:

- Agriculture
 - Investigate settlement of small farmers (associated with capacity building and mentoring)(identification of commonage);
 - Development of entrepreneurial skills;
 - Facilitation and support of markets for farmers and fishermen;
 - Investigate use of infrastructure during “off season”;
 - Initiate an inter-sectoral information programme
- Industrial Development
 - Establish SMMEs;
 - Establish glass and paper recycling plant;
 - Use public land as facility for informal trading;
 - Promote clean industries;
- Tourism
 - Conserve environmental integrity;
 - Control urban sprawl;
 - Conserve and expand unique settlement and rural characteristics
- Implement investment incentive policy
 - Consider use and sale of municipal land at reasonable rates and cost;
 - Consider making available land with postponed instalments;
 - Support rezoning applications;
 - Consideration of “minimal” fees for building plans;
 - Consideration of “minimal” fees for water and electricity connections;
 - Concession on electricity, solid waste disposal rates;
 - Concession on rates and taxes;
 - Consider free fire services for 1 year;
 - Contribution to local (Western Cape) removal costs.

The LED plan did propose prioritised implementable projects, namely:

- West Coast Hotel Development;
- Greater Bergvriër Olive Project;
- Aqua Culture Project;
- Porterville Mountain Resort development;
- Project for the settlement and development of small farmers
- Hydroponics Project;

- Thermo Welding Project; and
- Porterville Academy Project.

The Bergrivier Municipality acknowledges that the LED plan (2004) might be outdated in context of recently formulated National, Provincial and Regional Economic Initiatives/ Policies but still contains valuable input into defining a **strategic developmental path** for the Bergrivier municipal area (see introductory remarks).


The immediate intervention of the municipality in creating a conducive environment for economic- and social development would be to position its operating ability at a level of sustainability and strategic influence (see Chapter 9). The revitalizing of the Bergrivier Economic Initiative, creation of municipal capacity and creation of strategic service level agreements are deemed key components of any development path to be pursued within the municipal area. Further elements that should be calculated into economic process design would be the following:

- Urban/ rural population ratio that suggests an alarmingly high level of rural residence that is to increase due to land reform intervention- consequential issues: provision of service infrastructure/ alternative rural land use requisites/ aesthetic control/ public transport/ etc;
- Establishment of urban growth nodes at Piketberg, Porterville and Velddrif but considerate of unique distinguishable features, restraints and opportunities;
- The unlocking of prosperity of the Piket-bo-berg and Porterville mountain areas;
- Possibility of centralised location of state grant beneficiaries at certain settlements to be considered in development and administrative approach towards these settlements (conclude on negotiations on tenure and service delivery in Act 9 areas); and
- Optimizing development and investment potential of the 2010 World Cup for the municipal area.

10.3.2 Land Reform (extract from the Regional Land Reform Strategy)

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<p>Bergrivier Municipal Area</p>	<p>(i) Transfer of 117450ha of commercial land by 2014</p> <p>Note: Current extent of agricultural land includes:</p> <ul style="list-style-type: none"> - Irrigation; 34036ha - Grazing; 157021ha - Dry-land cultivation; 200444ha 	<p>(i) Intensive irrigated farming unit as per minimum size and having access to the required minimum volume of water as per current Department of Agriculture guidelines, with majority of crops requiring at minimum a 20-40ha unit and 15-40ha irrigation water depending on local conditions</p>	<p>(i) Target existing irrigation areas:</p> <ul style="list-style-type: none"> • Piket-Bo-Berg, ground water irrigated fruit farming area • Porterville Mountain; ground/surface water irrigated fruit and floriculture (flower) farming area • Twenty-Four River Irrigation Scheme; irrigating 2144ha (viticulture, vegetables and fruit) • Lower Berg River Irrigation Scheme; irrigating 3644ha in summer for viticulture and vegetable production <p>All four areas offer opportunities for export fruit and viticulture, and vegetable crop production, with significant scope for alternative crops (e.g. protea/wild flower production, buchu, Rooibos tea, etc). Emphasis is on single owner/unit coupled with mentorship and equity share projects given :</p> <ul style="list-style-type: none"> - high acquisition cost - technical and skills requirements and need for skills transfer 	<p>DLA – LRAD</p> <p>Dept. of Agric. – CASP</p> <p>DLA :</p> <ul style="list-style-type: none"> - Commonage Acquisition Grant - Commonage Infrastructure Grant - Tourism Grant <p>DTI – LED (Khula Start)</p> <p>SKEP</p> <p>DME – Mining Charter and Social and Labour Plans</p> <p>MCM – CoastCare</p> <p>Dept. of Agric - Land Care</p> <p>CapeNature Stewardship Programme</p> <p>DWAF</p> <ul style="list-style-type: none"> - Grants for Resource Poor Irrigation Farmers - Working for Water and Wetlands Programmes <p>Greater Cederberg Biodiversity Corridor</p> <p>West Coast District Municipality – SEA</p>	<p>(i) Transfer of 13050ha of land per annum</p> <p>(ii) Achieve skills improvement and transfer in intensive cultivation/ irrigation technology</p> <p>(iii) Achieve local efficiency in food production</p> <p>(iv) Commonage acquisition and project development</p> <p>(v) Establishment of BEE enterprises, with LED linkages (i.e. eco-tourism, processing)</p> <p>(i) Condition of natural veld and level of rehabilitation (e.g. mining, overgrazing, soil erosion)</p> <p>(vii) Achieve co-management of conservation-worthy areas (e.g. stewardship, private nature reserves, contracts, etc.)</p> 
<p>Bergrivier Municipality: Integrated Development Plan 2006 – 2011; May 2007;</p>					

			<p>(ii) Target the Piketberg-Porterville Valley for grain production, with farming practice to include a combination of either or both small or large stock (beef) production, with higher stocking rates given supplementary feeding</p>	
	<p>(ii) Large-scale extensive dry-land farming unit (i.e. grain production), with a recommended size of 1000ha</p>	<p>(ii) Target Aurora – coastal belt, with the following combination of farming enterprises</p> <ul style="list-style-type: none"> • Small-stock farming with a stocking rate of 4-5ha/SSU • Low-impact strip cultivation system for grain production 		
	<p>(iii) Combination small-stock and dry-land cultivation farming unit, with a minimum size of 600-1000ha</p>			
	<p>(iv) Large-scale irrigation farming unit (i.e. vegetable or potato production). Irrigation units of ± 25ha per centre pivot; requiring at least 4 units given 4-7 year rotation requirement</p>	<p>(iv) Target Aurora – coastal belt, with groundwater irrigated units located on existing mixed small-stock/dry-land cultivation units. Production of both seed and table potatoes, as well as vegetable crops. High risk enterprise given highly perishable product, short-term and seasonal price fluctuations, high establishment, input and operational cost, and need for high level of technical training. Suited to mentorship and /or equity scheme to facilitate skills transfer. Combine with small-stock farming to reduce risk.</p>		



		<p>(v) Small-scale farming unit (10-20ha) peripheral to settlements</p>	<p>(iv) Restrict small-scale farming to:</p> <ul style="list-style-type: none"> • Within extensive livestock and dry-land cultivation areas: <ul style="list-style-type: none"> - local consumption (vegetables, livestock) given market distance restriction for high volume of perishable products - focus commercial production on low-mass high-value products, local marketing and tourist orientation, including local processing and value-adding (BEE and LED enterprises) (e.g. buchu, Rooibos tea and Hoodia cultivation and processing) • Within areas accessible to reliable and adequate groundwater or recycled processed effluent water: <ul style="list-style-type: none"> - Cultivation of cash crops (e.g. vegetable production at Porterville) - Semi-intensive goat, sheep, pig and poultry farming (e.g. Veeldrif and Piketberg) with feed produced on irrigable feedlots 		
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		<p>(vi) Food security allotments (0,1 – 1,0ha) peripheral to settlements</p> <p>Note: Total municipal commonage comprises 947ha, including:</p> <ul style="list-style-type: none"> - Aurora ; 80ha - Piketberg ; 500ha - Porterville ; 315ha - Velddrif ; 52ha 	<p>(v) Explore commonage acquisition and development</p> <ul style="list-style-type: none"> - Conduct feasibility study regarding agri-potential, biodiversity status and water resources - Commonage acquisition - Commonage planning and development of allotments <p>Include fodder blocks for livestock feeding</p>		
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		<p>(vii) Wittewater and Goedverwacht Mission Stations totalling 8903,2ha including:</p> <ul style="list-style-type: none"> - Wittewater and Ezelsfontein; 4724,7ha - Goedverwacht and Wolf Kloof; 3891,4ha - Genadenberg (Piket-Bo-Berg); 287,1ha 	<p>(vi) All three of the mission station entities offer land reform development opportunities, including:</p> <ul style="list-style-type: none"> - Extensive dry-land cultivation and small-stock farming (e.g. Wittewater and Goedverwacht) - Intensive irrigation (e.g. vegetables, fruit, proteas) at Goedverwacht and Genadenberg - Eco-tourism, especially cultural heritage at Goedverwacht and outdoor recreation (e.g. trail) at Genadenberg <p>These Act 9 areas require a rationalization of tenure reform, including the conducting of integrated planning to realize land reform opportunities, including the abovementioned. Need to employ a MOU between affected parties to facilitate development prior to finalization of tenure reform.</p>		
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			(vii) State Land currently comprises 49 rural properties totalling 17338ha within the Piketberg magisterial district	(vii) While not comprising part of the land transfer target, state land offers a fast-track opportunity for the settlement of HDI emerging commercial farmers, farmer training, leasing of land for agriculture, agri-processing and eco-tourism and conservation. Detailed assessment (i.e. agricultural, environmental) of the 17338ha is required to realize the land reform potential of the 49 state land portions.		
	(ii) Achieve value adding to agricultural and natural resources in order to broaden the economic base and lessen dependency on agricultural resources especially in marginal and remote areas	(i) Agri-processing within farming area and settlements	(i) Foster agri-processing (BEE enterprises and LED) on the farm and in settlements to extend the value chain, and to achieve marketable products (e.g. essential oil products for tourists) at rural destinations (e.g. Goedverwacht Mission Station) or to process high volume or perishable products (e.g. fynbos flower drying)			
		(ii) Agri- and eco- and adventure tourism	(ii) Build agri- and eco- and adventure tourism business (BEE and LED) on the natural landscape (adventure tourism), cultural landscape (mission stations), indigenous plant propagation (e.g. proteas) overnight			

			<p>accommodation, especially in close proximity to tourist routes (e.g. N7, Velddrif-Elands Bay coastal route), tourist destinations (e.g. Velddrif, mission stations) and adventure and recreation tourism destinations (e.g. Dasklip Pass – Porterville, Piket-Bo-Berg, Berg River)</p>		
	(iii) Fisheries reform	(iii) Introduce fisheries reform including issuing of rights, market developments, processing facilities and tourism facilities (e.g. fish market, restaurant). Critical is improving resource access for coastal communities through providing access over private coastal land and boat launching facilities. Also need to address Berg River pollution given impact on subsistence fishing in the estuary			
	(iv) Aqua- and mariculture	(iv) Explore aquaculture (river) and mari-culture (coastline) including opportunity for salmon, abalone and seaweed farming, with St Helena Bay offering significant opportunity for off-shore production (e.g. seaweed)			
	(v) Energy farming	(v) Introduce solar, wind and wave energy			

			generation for project and community use, with possible supplementation of district supply grid in the event of surplus		
	(vi) Coastal tourism and marine park	(vi) Linked to the Berg River Estuary RAMSAR Site and the Papkuils Estuary (Rocher Pan Nature Reserve), establish a Marine Protected Area north of Veldrif, together with tourist attractions (e.g. whale watching archaeological trail) and facilities (e.g. overnight accommodation- Rocher Pan, whale watching platform, archaeological excavation, etc)			
	(iii) Address resource challenge given marginal, limited and threatened resources	(i) Improve and expand current irrigation farming	(f) Introduce and enforce "water allocation reform" to release water for HDI emerging commercial farmers and secure rights for such farmers in the Twenty Four Rivers and Lower Berg River irrigation schemes		
			(ii) Introduce water conservation methods to address losses along canals and on farms		
			(iii) Transforming irrigation boards to Water User Associations		
			(iv) Address pollution from agricultural returns and waste water treatment		



			<p>plant inflow in middle reaches of Berg River, given its impact on possible land reform projects along the lower reaches, as well as on subsistence fishing in the estuary</p> <p>(v) Removal of alien vegetation along Berg River given its impact on the availability of water resources</p> <p>(vi) Monitoring and management of groundwater in the Aurora – coastal plain given the danger of over-exploitation (centre-pivot farming) resulting in a decline of productivity and pollution of groundwater, as well as the danger of salt water intrusion</p> <p>(vii) Establishment of HDI emerging commercial farmers along the middle to upper reaches of the Berg River as opposed to the lower reaches which are too saline</p> <p>(vi) Explore expansion of irrigable areas subject to environmental considerations, including:</p> <ul style="list-style-type: none"> - Middle Berg River - Improving water supply to the West Coast Water Supply System (remove 		
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			alien vegetation, increase pumping capacity, etc)		
	(ii) Improve current extensive livestock farming methods to achieve improved sustainability		<p>(i) Strip farming (i.e. grain) to maintain Sandveld vegetation integrity (Aurora – coastal plain)</p> <p>(ii) Farming practice and enterprises need to respect the coastal belt and maintain vegetation and topography, as well as the Berg River interface given resource and landscape vulnerability</p> <p>(iii) Combination farming (e.g. small livestock grain and centre pivot potato cultivation) and diversification of use (e.g. eco-tourism, overnight accommodation) to reduce single commodity risk</p> <p>(iv) Enforcing and managing a grazing programme/stocking rate in collaboration with CapeNature and Dept. of Agriculture</p>		
	(iii) Integrate land reform projects into the Grater Cederberg Biodiversity Corridor and Cape West Coast Biosphere Reserve		<p>(i) Achieve biodiversity conservation in land reform projects through implementation of fine-scale planning and Stewardship Programme</p> <p>(ii) Establish conservation/eco-tourism projects peripheral to current and proposed</p>		



			<p>conservation projects/initiatives (e.g. Berg River Estuary RAMSAR Site, Papkuils Estuary – Rocher Pan), with partnerships to facilitate neighbouring community participation in and benefit from economic activities generated in and around such conservation areas</p>	
		<p>(iv) Coast river, wetland and vlei rehabilitation and resolution of use conflict</p>	<p>(i) Rehabilitation (e.g. alien vegetation removal, pollution management) of the Berg River</p> <p>(ii) Collaboration between the Berg River, Saldanha Bay and Swartland municipalities regarding use management of the Berg River water resource, its rehabilitation and the introduction of adequate river buffers</p> <p>(iii) Need for comprehensive management of coastline (undeveloped) and numerous vleis and pans, including agricultural interface (i.e. buffer)</p>	
		<p>(v) Access to heritage resources</p>	<p>(i) Facilitate access (e.g. contracts, leases, land acquisition) by communities to heritage resources for the establishment of eco-tourism enterprises (e.g. coastal middens, fossil bank at Dwarskersbos)</p> <p>(ii) Foster a sense of local ownership and</p>	



			participation by communities in the custodianship of their culture and heritage		
	(vi) Energy and Resource Saving		(i) Harness wind, solar and wave energy for projects, and provide roof and surface water catchment and storage (e.g. water tanks) (ii) Employ highly efficient irrigation systems (e.g. micro-irrigation, hydroponics culture) as well as recycled processed sewage effluent water (e.g. for fodder irrigation)		
	(vii) Seasonal Resource Value		(i) Caution against seasonal resource values and stand-alone tourism projects based on seasonal occurrence. Need to promote flora, cultural and marine resources (e.g. whales) as a year-round attraction		
	(vii) Restricted access to land		(i) Negotiate land access, including leasehold, contract or sale of state land, Admiralty Reserve, for land reform projects (e.g. eco-tourism, marine harvesting)		
	(ix) Limited skills base		(i) Value-adding must match skills ability		
	(x) Alternative crop requirements		(i) Alternative and appropriate crops must be feasible in terms of water requirements, technical skills availability, processing		

			and marketing requirements		
	(xi) Limited infrastructure		(i) Promote infrastructure improvement over the longer term (e.g. coastal access) to facilitate tourist access and goods movement		
	(xii) Adverse socio-economic conditions		(i) Improve socio-economic conditions through Integrated Rural Development Programme		

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Key Municipal Activities: Economy

- To ensure that economic infrastructure investment and alignment are linked with delivery capacity i.e. upgrading of central business areas;
- That the drivers of the economy especially in the three dominant sectors be protected and enhanced (relative labour surplus; local economic structures; competitive municipal rates and taxes; water; natural features; harbour infrastructure; accessible roads; etc);
- To promote the intrinsic cultural, historical, natural significance of certain settlements as economic catalysts for growth and development (Velldrif, Goedverwacht, etc);
- To consistently support private sectors efforts to foster and strengthen the competitive advantage;
- To create entrepreneurs (interventionists) rather than the standard "franchisees" that rely on government support;
- To desegment the first economy in order to support the "second economy " albeit the relevance thereof only in an metaphoric nature and not an objective reality;
- To protect rural disadvantaged economic groupings by control on first economy eventualities (exploitation detrimental to SMMEs) i.e location of chain stores (Shoprite) in rural areas;
- To consider small traders and street vendors not with a punitive approach or attitude;
- To support initiatives (through partnerships) that produce renewable (water) and natural consumptive products (fuel) – i.e. water desalination; biodiesel plant;
- To establish municipal economic capacity in association with WCDM economic development unit;
- To articulate and promote sector specific opportunities;
- To create a workable service level agreement with Department of Land Affairs to implement regional land reform policy;
- To participate actively in the formulation of Area Based Plans for land reform;
- To establish urban growth nodes at Piketberg, Porterville and Velldrif but considerate of unique distinguishable features, restraints and opportunities;
- To unlock prosperity of the Piket-bo-berg and Porterville mountain areas;
- To conclude negotiations on tenure and service delivery in Act 9 area; and
- To optimize development and investment potential of the 2010 World Cup for the municipal area.

10.4 COORDINATION

10.4.1 Communication

See Chapter 6.

10.4.2 Participation

Seven ward committees exist with their meetings to be sustained at frequent intervals, preferably bimonthly. These committees serve as the interface in communication between local government and communities with municipal issues addressed and considered.

The creation of a Bergrivier IDP Representative Forum is deemed critical due to the extended mandate of this committee beyond the confines of the ward committee in function and composition.

Key Municipal Activities: Coordination

- To further strengthen twinning with cities in Belgium – Maarkedal, Wortegen, Petegen;
- To supply communities with information on a regular basis by means of radio, newsletter, etc;
- To communicate municipal proceedings to communities as required;
- To partake in all provincial and regional intergovernmental structures;
- To ensure efficient functioning of the ward committees and IDP Representative Forum;
- To build capacity within members of institutionalised structures in order for complete participation; and
- To involve the broader society more in planning processes.

10.5 NATURAL AND BUILD ENVIRONMENT

10.5.1 Spatial Development Framework

Bergvriervier SDF was completed in 2002 – needs to be upgraded in context of current national, provincial and regional spatial policy.

See Chapter 11 URBAN/ RURAL ASSESSMENT for consideration and transformation of settlement dynamics into strategic logic that constitutes the sustainable development path.

10.5.2 Growth Potential of Towns

- The 3 most important emerging issues are:
 - Urban densification measures and urban edge demarcation
 - Redress apartheid remnant structures
 - Public investment according to the development potential and human need levels in the towns
- Identify each town's unique niche function within the urban system
- Investment priority per town:
 - High human need – delivery of human development and basic needs service programme;
 - Establish periodic service centers where previously mentioned facilities do not exist;
 - High economic growth – fixed infrastructure investment;
 - None of the above – initiate own development programme/projects (request government assistance)

<u>Town</u>	<u>Pop</u>	<u>Qual Growth</u>	<u>Quant Develop</u>	<u>Human Needs</u>	<u>Investment Priority</u>
Aurora	342	Very low	Low	Low	Minor Social
Dwarskersbos	335	Low	Low	Very low	Minor Infra-structure
Eendekuil	841	Very low	Low	Medium	Major Social
Goedverwacht	1407	Very low	Low	Medium	Major Social
Piketberg	9271	Medium	Medium	Low	Major Infra-structure
Porterville	5867	Low	Medium	Low	Major Infra-structure
Redelinghuys	593	Very low	Medium	Medium	Major Social
Velddrif	7327	High	Medium	Low	Major Infra-structure

10.5.3 Integrated Environmental Programme (extracts from Regional IEP)

THEME 1: OVERARCHING ENVIRONMENTAL GOALS
Ensure professional and world class management of protected areas within the area of the West Coast District Municipality (WCDM)
Determine, safeguard and improve the environmental integrity of natural areas not under formal conservation
Ensure that people (meaning the broader community) are meaningfully involved in environmental initiatives from inception and share benefits equitably
Develop and implement a Sustainability measure for the WC region (link to Provincial State of Environment Report (SoER))
Undertake an environmental audit of municipal services
Stimulate, promote and safeguard the environmental economy of the WC region
THEME 2: GOVERNANCE
Develop a funding policy in relation to goals and objectives to guide initiatives in applying for funding from Provincial / Local sources "outside" of environmental planning, conservation and management
Co-ordinate promotion of activities within environmental planning, conservation and management with municipal communication strategy or create and implement a communication strategy to communicate policies, processes, programmes and projects
Create a District Environmental Forum (DEF) for engagement between all roleplayers – dependt on a steadfast terms of reference for the committee
Create an Environmental staff position / function in each municipality
Increase dedicated environmental capacity in each LA
Determine the environmental planning, conservation and management function/ responsibility to be situated in local authorities
Determine budgetary implications for Local Authorities to perform their role and responsibility in environmental planning, conservation and management
Environmental Planning, Management and Conservation Initiatives to be people orientated and not only institutionally driven.
THEME 3: CO-ORDINATION & CO-OPERATION
Local Authorities to assign contact person for initiatives in their areas
THEME 4: ECONOMIC DEVELOPMENT & JOB CREATION
Quantify the economic value of biodiversity
All environmental initiatives in the area to endeavour to have a social benefit/job creation component to their efforts – link on to Expanded Public Works Programme, feed back the results into the Local Authority system to monitor job creation.
Co-ordinate job-creation projects
Develop a Champions Capacity Building Programme with local communities (eco-tourism and environmental initiatives) – Link onto programmes of Department of Labour and Las
THEME 5: PROCESS (EIS, EIA, EMF, IDP, SDF)
Establish a policy of using only certified/registered Environmental Assessment Practitioners as there is a disciplinary procedure if any unethical behaviour is undertaken. Applications to be undertaken according to specifications in NEMA
Provide a contact person in each LA for the reporting of environmental non-compliance, which can then be forwarded to relevant section/ provincial dept for action. Publish the contact details widely.
Determine extent of non-compliance to guide further action at various levels of responsibility
Develop Environmental Management Frameworks (EMFs) in co-ordination with IDP (Spatial Development Frameworks (SDFs))

THEME 6: RESOURCE USE
Determine preliminary thresholds for usage of particular resources and subsequent conservation priorities
Set realistic targets for renewable energy e.g. 10% by 2010
Introduce a performance management system for all structures involved in Environmental Planning, Conservation and Management
Set realistic targets for Water Conservation and Demand Management (rural and urban)
Actively support the efforts to establish a Sandveld Water Users Association (WUA) / and consider similar associations to cover the West Coast Region.
Prevent groundwater abstraction near springs, rivers, wetlands, coastal lakes & municipal wellfields, stop all illegal use of groundwater, introduce effective water conservation and limit further development that will affect stressed resources within the Framework of the National Water Act
Involve landowners in finding solutions and reflect water scarcity and stress in Municipal Water Service Development Plans.
Environmental Planning, Conservation and Management role-players to partake in formulation of water services development plan of all Las.
Create and implement an Air Quality Management Plan
Activities and programmes part of or forthcoming from Area Wide Planning to be documented and distributed to Environmental Planning Conservation and Management role-players and local authorities.
Participation of Agricultural Organisations and Dept Agriculture in DEF and other conservation forums
Focus on awareness raising and building of local heritage pride – Heritage Day (21 March) events throughout area supported by Las
Co-ordinate activities and programmes of environmental planning, conservation and management roleplayers with Tourism strategy for the region
Manage the informal recreational activities along the West Coast
Develop and implement an Integrated Waste Management Strategy
Undertake an audit of municipal waste services to quantify the impact on the environment
Evaluate and control the environmental impact of on-farm waste disposal
Integrate mining application processes with local planning – develop an MOU with Department of Minerals and Energy
Formulate a policy for the use of the Admiralty reserve
THEME 7: STRATEGIC PLANNING & MANAGEMENT
Develop and implement a policy that all Local Authorities (LA) will Council biodiversity information to inform local planning
Inform wards of environmental issues
Prepare a State of the Environment Report under the IDP
Promote and incorporate in planning the philosophy of bioregions that acknowledge the difference between areas from a human and environmental perspective.
THEME 8: BIODIVERSITY PROTECTION / CONSERVATION
Actively support initiatives which identify and attempt to conserve threatened ecosystems especially in partnership with landowners through a system of co-operation
Formulate and implement property rates policies that promote / provide incentives for responsible environmental and resource management e.g. alien clearing, fire management
Identify priority biodiversity areas on municipal property that can be Councilors as conservation areas
Develop Localised Strategic Guidelines for Biodiversity priority areas
Utilise roads, power lines as conservation corridors
Initiative to raise awareness amongst municipal staff and Councilors of role of linear infrastructure features (e.g. roads, power lines) as natural linkages in conservation corridors

THEME 9: MUNICIPAL/ GOVERNMENT SERVICES
Complete and implement Disaster Management Framework and Plan
Government institutions like CapeNature to liaise frequently with LA's on programmes, initiatives and projects.
THEME 10: COMMUNITY / OTHER ROLE-PLAYER ENGAGEMENT
Provide communities with coherent information on Environmental Conservation Planning and Management through IEP, Environmental Awareness week initiative and DEF and the IDP process
Support school environmental education initiatives
Communicate findings of IEP to communities
THEME 11: INFORMATION SHARING/ COMMUNICATION
Local Authorities and initiatives need to participate in existing information-sharing opportunities
Develop an information exchange process to Inform LA's of applications by other role-players in area i.e. land clearing, water extraction, etc

Key Municipal Activities: Natural and Built Environment

- Upgrade existing spatial development framework (determine urban edge);
- Consolidate urban and rural development approach;
- Promote and support densification of urban settlements (subject to services infrastructure capacity);
- Consider the impact of land reform on rural development;
- Complete rural services assessment;
- Provide housing according to SDF proposals;
- Complete a comprehensive and relevant set of scheme regulations;
- Promote urban beautification along landscape and aesthetic guidelines;
- Create linkages between workplace and residence;
- Audit implementation of Piketberg-Bo-Berg and Porterville Mountains Development Plan;
- Audit implementation of Coastal development Plan – Velddrif to Elands Bay; and
- Present the Lower Berg River area with formally protected conservation status.

10.6 SAFETY AND SECURITY

10.6.1 Disaster Management Plan

The Draft Bergrivier Disaster Management Plan was completed at the end of April 2007. This plan includes Disaster Risk Reduction Plans and Disaster Preparedness Plans. The five risks identified through a public participation process were:

- Hazardous materials incident;
- Severe weather;
- Drought;
- Fire; and
- Health.

See Disaster Management Plan for detail.

The West Coast District Municipality is setting up a fully equipped fire station in Piketberg at the old "road camp" with construction to be completed by December 2007. At present all fire services in the municipal area are provided by the WCDM (with service for structural fires on request) with a pending decision from PGWC on the allocation of function between B and C municipalities w.r.t. fire services.

Key Municipal Activities: Safety and Security

- Establish a satellite police station in Aurora;
- Implement Disaster Management Plan;

10.7 SERVICE INFRASTRUCTURE

10.7.1 Provision of water

As reported with the national indicators all households residing in towns do have access to water on site (over 90% in-house).

Bulk water for Velddrif/ Dwarskersbos municipal reticulation is received from the West Coast District Municipality via the Withoogte Water Works. Piketberg receives water from the Bergriver and Voëlvlei spring systems with all other towns supplied by either spring or borehole. One rural water network exists and provides water to a number of farms in the Rooi Karoo area. Most farms are, however, self-reliant for household and animal drinking water.

The sustainability of the water supply remains a concern with preliminary tests performed by a private investor to desalinate seawater. Further investigations to additional sources of water are being conducted at Aurora, Eendekuil and Porterville. Sufficient yields exist for Goedverwacht and Wittewater with operational shortages responsible for occasional water shortages due to pipeline breaks.

Water Service Authority	Backlog: WATER	Commitments for WSA for addressing backlogs				
		04/05	05/06	06/07	07/08	08/09
Bergrvier	442	0	0	120	150	172

Water losses	Losses%	Losses m ³ /a	Period
Aurora	10,8	4.683	Oct 02 – Oct 03
Eendekuil	22,7	13.292	Oct 02 – Oct 03
Piketberg	6,4	35.438	Oct 02 – Oct 03
Porterville	22,6	94.967	Oct 02 – Oct 03
Redelinghuys	21,8	13.255	Oct 02 – Oct 03
Velddrif/ Dwarskersbos	4,5	40.219	Oct 02 – Oct 03

Customer service profile
Number of queries received – water: 609; sewerage: 72
% queries addressed within 24 hours – 100%
Number of leaks reported within a year – 39
Number of blockages reported within a year – 68
% of major leaks repaired within 48 hours – 100%
% blockages repaired within 48 hours – 100%

*WCDM.WSDP. 2007

Percentage of budget capital expenditure on water = 18.2%

A Bergvriër Municipality Water Service Development Plan was prepared and approved in 2001.

Key Municipal Activities: Water

- To appoint key personnel;
- To maintain, repair and expand existing service infrastructure for the provision of water
 - Velddrif – bulk water supply;
 - Piketberg – water purification works;
 - Piketberg - bulk water supply;
 - Porterville – purification works and main pipeline;
- To determine capacity of existing service measured against foreseen demand;
- To constantly upgrade in technology and methods for the reticulation of water;
- To determine rural backlogs;
- To update waste water by-laws; and
- To promote water conservation and demand management.;

Critical Infrastructure Needs (2007 – 2011)

Town	Component	Estimated cost
Velddrif	Water network	R 2 500 000
Piketberg	Water purification	R 1 800 000
Piketberg	Water network	R 3 700 000
Porterville	Additional water source	R 3 900 000
Porterville	Water purification	R 730 000
Porterville	Water network	R 3 450 000

10.7.2 Provision of electricity

Eskom (in agreement with the Municipality) are the suppliers and distributors of electricity through a network maintained by the semi-government organization – the municipality are only responsible for a portion of Eendekuil. The extent of users within the municipal area amounts to 7 448 with 3 946 operating with a pre-paid measuring device.

As reported with the national indicators all households residing in towns do have access to electricity.

Percentage of budget capital expenditure on electricity = 10.8%

Key Municipal Activities: Electricity

- Consider future demand
 - Velddrif – 6 mVA (needed to be upgraded to 9 mVA);
 - Piketberg – 5 mVA;
 - Porterville – 2 mVA (needed to be upgraded to 4 Mva)
 - Redelinghuys - ,5 mVA
 - Aurora - ,5 mVA
 - Eendekuil - ,3 mVA
- Recruit and appoint qualified electricians; and
- Investigate possible impact of establishment of the RED on the provision of electricity.

Critical Infrastructure Needs (2007- 2011)

Town	Component	Estimated cost
Velddrif	electricity	R2.600.000
Piketberg	electricity	R3.600.000
Porterville	electricity	R2.200.000

10.7.3 Solid Waste Disposal

The Bergrivier Municipality provide, maintain and manage solid waste disposal sites at each of the urban settlements within the municipal area (except Goedverwact and Wittewater). Every residential unit within the municipal area is provided with a waste collection service once a week.

Percentage of budget capital expenditure on solid waste disposal = 5.8%

The Bergrivier Municipal Integrated Waste Management Plan should provide a safe, secure and robust system for the management of waste in its administrative area. It is essential that this system can respond to changes in the socio-economic situation, to changing waste composition and quantities, and to perceptions in the public's waste management issues. The Municipality has to develop implementation instruments that reflect the waste management hierarchy. The following instruments have been proposed:

- Waste avoidance
 - Public awareness and education;
 - Cleaner production;
 - Quantifying prevention
 - Prevention guidelines
- Waste reduction
 - Post collection reduction
 - Post collection composting
- Waste disposal
 - Engineered waste disposal facilities
 - Monitoring of waste disposal
- Waste management in general
 - Collection service review
 - Data compilation
 - cleansing

Implementation schedule

No	Activity	Short Term					Medium Term	Long Term	Priority High (H) Medium (M) Low (L)
		06/07	07/08	08/09	09/10	10/11	11-15	17/20	
1.	Waste Avoidance								
1.1	Public Awareness and Education								H
1.2	Cleaner Production								H
1.3	Quantifying Prevention								M
1.4	Prevention Guidelines								M
2.	Waste Recovery								
2.1	Post Collection Recovery								H
2.2	Post Collection Composting								H
3.	Waste Disposal								
3.1	Engineered Waste Disposal Facilities								M
3.2	Monitoring of Waste Disposal Facilities								M
4.	General								
4.1	Collection Service Review								H
4.2	Data Compilation								H
4.3	Cleansing								M

Extract from Bergvriër IWMP, June 2006

Key Municipal Activities: Solid Waste Disposal

- Consider renewal or upgrading of existing solid waste vehicles;
- Create and promote regulations for solid waste dumping and control;
- Investigate the collection of larger portions of waste at particular business entities;
- Ensure that all solid waste disposal sites are licensed;
- Control rag-pickers at waste disposal sites;
- Ensure sufficient number of transfer stations;
- Implement IWMP through public consultation and the development of action plans and key performance indicators;

Critical Infrastructure Needs (2007- 2011)

Town	Component	Estimated cost
Bergvriër	Transfer Stations	R5 000.000

10.7.4 Sewerage

Different sewerage systems exist that comprise either waterborne sewerage, septic tank and soak away or sewerage extraction service. Wastewater (greywater) is dealt with effectively with a concern regarding the capacity of the sewerage treatment works at Veldrif based on exceptional growth. The upgrading of the pump station at Noordhoek is crucial due to the construction of 150 low-cost housing units.

Water Service Authority	Backlog: SEWERAGE	Commitments for WSA for addressing backlogs				
		04/05	05/06	06/07	07/08	08/09
Bergvriër	940	0	0	150	250	250

*WCDM.WSDP. 2007

Estimated cost for provision of essential sewerage infrastructure:	
Velddrif	R7.000.000
Piketberg	R4.000.000
Porterville	R2.500.000
Redelinghuys	R5.000.000
Goedverwacht	R15.000.000
Wittewater	R6.000.000
Aurora	R4.000.000

Key Municipal Activities: Sewerage

- Inculcate phased budgeting approach for provision of services infrastructure;
- Consider upgrade of capacity at Velddrif sewerage treatment works as priority;
- Consider upgrade of the pump station at Noordhoek as priority;
- Consider an additional sewerage network system for Piketberg (low-cost housing), Porterville (low-cost housing) and Aurora;
- Investigate mitigating measures for the following:
 - Pollution of water source at Goedverwacht; and
 - Pollution of Verlorenvlei at Redelinghuys.

Critical Infrastructure Needs (2007- 2011)

Town	Component	Estimated cost
Velddrif	Sewerage purification	R6.000.000
Velddrif	network	R900.000
Piketberg	Sewerage purification	R2.800.000
Piketberg	network	R680.000
Porterville	Sewerage purification	R1.600.000
Porterville	network	R860.000

10.7.5 Roads

A street network of 167, 4 km exists with 128 km provided with a tarred surface and 30.5 km still with a gravel surface.

Key Municipal Activities: Roads/ Streets/ Stormwater

- Consider the provision of gravel roads with a tarred surface in Aurora (8,6 km), Redelinghuys (7,8 km) and Eendekuil (unrealistic consideration without availability of external funds); and
- Sustain the computerised system for the management of paving.

10.8 MUNICIPAL AMENITIES

10.8.1 Buildings and Land

See Chapter 13 for Municipal Budget Allocations.

Management of public parks and gardens is becoming more complex due to shortage of maintenance funds, skills of supervisors and vandalism. Seven sports fields and two swimming pools are maintained by this council with another three to be developed (Aurora, Eendekuil and Redelinghuys) and the sports field at Porterville to be expanded by the provision of a cricket field.

10.8.2 Libraries

See Chapter 13 for Municipal Budget Allocations.

Critical needs (2007- 2011)

ACTIVITY	AREA	COST			SOURCE and STATUS
		07/08	08/09	09/10	
Libraries					
Containers	Wittewater	R900.000			Lotto To apply
	Piket-bo-berg (2)				
	Berghof(2)				
Mobile Cupboards (10)					

10.8.3 Traffic

See Chapter 13 for Municipal Budget Allocations.

Critical needs (2007- 2011)

ACTIVITY	AREA	COST			SOURCE	STATUS
		07/08	08/09	09/10		
Traffic						
Additional terminals	Porterville	R150.000			Lotto	To apply
	Piketberg					
	Velddrif					
Test burrow and office	Porterville	R2.700.000			Lotto	To apply
Test area	Piketberg	R220.000			Lotto	To apply
	Porterville	R220.000			Lotto	To apply
Offices (disaster management/ traffic/	Piketberg		R23.000.000		Lotto	To apply

community services/ technical services/ library						
Vehicles	Piketberg	R350.000	R250.000			Granted
Expansion of offices	Velddrif	R250.000			Donation	To apply
Storage space	Bergrivier	R300.000			Donation	To apply
Town Hall	Piketberg	R27.000.000			Lotto	To apply
Infrastructure (computers)	Bergrivier	R35.000	R15.000			Granted
Taxi ranks	Porterville	R450.000	R1500.000			Granted/ to apply
	Velddrif			R2.500.000		To apply

10.8.4 Museums

See Chapter 13 for Municipal Budget Allocations.

Critical needs (2007- 2011)

ACTIVITY	AREA	COST			SOURCE	STATUS
		07/08	08/09	09/10		
Museums						
Museums – Ename – (electronic presentation)	Piketberg	R2.800.000.			Lotto	To apply
	Porterville		R2.800.000		Lotto	To apply
	Velddrif			R2.900.000	Lotto	To apply
Build auditorium	Piketberg	R1.700.000			Lotto	To apply

10.8.5 Recreational Amenities and Tourism

See Chapter 13 for Municipal Budget Allocations.

Critical Infrastructure Needs

Town	Component	Estimated cost
Porterville	Swimming Pool	R 770 0000

Critical needs (2007- 2011)

ACTIVITY	AREA	COST			SOURCE	STATUS
		07/08	08/09	09/10		
Sport						
Management Policy		R250.000				To apply
Upgrade sport	Redelinghuys	R400.000			Lotto	Granted

facilities						
	Aurora	R340.000			Lotto	Granted
	Eendekuil	R400.000			Lotto	Granted
	Goedverwacht	R400.000			Lotto	To apply
	Porterville	R700.000			Lotto	Granted
	Wittewater	R3.500.000			Lotto	To apply
Upgrade bowling green	Porterville	R700.000			Lotto	To apply
	Piketberg	R2.900.000			Lotto	To apply
Upgrade golf course	Porterville	R450.000			Lotto	Granted
	Piketberg	R700.000			Lotto	Granted
	Velddrif	R550.000			Lotto	To apply
Swimming pool	Noordhoek	R3.600.000			Lotto	To apply

10.8.6 Cemeteries

See Chapter 13 for Municipal Budget Allocations.

Two officials are responsible for the upkeep of 6 cemeteries with work teams in support. The consideration to provide "walls of remembrance" must be prioritised due to a shortage of space and soil conditions.

10.8.7 Housing

See Chapter 13 for Municipal Budget Allocations.

A Housing and Settlement Plan was approved by the Council in 2002.

A process to update the existing housing waiting list will be completed by the end of May 2007 with a comprehensive dataset created and implemented as an informant for government in decision making on the provision of housing. The available data illustrates the following:

Town	Number of individuals on waiting-list
Aurora	57
Eendekuil	202
Piketberg	1.241
Porterville	617
Redelinghuys	167
Velddrif	608 (including Block F – 83)

Housing need (2003/2004)	
Urban/ Rural	Number
Piketberg (urban/	750
Piket-bo-berg	200

Wittewater	Self-help housing
Goedverwacht	Self-help housing
Velddrif (urban)	300
Velddrif (rural)	50
Aurora	12
Porterville (urban)	550
Porterville (rural)	480
Porterville	-
Eendekuil (urban)	-
Eendekuil (rural)	20
Redelinghuys	80
Redelinghuys	50

*** The housing needs list differs from the waiting-list and must be verified by the still to be completed waiting-list – end May 2007.**

Critical needs (2007- 2011)

ACTIVITY	AREA	COST			SOURCE	STATUS
		07/08	08/09	09/10		
Housing						
Housing Strategy		R150.000			OPEX	To apply
Emergency Housing		R120.000			Donations	To apply
Middle Income Housing	Piketberg (705)	R4.515.700	R14.806.225	R15.655.500	Dept Housing To apply	
	Porterville (550)	R4.515.700	R12.136.250	R10.437.000		
	Velddrif (300)	R4.211.450	R2.991.600			

Key Municipal Activities: Housing

- Determine and eradicate housing backlog (take Council decision on extent of backlog on June 2007, and provide accordingly); implement eradication of backlog in following order of priority:
 - Piketberg, Porterville, Velddrif (according to immediate need) Redelinghuys, Genadenberg, Goedverwacht (if possible), Wittewater (if possible), Eendekuil, Aurora;
- Consolidate the provision of housing in the three towns with primary growth potential as per Growth Potential Study, Dec 2005;
- Investigate the need for housing of pensioners;
- Consolidate the policy directives as proposed in the Housing and Settlement Plan:
 - Availability of land – acquire progressively land for low-cost housing;
 - Settlement – manage the provision of housing according to growth potential of towns;
 - Integration of urban areas – ensure densification;
 - Land values and availability – make municipal land available for low-cost housing as far as possible;

- Multiple of land use – consider brownfields developments; consider mixed-use settlements; consider “relaxation” of land-use restrictions;
- Consider alternative housing options;
- Council as developer – not advisable except in certain instances;
- Waiting-lists – establish and maintain;
- Accommodate in migration – but favour all inhabitants already in area for longer than two (2) years;
- Settlement of farm workers – deem this grouping as part of inhabitants; farmers can contribute to settlement in towns;
- Accommodation for pensioners – priority;
- Informal settlement – no informal settlements should be allowed; backyard dwellings can be part of temporary housing;
- Improve housing standards;
- Training and capacity building – promote especially with first-time home owners;
- National savings scheme – investigate;
- Credit Control Policy – ensure maximum payment;
- Free services – implement;
- Provision of infrastructure – integrate the provision of housing with the construction, upgrading and maintenance of infrastructure;
- Funders - determine all possible funding available; apply immediately;

10.8.8 Multi-Purpose Centres

See Chapter 13 for Municipal Budget Allocations.

10.8.9 Public Safety

See Chapter 13 for Municipal Budget Allocations.

Critical needs (2007- 2011)

ACTIVITY	AREA	COST			SOURCE	STATUS
		07/08	08/09	09/10		
Safety and Security						
Reservists		R150.000	R180.000		Donations	To apply
Neighbourhood watches		R50.000	R180.000		Nat. Govern	To apply

Critical needs (2007- 2011)

ACTIVITY	AREA	COST			SOURCE	STATUS
		07/08	08/09	09/10		
Air pollution (monitoring, policing)		R300.000	R300.000		Donation	To apply

10.8.10 Vehicles

Critical Infrastructure Needs

Town	Component	Estimated cost
Bergrivier	Vehicles	R 4 500 000

10.8.11 Local Economic Development

Critical needs (2007- 2011)

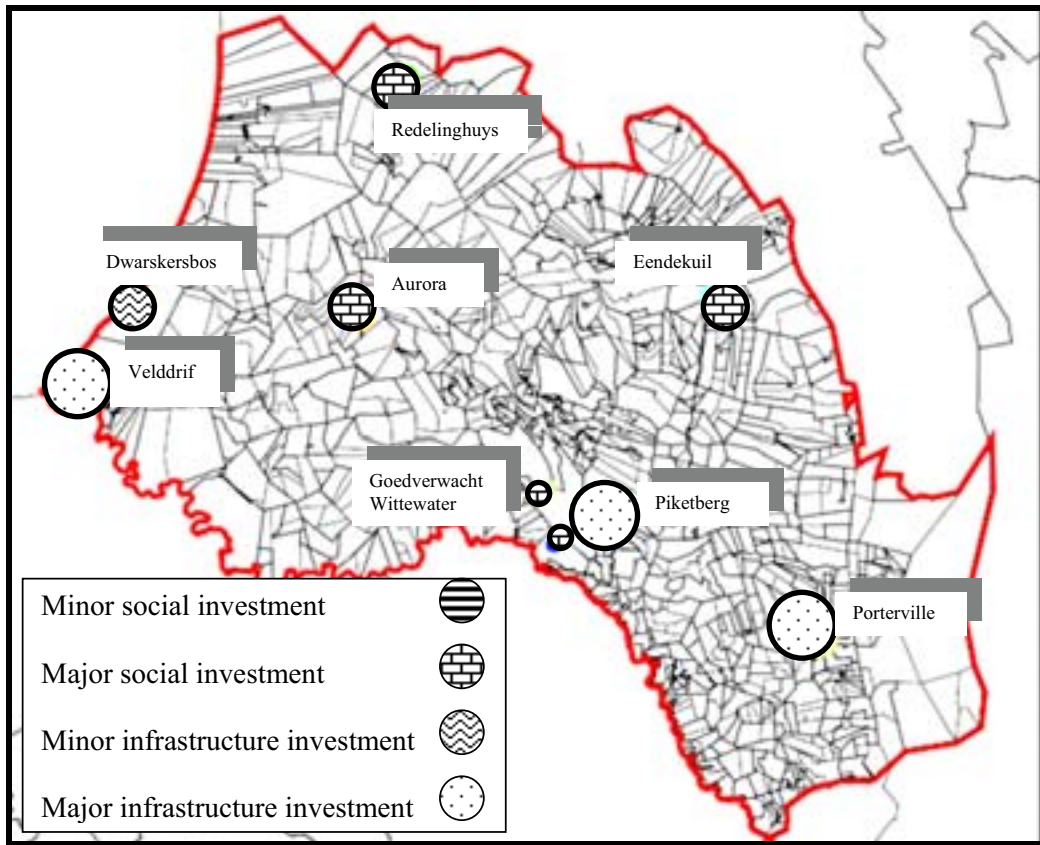
ACTIVITY	AREA	COST			SOURCE	STATUS
		07/08	08/09	09/10		
Local Economic Development						
Strategy		R150.000			OPEX	To apply
Red Door Office	Piketberg	R200.000			DTI	To apply
Bergrivier Economic Initiative		R10.000			DTI	To apply

Critical needs (2007- 2011)

ACTIVITY	AREA	COST			SOURCE	STATUS
		07/08	08/09	09/10		
Tourism						
Strategy		R150.000			OPEX	To apply
Brochures					RTO	To apply
Video of municipal area		R200.000			RTO	To apply
Bergrivier Tourism Org		R500.000				To apply
West Coast Culture Festival		R4500.000	R500.000	R500.000	Lotto	To apply
Office	Velddrif	R700.000	R300.000		Lotto	To apply

11. URBAN/ RURAL ASSESSMENT

The following assessment precedes the formulation of the combined strategic logic and is a geographical display and narrative extracts from the West Coast Growth Potential of Towns, 2006.

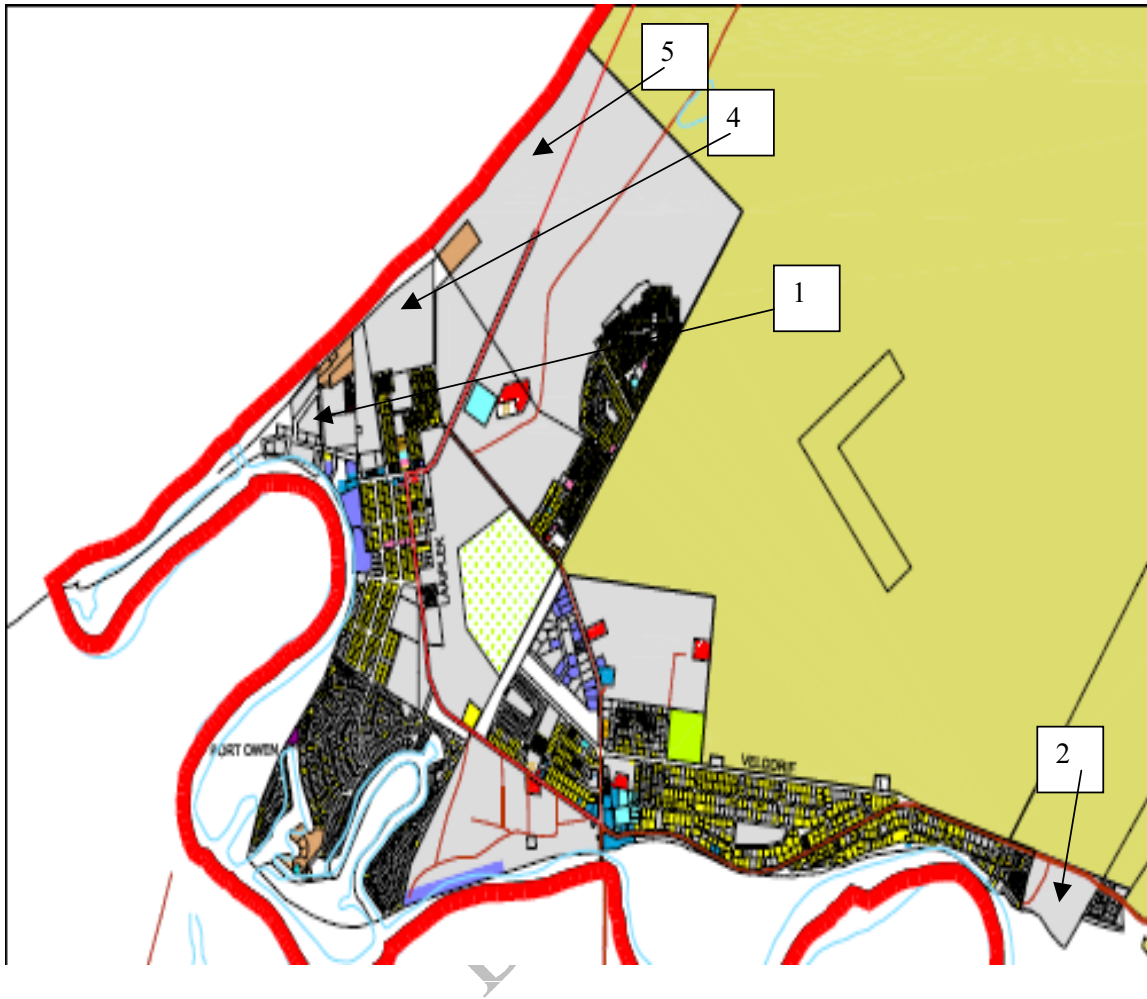


Velddrif

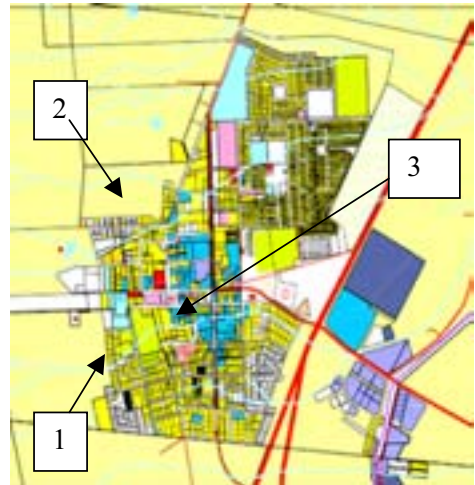
Velddrif (incorporating Laaiplek) functions as a focal point for the fishing industry along the West Coast. This is why the economic base is strongly geared towards this economic activity, with tourism and residency for workers from Vredenburg and other towns as growing centres of enterprise. The most important resources are the sea, the coastal environment and the Berg River estuary. As a satellite town of the Vredenburg-Saldanha industrial and regional core, it has the potential to provide a **tranquil rural alternative** within short driving time for the employees of the area. This trend in combination with good accessibility from Cape Town along the R27-route contributes towards the **growth of the residential market**, especially in Port Owen. Therefore a change in location to the Saldanha Bay municipal area would probably have been a more functional option for Velddrif. Other positive growth factors are the effective infrastructure, a luxury deep-sea marina, salt works and the fact that the town is still relatively under-developed and therefore has the potential for further growth. On account of Velddrif's high development potential and relatively low needs level, it should opt for fixed infrastructural investment.

Recent land-use applications –

1. Erven 2830 and 2831 (Laaiplek): rezoning to subdivisinal area (70 residential; 30 group housing)
2. Erf 535 (Velddrif): subdivision (116 residential; 36 group housing)
3. Erf 149 (Dwarskersbos): rezoning (111 residential)
4. Erf 578 (Laaiplek): rezoning to subdivisinal area (198 residential; 18 group housing)
5. Erven 276 and 470 (Laaiplek): rezoning to subdivisinal area (610 residential; 1 hotel)
6. Portion 2 of farm 113, Velddrif: rezoning to subdivisinal area (61 residential)



Piketberg



Piketberg is the administrative seat of the Bergrivier Municipality and also serves as a service and commercial centre of the surrounding agricultural area. **The economic base of the town is thus orientated towards agriculture.** There are railway links with Cape Town and the town is situated on the N7 route to Namibia and Northern Cape. In addition to its location on the development corridor of the West Coast, the town also has several other cultural-tourism attractions, such as the Neo-Gothic church, around which the town originally developed, Dunn's Caste and a cultural-historical museum. Yet very little tourism development has emerged. Reasonable growth is foreseen in Piketberg because of the town's nodal location, its supportive region and status as the administrative centre of the municipal area.

Recent land-use applications

1. Erf 2702: rezoning and subdivision (113 residential);
2. Erf 3479: rezoning to subdivisinal area (49 residential);
3. Erven 3320, 3321, 3322, 393 and remainder erf 665 (group housing 15, sectional title 22).

Goedverwacht and Wittewater



Goedverwacht (and Wittewater) are Moravian mission settlements. Because of this status they had little direct investment that could stimulate economic activities. They have no inherent noteworthy resource bases. The inhabitants work mainly on the surrounding farms. The town is located on private land, which is part of the agricultural activities of the local environment. The scenic mountains and the missionary culture offer some tourism potential, but this can only be realised within the context of a larger tourism plan for the region. Because of the historical role of the Moravian church and the inadequate economic resource base, **the towns has little growth potential**. However, the high human need level in combination with a low development ranking makes Goedverwacht and Wittewater strong candidates for social capital investment.

Municipality needs to consider ("supportive") provision of services at Goedverwacht and Wittewater as capacity and competency lacks within present provision. The Municipality already provides supportive services w.r.t. water and electricity with a fully fledged solid waste disposal service provided.

Aurora

The economic base of Aurora revolves around its role as low-order service centre for the agricultural activities on the surrounding farms. The town has a rural character against a picturesque topographical setting. The strategic function of the town in the regional context is regarded as minimal.

Porterville



Although Porterville is conveniently accessible, it is nevertheless not located on the mainstream tourist routes. The town has a sound infrastructure, which probably contributed towards the establishment of Boland-Agri's head office as well as investment in the Voorberg prison. There has been moderate economic growth in Porterville recently. The economic base of the surrounding region focuses on agricultural activities and thus the town functions as a 'central place' service centre. However, tourism is a supplementary growing sector, particularly with a focus on hang gliding at the Dasklip mountain pass. This exclusive sport makes a substantial contribution towards the tourist industry and the town has already become internationally renowned for this activity. The town also offers access to the Winterhoek-Wilderness area. On the whole, Porterville's profiles present **a medium development potential**, accompanied by 'major infrastructural' investment.

Recent land-use applications

1. Erf 2530: rezoning to subdivisational area(107 residential; 90 group housing);
2. Erven 1321, 1398, 1399, 1403, 1404, 1405 and 1408: rezoning to subdivisational area

Dwarskersbos



There has been strong growth in Dwarskersbos recently, particularly in the property market, holiday accommodation and tourism. The sea and coastal area are the most important natural resources. The reason for this can be ascribed to the demand for plots along the coast and the tarring of the road between Velddrif and Elands Bay. The main function of the town is to provide holiday accommodation and hence there has been very little diversification of economic activities in Dwarskersbos.

Eendekuil



Eendekuil is to a large extent stagnant because of its **inadequate economic base**. The town functions as a low-order agricultural service centre that is dependent on Piketberg for higher-order services. The town has very little economic prospects and unemployment is widespread. The settlement is mainly a dormitory town for farm workers and retired people. It also has limited water sources. The strategic approach should rather be to preserve the rural character of the town.

Redelinghuys



There has been minimal growth and even stagnation of most economic activities in Redelinghuys recently. The town mainly functions as a residential area (dormitory town) for the surrounding agricultural sector and retired people. Some recreational potential lies in Verlorenvlei Ramsar Site. **There is no significant resource base for town growth.** The 'medium' *quantitative* development index is misleading on account of the statistical fallacy produced by relatively large percentages on small census numbers – therefore the *qualitative* growth potential recorded as 'very low' is perhaps a better reflection of the reality.

12.COMBINED STRATEGIC LOGIC

The strategic logic that underpins this IDP directs the approach towards growth and development as the manifestation of a collective effort to maintain resources and create opportunities within a framework of interrelated systems.

Key to the unlocking of this possibility is the creation and sustainability of partnerships that consider "***the universal agreement*** between communities and government" as the ultimate goal to pursue. These partnerships and consequent activities must be supported by processes and products that are unquestionable in purpose and uncompromising in quality. Elements of this understanding are the following:

- Ensure institutional memory and competence;
- Create and sustain IDP structures;
- Participation in IDP processes beyond "silo" integration; involvement of "outsiders";
- Relentless adherence to pre-determined time schedules and provision of deliverables;
- Interpretable articulation of goals and objectives;
- Measurement of performance beyond quantitative indicators; and
- Unbiased reporting to the public.

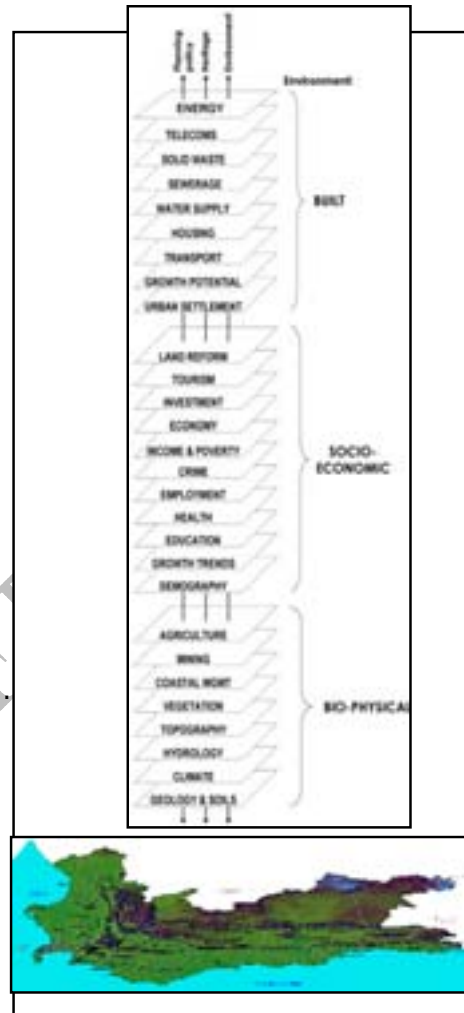


Figure 6.1 A Framework of interrelated Systems

Extract from Western Cape Provincial Spatial Development Framework.

An imperative in a developmental context would be the resolute approach to strengthen the three development nodes (albeit in relation to differing but complementary niche segments) and to consider the rural component as “separate” entities with each inherently different in composition and functioning that necessitates varying levels of understanding that influence the provision of services, goods and information.

Municipal Goals: BERGRIVIER

1. Eradicate service and housing backlogs;
2. Alleviate poverty;
3. Eliminate social exclusion;
4. Integrate human settlements;
5. Stimulate economic growth;
6. Develop skills levels.

STRATEGIC KEY MUNICIPAL ACTIVITIES

*can serve as performance indicators

Key Municipal Activities: Human Well-being

- To support the “work for wonders” project in Piketberg;
- To facilitate the implementation of the regional poverty alleviation strategy through conducting awareness-raising workshops in the Bergrivier municipal area with relevant role-players;
- To monitor progress with the eradication of poverty in the municipal area;
- **To create workable service-level agreements with key role-players** i.e. Provincial Department Social Development is addressing the social ills prevalent within the municipal area; with Department of Land Affairs and farmer unions on the “emancipation” of farm workers;
- *See other IDP Categories for supportive key activities.*

Key Municipal activities: Human resource development

- To create a workable service-level agreement with the Department of Education and the Department of Labour to amongst others, develop and implement focused training programmes to provide market demands;
- To facilitate preference to local employment in public projects (EPWP, etc);
- To complete the skills audit for Bergrivier municipal area;
- To establish effective social contributory guidelines for developers earmarked for funding of skills development programmes;
- To access SETA funding (specific reference to agri seta) to support skills development programmes;
- Consideration of compromise in municipal rates and taxes of schools; and
- Establish an English-medium school.

Key Municipal Activities: Economy

- To ensure that economic infrastructure investment and alignment are linked with delivery capacity i.e. upgrading of central business areas;
- That the drivers of the economy especially in the three dominant sectors be protected and enhanced (relative labour surplus; local economic structures; competitive

municipal rates and taxes; water; natural features; harbour infrastructure; accessible roads; etc);

- To promote the intrinsic cultural, historical, natural significance of certain settlements as economic catalysts for growth and development (Velddrif, Goedverwacht, etc);
- To consistently support private sector's effort to foster and strengthen the competitive advantage;s
- To create entrepreneurs (interventionists) rather than the standard "franchisee" that rely on government support;
- To desegment the first economy in order to support the "second economy " albeit the relevance thereof only in an metaphoric nature and not an objective reality;
- To protect rural disadvantaged economic groupings by control on first economy eventualities (exploitation detrimental to SMMEs) i.e location of chain stores (Shoprite) in rural areas;
- To consider small traders and street vendors not with a punitive approach or attitude;
- To support initiatives (through partnerships) that produce renewable (water) and natural consumptive products (fuel) – i.e. water desalination; biodiesel plant;
- To establish municipal economic capacity in association with WCDM economic development unit;
- To articulate and promote sector specific opportunities;
- To create a workable service level agreement with Department of Land Affairs to implement regional land reform policy;
- To participate actively in the formulation of Area Based Plans for land reform;
- To establish urban growth nodes at Piketberg, Porterville and Velddrif but considerate of unique distinguishable features, restraints and opportunities;
- To unlock prosperity of the Piket-bo-berg and Porterville mountain areas;
- To conclude on negotiations on tenure and service delivery in Act 9 area; and
- To optimizs development and investment potential of the 2010 World Cup for the municipal area.

Key Municipal Activities: Coordination

- To further strengthen twinning with cities in Belgium – Maarkedal, Wortegen, Petegen;
- To supply communities with information on a regular basis by means of radio, newsletter, etc;
- To communicate municipal proceedings to communities as required;
- To partake in all provincial and regional intergovernmental structures;
- To ensure efficient functioning of the ward committees and IDP Representative Forum;
- To build capacity within members of institutionalised structures in order for complete participation; and
- To involve the broader society more in planning processes.

Key Municipal Activities: Natural and Build Environment

- Upgrade existing spatial development framework (determine urban edge);
- Consolidate urban and rural development approach;
- Promote and support densification of urban settlements (subject to services infrastructure capacity);
- Consider the impact of land reform on rural development;
- Complete rural services assessment;
- Provide housing according to SDF proposals;
- Complete a comprehensive and relevant set of scheme regulations;
- Promote urban beautification along landscape and aesthetic guidelines;

- Create linkages between workplace and residence;
- Audit implementation of Piketberg-Bo-Berg and Porterville Mountains Development Plan;
- Audit implementation of Coastal development Plan – Velddrif to Elands Bay; and
- Establish the Lower Berg River area with protected conservation status.

Key Municipal Activities: Safety and Security

- Establish a satellite police station in Aurora;

Key Municipal Activities: Water

- To appoint key personnel;
- To maintain, repair and expand existing service infrastructure for the provision of water
 - Velddrif – bulk water supply;
 - Piketberg – water purification works;
 - Piketberg - bulk water supply;
 - Porterville – purification works and main pipeline;
- To determine capacity of existing service measured against foreseen demand;
- To constantly upgrade in technology and methods for the reticulation of water;
- To determine rural backlogs;
- To update waste-water by-laws; and
- To promote water conservation and demand management.;

Key Municipal Activities: Electricity

- Consider future demand
 - Velddrif – 6 mVA (needed to be upgraded to 9 mVA);
 - Piketberg – 5 mVA;
 - Porterville – 2 mVA (needed to be upgraded to 4 Mva)
 - Redelinghuys - ,5 mVA
 - Aurora - ,5 mVA
 - Eendekuil - ,3 mVA
- Recruit and appoint qualified electricians; and
- Investigate possible impact of establishment of the RED on the provision of electricity.

Key Municipal Activities: Solid Waste Disposal

- Consider renewal or upgrading of existing solid waste vehicles;
- Create and promote regulations for solid waste dumping and control;
- Investigate the collection of larger portions of waste at particular business entities;
- Ensure that all solid waste disposal sites are licensed;
- Control rag-pickers at waste disposal sites; and
- Ensure sufficient number of transfer stations;
- Implement IWMP through public consultation and the development of action plans and key performance indicators

Key Municipal Activities: Sewerage

- Inculcate phased budgeting approach for provision of services infrastructure;
- Consider upgrade of capacity at Velddrif sewerage treatment works as priority;
- Consider upgrade of the pump station at Noordhoek as priority;

- Consider an additional sewerage network system for Piketberg (low cost housing), Porterville (low cost housing) and Aurora;
- Investigate mitigating measures for the following:
 - Pollution of water source at Goedverwacht; and
 - Pollution of Verlorenvlei at Redelinghuys.

Key Municipal Activities: Roads/ Streets/ Stormwater

- Consider the provision of gravel roads with a tarred surface in Aurora (8,6 km), Redelinghuys (7,8 km) and Eendekuil (unrealistic consideration without availability of external funds); and
- Sustain the computerised system for the management of paving.

Key Municipal Activities: Housing

- Determine and eradicate housing backlog (take Council decision on extent of backlog on June 2007, and provide accordingly); implement eradication of backlog in following order of priority:
 - Piketberg, Porterville, Velddrif (according to immediate need) Redelinghuys, Genadenberg, Goedverwacht (if possible), Wittewater (if possible), Eendekuil, Aurora;
- Consolidate the provision of housing in the three towns with primary growth potential as per Growth Potential Study, Dec 2005;
- Investigate the need for housing of pensioners;
- Consolidate the policy directives as proposed in the Housing and Settlement Plan:
 - Availability of land – acquire progressively land for low-cost housing;
 - Settlement – manage the provision of housing according to growth potential of towns;
 - Integration of urban areas – ensure densification;
 - Land values and availability – make municipal land available for low-cost housing as far as possible;
 - Multiple of land use – consider brownfields developments; consider mixed use settlements; consider “relaxation” of land-use restrictions;
 - Consider alternative housing options;
 - Council as developer – not advisable except in certain instances;
 - Waiting-lists – establish and maintain;
 - Accommodate in migration – but favour all inhabitants already in area for longer than two (2) years;
 - Settlement of farm workers – deem this grouping as part of inhabitants; farmers can contribute to settlement in towns;
 - Accommodation for pensioners – priority;
 - Informal settlement – no informal settlements should be allowed; backyard dwellings can be part of temporary housing;
 - Improve housing standards;
 - Training and capacity building – promote especially with first-time home owners;
 - National savings scheme – investigate;
 - Credit Control Policy – ensure maximum payment;
 - Free services – implement;
 - Provision of infrastructure – integrate the provision of housing with the construction, upgrading and maintenance of infrastructure;
 - Funders - determine all possible funding available; apply immediately;

13. BUDGET ALLOCATIONS

13.1 MUNICIPAL BUDGET ALLOCATIONS 2007/2008
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CAPITAL BUDGET (see annexure for more detail)
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1. VELDDRIF

Component	Allocation
CAPEX	
Ablution facilities EG	100.000
EG sports facilities, toilets, netball court	63.000
Develop informal trading centre	1.200.000
Expansion of Noordhoek cemetery	50.000
Storage for waste bags	88.000
Ablution facilities – storeroom	40.000
Replace HT line – Pelikaan str - Noordhoek	90.000
water meters	40.000
Water system at De Plaat	1.950.000
“lapvanger” for sewerage pump station	25.000
“skakeltuig”	30.000
Chlorinator – flow out	45.000
Storm-water line NH low cost housing	500.000
Play parks NH	20.000
Children’s chairs and tables	2.500
Microwave oven (x2) NH	5.000
Tables for town hall	22.000
furniture	25.000
CAD programme	9.900
Filing system - furniture	2.500
Furniture (new personnel)	18.000
Furniture (new personnel)	11.000
rakke	3.000
Optiplan – filing system	20.000
Compactor Vehicle	450.000
High pressure pump	13.000
radios	30.000
Moveable stands	80.000
Expansion of office and waiting room	140.000
Build new houses	400.000

2. PIKETBERG

Component	Allocation
CAPEX	
Improve air circulation – community hall	35.000
Offices	1.500.000
Watsonia sport – kitchen and cloak rooms	34.000
Complete electrical storeroom	150.000
Water Reservoir	35.000
Ablution facilities – storeroom	40.000
Replace HT line - Tuinstraat	50.000
Replace meters	100.000
Strengthen central business area	70.000
Substation – Church Street	250.000
Waterpump – phase 1	191.000
Lighting at Sewerage works	45.000
Asbestos line – Sand Street/ Loop Street	45.000
Low-cost housing	1.300.000
“belltobies vir afsluitkrane”	8.000
Replace asbestos lineFontein street	18.700
Irrigation “bystandspomp” – sewerage works	37.800
Low cost housing - sewerage	2.000.000
Vehicle – meter reader	80.000
Traffic circle industrial area	200.000
Buitekant Street - phase 1	25.000
Cilliers Street – phase 1	80.000
Storm-water line east of low-cost housing	80.000
Side furrows in Long Street - phase 1	60.000
Fence and upgrade of park - Steynrust	30.000
Fencing of final outlet reservoir	14.000
Fencing of sports fields	22.000
Pollerder en trollie	13.000
Tables and chairs – community hall	22.000
Shelves	5.000
Fire vehicle	220.000
LDV (X2)	300.000
LDV (CBY 1279)	150.000
Long-wheel base 1.5 ton (CBY 1317)	135.000
LDV	150.000
Traffic vehicle	350.000
Lorry (platbak) CBY 9951	280.000

Water cannon - Watsonia	22.000
Pump for swimming pool	14.000
Test meter for pipeline	9.800
Pressure testing apparatus	12.000
West trailer (CBY 1754)	15.000
Steps	1.100

3. PORTERVILLE

Component	Allocation
CAPEX	
Tiling of floors – traffic centre	15.000
Ablution facilities – storeroom	40.000
Eradicate low voltage problems	70.000
Strengthen network	110.000
“aanjaagpomp”	20.000
Upgrade of water furrow	30.000
Install water valves	57.000
Porterville phase 1 - roads	555.000
Porter Street	25.000
Road curves	100.000
Upgrade of winter furrow	50.000.
Side channels in Voortrekker Street	65.000
Build swimming pool	800.000
Play parks	60.000
Blinds - office	9.800
Cutlery N Otto Hall	6.000
Air-conditioners	27.000
Air-conditioners	13.500
equipment	11.000
Office equipment	9.800
LDV (CEX 1543)	150.000
LDV	150.000
4-ton lorry	220.000
trekkettings	7.000
Fire equipment	30.000
Mechanical broom	140.000
generator	11.000
Sleepwa bak (CEX 963)	16.000

4. REDELINGHUYS

Component	Allocation
CAPEX	
Septic tanks at low-cost houses	35.000
Improve access and parking at cemetery	28.000

5. EENDEKUIL

Component	Allocation
CAPEX	
Sewerage line	300.000

6. AURORA

Component	Allocation
CAPEX	
Upgrade of water system	400.000
Cement furrows	33.000
Children's chairs and tables	2.500
Mayoral chain	30.000

7. BERGRIVIER

Component	Allocation
CAPEX	
replace conductor with cable	200.000.
groundwater extraction	1.850.000
replace cut off taps	40.000
Replace asbestos line	100.000
Install air valves	35.000
Bins and stands	18.000
Build transfer station	1.894.000
Infrastructure for disabled	20.000
Manhole lids	35.000
speed bumps	50.000
Construction of roads	800.000
Resurface roads	700.000
Construction of sidewalks	100.000
Pave sidewalks in business area	120.000
Christmas lights	100.000
Replace streetlights	80.000
Build taxi rank	750.000
Pave road islands at entrance to town	80.000
Provide street name side curves	30.000
Irrigation at parks	60.000

Cover sport fields	140.000
Counter stamps	6.400
besigheidsbediener	80.000
Tables for hall	30.000
furniture	40.000
computers	35.000
computers	30.000
Booking Computer	140.000
Booking Computer	120.000
Mobil toilets (x2)	20.000
Cement mixer	38.000
lawnmower	150.000
telemetrie	100.000
Kappies vir trekkers	12.000
Wood chippers	130.000
Diverse	112.300
Housing	5.401.000
RDP Housing	1.000.000
RDP Housing	1.700.000

8. NOORDHOEK

Component	Allocation
CAPEX	
carpets and tiles	3.100

SUMMARY

Finances	
Income	266.700
Internal Loans	8.450.100
Donations (confirmed)	11.367.000
Donations (not confirmed)	0
Wentelfonds	200.000
District Municipality	0
MIG	1.894.000
External loans	5.070.000
Transferred	0
DME	1.000.000
Housing	5.401.000
TOTAL	33.648.800

SUMMARY as per functional item

Buildings	8.791.000	26,1%
Electricity	3.640.000	10,8%
Water	6.129.700	18,2%
Sewerage	2.472.000.	7,3%
Solid waste	1.992.000	5,8%
Roads and streets	4.666.000	13,8%
Parks and gardens	60.000	0,1%
Recreational facilities	1.020.000	3,03%
Safety	66.000	0,1%
Office equipment	723.100	2,1%
Vehicles	2.555.000	7,5%
Machines and equipment	770.900	2,2%
Diverse Assets	650.000	1,9%
Inventory	112.300	0,3%
TOTAL	33.648.800	100%

OPERATIONAL BUDGET (see annexure for more detail)

Council and Executive Management	R9.689.000
Planning and Development	R630.000
Finance and Administration	R24.525.900
Community and Social Services	R418.500
Waste Water Management	R3.356.100
Housing	R12.000
Sport and Recreation	R2.185.920
Public Safety	R2.206.000
Waste Management	R4.013.600
Water	R8.617.000
Road transport	R1.155.000
Electricity	R33.420470
Total	R90.238.495

BUDGET ASSESSMENT

Revenue management

YEARS	Grants and subsidies	Total Revenue	Variance
	R	R	
2003/04	3.358.683	55.465.172	6,06%
2004/05	3.806.442	61.191.491	6,22%
2005/06	6.036.654	69.327.918	8,71%

Expenditure management

YEARS	PERSONNEL COST	TOTAL OPERATING COST	%
2003/04	22.768.776	60.498.062	37,64%
2004/05	25.765.991	65.664.351	39,25%
2005/06	29.154.427	67.761.110	43,03%

Asset management

YEAR 04/05			
Actual	Budget	Variance	Variance
R	R	R	%
10.950.156	98.883.883	-87.933.727	-88,93
YEAR 05/06			
11.318.454	22.013.895	-10.695.441	-48,58

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14. DEVELOPMENT AND ADMINISTRATIVE TARGETS

Human Well Being

Indicator	Measurement	Target
To support the "work for wonders" project in Piketberg;	Delegate official to be member of steering committee	One
To facilitate the implementation of the regional poverty alleviation strategy through conducting awareness-raising workshops in the Bergrivier municipal area with relevant role-players;	Conduct workshops	One in each of Piketberg, Porterville and Velddrif
To monitor progress with the eradication of poverty in the municipal area;	Create an index whereby the provision of government services, goods and information can be measured	December 2007
To create workable service level agreements with key role-players	Enter into service level agreements with Departments of Social Development and Land Affairs	December 2007
Eliminate social exclusion	Integrate communities at every municipal associated event	100%

Human Resource Development

Indicator	Measurement	Target
To create a workable service level agreement with key role-players	Enter into service level agreements with Departments of Education and Labour	December 2007
To facilitate preference to local employment in public projects (EPWP, etc);	Majority of labourers in government projects to be sources locally	All projects
To complete the skills audit for Bergrivier municipal area;	Complete skills audit	December 2007
To establish effective social contributory guidelines for developers earmarked for funding of skills development programs;	Integrate social contribution by developers into rezoning/ subdivision, consent use/ departure decisions	July 2007
To access SETA funding (specific reference to agri seta) to support skills development programmes;	Create memorandum of understanding with Agri Seta	July 2007
Consideration of compromise in municipal rates and taxes of schools;	Send notice to schools to explain consideration and obtain comment	July 2007
Establish an English-medium school.	Discuss with Dept Education	July 2007
Provide access to internet for communities	Discuss with Dept Education	July 2007

Economy

Indicator	Measurement	Target
To ensure that economic infrastructure investment and alignment are linked with delivery capacity	upgrading of central business areas – Velddrif; complete taxiranks	Complete by December 2007
That the drivers of the economy especially in the three dominant sectors be protected and enhanced	Introduce and sustain: relative labour surplus (complete skills audit); local economic structures (re-establish BEI); competitive municipal rates and taxes (consider compromise with schools); water (implement key municipal activities); natural features (upgrade SDF); harbour infrastructure; accessible roads (upgrade of Velddrif – Piketberg road – R 399); etc;	Complete by June 2008
To promote the intrinsic cultural, historical, natural significance of certain settlements as economic catalysts for growth and development (Velddrif, Goedverwacht, etc);	Upgrade SDF	Complete by December 2007
To consistently support private sector's effort to foster and strengthen the competitive advantage;	Re-establish BEI with first meeting in July 2007	July 2007
To create entrepreneurs (interventionists) rather than the standard "franchisees" that rely on government support;	Establish red door office in Piketberg; Skills development programmes; support SMME development programme; support local recruitment;	Complete by December 2007
To desegment the first economy in order to support the "second economy" albeit the relevance thereof only in a metaphoric nature and not an objective reality;	Re-establish BEI with first meeting in July 2007	July 2007
To protect rural disadvantaged economic groupings by control on first economy eventualities (exploitation detrimental to SMMEs) i.e location of chain stores (Shoprite) in rural areas;	Be lenient to rezoning applications for businesses in rural areas; upgrade SDF	Complete by December 2007
To consider small traders and street vendors not with a punitive approach or attitude;	upgrading of central business areas – Velddrif; complete taxi ranks	Complete by December 2007
To support initiatives (through partnerships) that produce renewable (water) and natural consumptive products (fuel) – i.e. water desalination; biodiesel plant;	Enter into partnerships with private entrepreneurs w.r.t. desalination and biodiesel	Complete by December 2007
To establish municipal economic capacity in association with WCDM economic development unit;	To appoint LED officer	Complete by October 2007
To articulate and promote sector-specific opportunities;	Re-establish BEI with first meeting in July 2007	July 2007
To create a workable service-level agreement with Department of Land Affairs to implement regional land reform policy;	Enter into service level agreement	Complete by December 2007

To participate actively in the formulation of Area Based Plans for land reform;	Appoint councillor and official to serve on steering committee	July 2007
To establish urban growth nodes at Piketberg, Porterville and Velddrif but considerate of unique distinguishable features, restraints and opportunities;	Upgrade SDF	Complete by December 2007
To unlock prosperity of the Piket-bo-berg and Porterville mountain areas;	Complete audit of implementation of Piket-bo-berg and Porterville mountain development tplan	Complete by August 2007
To conclude on negotiations on tenure and service delivery in Act 9 area;	Agreement between Moravian Church and communities	December 2007
To optimize development and investment potential of the 2010 World Cup for the municipal area.	Discussions with Western Cape LOC	By July 2007
Procurement that supports local businesses, entrepreneurs and marginalised groups.	Prefer local suppliers of goods – investigate procurement beneficiaries in past budget year	Complete by August 2007

Coordination

Indicator	Measurement	Target
To further strengthen twinning with cities in Belgium – Maarkedal, Wortegen, Petegen;	Arrange invitation or visitation	August 2007
To supply communities with information on a regular basis by means of radio, newsletter, etc;	Complete communication strategy	October 2007
To communicate municipal proceedings to communities as required;	Ward committee meetings	bimonthly
To partake in all provincial and regional intergovernmental structures;	Attend all PAF, DIF, Regional IDP CC meetings	100%
To ensure efficient functioning and capacity building of the ward committees and IDP Representative Forum;	Establish IDP RF/ frequent ward committee meetings	July 2007/ bimonthly
To build capacity within members of institutionalised structures in order for complete participation;	Implement continuous training programmes	Quarterly
To involve the broader society more in planning processes;	Complete process plan	August 2007
Revitalise the performance management system	Evaluate the existing system and link to key municipal activities	October 2007
Create municipal trend indicators to measure development trends and programmes	Create municipal trend indicators	October 2007

Safety and Security

Indicator	Measurement	Target
Establish a satellite police station in Aurora;	Establish satellite police station	December 2007
Implement Disaster Management Plan	Implement DMP	July 2007

Natural and Build Environment

Indicator	Measurement	Target
Upgrade existing spatial development framework (determine urban edge);	Upgrade spatial development framework	Complete by December 2007
Consolidate urban and rural development approach;	Upgrade spatial development framework	Complete by December 2007
Promote and support densification of urban settlements (subject to services infrastructure capacity);	Upgrade spatial development framework	Complete by December 2007
Consider the impact of land reform on rural development;	Partake in Area Based Planning – member of steering committee	July 2007
Complete rural services assessment;	Audit ward profiles	July 2007
Provide housing according to SDF proposals;	Complete housing plan in association with PGWC	December 2007
Complete a comprehensive and relevant set of scheme regulations;	Complete a comprehensive and relevant set of scheme regulations – in-house;	July 2008
Promote urban beautification along landscape and aesthetic guidelines;	Upgrade spatial development framework	Complete by December 2007
Create linkages between workplace and residence;	Upgrade spatial development framework	Complete by December 2007
Audit implementation of Piketberg-Bo-Berg and Porterville Mountains Development Plan;	Complete audit of implementation of Piket-bo-berg and Porterville mountain development plan	Complete by August 2007
Audit implementation of Coastal development Plan – Velddrif to Elands Bay; and		Complete by August 2007
Establish the Lower Berg River area with protected conservation status.	Consider with Cape West Coast Biosphere Reserve and Cape Nature	Complete by December 2007

Services Infrastructure

o Water

Indicator	Measurement	Target
To appoint key personnel;		August 2007
To maintain, repair and expand existing service infrastructure for the provision of water	Implement 2007/2008 budget	June 2008
Velddrif – bulk water supply;	Implement 2007/2008 budget	June 2008
Piketberg – water purification works;	Implement 2007/2008 budget	June 2008
Piketberg - bulk water supply;	Implement 2007/2008 budget	June 2008
Porterville – purification works and	Implement 2007/2008 budget	June 2008

main pipeline;		
To determine capacity of existing service measured against foreseen demand;	Complete Service Infrastructure Plan/ link to regional process	June 2008
To constantly upgrade technology and methods for the reticulation of water;	Implement new technologies	one
To determine rural backlogs;	Audit ward profiles	July 2007
To update waste water by-laws;		December 2007
To promote water conservation and demand management;	Create brochure on water conservation and demand management	June 2007
Participate in Sandveld Corridor Initiative	Appoint councillor and official to be members of steering committee	July 2007

o Electricity

Indicator	Measurement	Target
Recruit and appoint qualified electricians;		August 2007
Investigate possible impact of establishment of the RED on the provision of electricity.	Complete as integrated assessment with Infrastructure Plan	June 2008
Increase electricity purchase points	Discuss with Eskom	October 2007

o Solid Waste Disposal

Indicator	Measurement	Target
Consider renewal or upgrading of existing solid waste vehicles;	Do costing for inclusion in 08/08 budget cycle	September 2007
Create and promote regulations for solid waste dumping and control;	Complete regulations	September 2007
Investigate the collection of larger portions of waste at particular business entities;	Investigate and assess	September 2007
Ensure that all solid waste disposal sites are licensed;	Comply with IWMP	December 2007
Control rag-pickers at waste disposal sites;	Comply with IWMP	December 2007
Ensure sufficient number of transfer stations;	Comply with IWMP/ build transfer station	December 2007
Consider renewal or upgrading of existing solid waste vehicles;	Comply with IWMP	December 2007
Implement IWMP through public consultation and the development of action plans and key performance indicators	Have workshops in municipal area; compile action plans and indicators	June 2008

- Sewerage

Indicator	Measurement	Target
Inculcate phased budgeting approach for provision of services infrastructure;	Complete as integrated assessment with Infrastructure Plan	June 2008
Consider upgrade of capacity at Velddrif sewerage treatment works as priority;	Partial consideration - give effect to 07/08 capital budget	June 2008
Consider upgrade of the pump station at Noordhoek as priority;	Partial consideration - give effect to 07/08 capital budget	June 2008
Consider an additional sewerage network system for Piketberg (low-cost housing), Porterville (low-cost housing) and Aurora;	Complete as integrated assessment with Infrastructure Plan	June 2008
Investigate mitigating measures for the following: Pollution of water source at Goedverwacht; and Pollution of Verlorenvlei at Redelinghuys.	Complete investigation	December 2007
Inculcate phased budgeting approach for provision of services infrastructure;	Complete as integrated assessment with Infrastructure Plan	June 2008

- Roads

Indicator	Measurement	Target
Consider the provision of gravel roads with a tarred surface in Aurora (8,6 km), Redelinghuys (7,8 km) and Eendekuil (unrealistic consideration without availability of external funds);	Complete as integrated assessment with Infrastructure Plan	June 2008
Sustain the computerised system for the management of paving.		Continues
Complete sidewalks	Give effect to capital budget 2007/2008	June 2008
Discuss upgrade of road between Velddrif and Piketberg with Dept Public Works and Transport		August 2007

- **Municipal Amenities**

- See 10.8 for critical needs (2007 – 2011) for other municipal amenities;
- Housing

Indicator	Measurement	Target
Determine and eradicate housing backlog;	Take Council decision on extent of backlog on June 2007: audit ward profiles	July 2007
Consolidate the provision of housing in the three towns with primary growth potential as per Growth Potential Study, Dec 2005;	Implement budget 2007/2008	June 2008
Investigate the need for housing of	Consider with updated waiting-list	July 2007

pensioners;		
Consolidate the policy directives as proposed in the Housing and Settlement Plan:		
Availability of land – acquire progressively land for low-cost housing;	Upgrade spatial development framework	Complete by December 2007
Settlement – manage the provision of housing according to growth potential of towns;	Upgrade spatial development framework	Complete by December 2007
Integration of urban areas – ensure densification;	Upgrade spatial development framework	Complete by December 2007
Land values and availability – make municipal land available for low-cost housing as far as possible;	Upgrade spatial development framework	Complete by December 2007
Multiple of land use – consider brownfields developments; consider mixed-use settlements; consider “relaxation” of land-use restrictions;	Upgrade spatial development framework	Complete by December 2007
Consider alternative housing options;	Investigate in association with PGWC	September 2007
Council as developer – not advisable except in certain instances;	Consider when appropriate	Continues
Waiting lists – establish and maintain;	Complete update of waiting-lists	May 2007
Accommodate in migration – but favour all inhabitants already in area for longer than two (2) years;	Upgrade spatial development framework	Complete by December 2007
Settlement of farm workers – deem this grouping as part of inhabitants; farmers can contribute to settlement in towns;	Upgrade spatial development framework	Complete by December 2007
Informal settlement – no informal settlements should be allowed; backyard dwellings can be part of temporary housing;	Upgrade spatial development framework	Complete by December 2007
Improve housing standards;	Investigate in association with PGWC	September 2007
Training and capacity building – promote especially with first-time home owners;	Investigate in association with PGWC	September 2007
National savings scheme – investigate;	Investigate in association with PGWC	September 2007
Credit Control Policy – ensure maximum payment;	Implement policy to obtain full payment	100%
Free services – implement;	Provide equitable share (investigate issue w.r.t. the portion of Goedverwacht and Wittewater)	100%/ Septemebr 2007
Provision of infrastructure – integrate the provision of housing with the construction, upgrading and maintenance of infrastructure;	Integrate with Infrastructure Plan	June 2008
Funders - determine all possible funding available; apply immediately;		September 2007

15. DEVELOPMENTAL EXECUTIVE

The Bergrivier Municipal Council under the leadership of the Mayor undertakes to ensure that the six determined goals that form the crux of this Integrated Development Plan be accomplished. This accomplishment will be forthcoming within the relevant time frame with the targets as determined in Chapter 14 to be the guiding indicators for activities and performance.

The Council will in association with the municipal officials manage the obligation to perform the local authority duties and responsibilities in a manner that complement the Batho Pele principles and Millennium goals. A larger influence on decision making for regional interventions would be sought via the Provincial Advisory Forum and the District Intergovernmental Forum. Participation by delegated members from this municipality will be beneficial to mentioned structures as required input by these members must be based on reality, facts and information.

A core imperative for the yearly review of this IDP 2007/2008 would be the results of monitoring performance and the determination for improvement. The municipal performance management system will be revitalised and integrated with the key municipal activities as formulated in this IDP 2007/2008.

The management referred to would include the following:

Planning (decision making) + Organizing (structure and staffing) + Leading (motivating) + Controlling (monitoring)

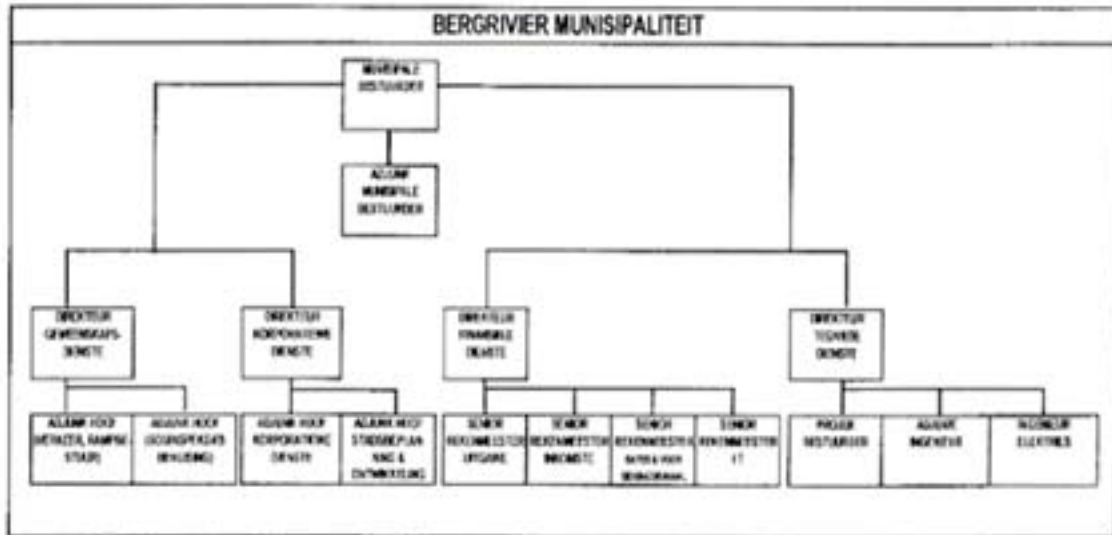
Composition of Bergrivier Municipal Council:

		Political
Mayor	Councillor Mr S Claassen	ID
Deputy Mayor	Councillor Mr J Liebenberg	DA
Speaker	Councillor Mr F van Niekerk	DA
Member of Mayoral Committee	Alderman Mr S Spangenberg	DA
Member of Mayoral Committee	Councillor Mr R de Vries	DA
Member of Mayoral Committee	Alderman Mr J Raats	DA
Member of Mayoral Committee	Councillor Me E Swartz	DA
Councillor	Councillor Mr J Swart	ANC
Councillor	Councillor Mr S Karools	ANC
Councillor	Councillor Mr R van Rooy	ANC
Councillor	Councillor Mr R de Villiers	ANC
Councillor	Councillor Mr J Afrikaner	ANC
Councillor	Councillor Me S Lesch	ANC

Municipal Officials

Municipal Manager	Mr G Louw
Deputy Municipal Manager	Mr A Hendricks
Director: Technical services	Mr A Wilemse
Director: Community Services	Mr J Joubert

Director: Finance	Mr J van Niekerk
Director Corporate Services	Mr D Lambrechts



16.PERFORMANCE INDICATORS

16.1 National Indicators

1. The % of households with access to basic service level

Year	2003/04	2004/05	2005/06	2006/07
Water	100%	100%	100%	100%
Sewerage	100%	100%	100%	100%
Electricity	100%	100%	100%	100%
Solid waste disposal	100%	100%	100%	100%

*reference to settlements only

2. The % of households earning less than R1100 per month, with access to basic services (urban)

Year	2003/04	2004/05	2005/06	2006/07
Number	100%	100%	100%	100%

3. The % of a municipality's capital budget actually spent on capital projects identified for a particular year in terms of the municipality's integrated development plan

Year	2003/04	2004/05	2005/06	2006/07
Number	100%	100%	100%	100%

4. The number of jobs created through municipality's local, economic development initiatives

Year	2003/04	2004/05	2005/06	2006/07
Number of jobs	150	143	250	

5. Number of people from employment equity groups in the highest three levels of management

Year	2003/04	2004/05	2005/06	2006/07
Number of positions filled	0	0	0	3 of 6

6. The percentage of a municipality's budget actually spent on implementing its workplace skills plan

Year	2003/04	2004/05	2005/06	2006/07
%			.19%	.10%
Amount			R 134 675.18	R 80 668.68

7. Financial viability of the municipality as expressed according to certain ratios

a. Debt coverage

03/04	04/05	05/06	06/07
9,9	9,58	9,71	9.71

b. Cost coverage

03/04	04/05	05/06	06/07
2,2	10,01	4.2	4.56

c. Service debtors (to income/ consolidated to income)

03/04	04/05	05/06	
10,12	11,46	15,07	
03/04	04/05	05/06	
19,12	21,20	22,83	

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16.2 Bergrivier Municipality: Institutional Performance Indicators

Directorates	Director Community Services	Financial Year
Department	Beach Resorts	Responsible Manager

Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets			
			Q1	Q2	Q3	Q4 Annual
Satisfactory beach resorts	To ensure zero complaints are addressed within 3 days	% complaints addressed within 3 days	90	90	90	90
Repairs and maintenance	The maintenance of the assets of Council on a continuous and sustainable basis	% of allocated operating and capital budget spent on resorts upkeep	20	50	20	100
Occupancy rate	Optimal utilisation of Council's assets	Number of sites/beds booked out of total available for period expressed as a %	<i>The basis for measurement of this indicator must still be established and will be developed during the current year</i>			
Return on investment	Optimal utilisation of Council's assets	Rand value of revenue gathered divided by the total sum of operating expenditure to operate the resort expressed as a %	<i>The basis for measurement of this indicator must still be established and will be developed during the current year</i>			

Directorates	Director Community Services	Financial Year
Department	Traffic Services	Responsible Manager

Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets			
			Q1	Q2	Q3	Q4 Annual
Availability of Traffic Service	Ensure the full availability of traffic services	% of days per month that service was available	90	90	90	90

Law Enforcement	Ensure effective and efficient law enforcement	Number of non-speeding traffic fines issued per day	10	10	10	10	10	2.200
Speed Control	Ensure safe travelling speed on the roads within the municipal area	Number of traffic fines issued per day	30	30	30	30	30	6.600
Public Transport	Ensure good governance within the PT industry	Number of Public Transport coordinating meetings attended with Taxi Organisations	3	3	3	3	3	12
Lines and Signs	Ensure that all road lines and signs are maintained	% of lines and signs meeting SARTSM standards	70	70	70	70	70	70
Traffic Calming	Ensure that requests for traffic calming are responded to within 2 months	% of requests responded to within 2 months	80	80	80	80	80	80

Directorates	Director Community Services	Financial Year	
Department	Building Control	Responsible Manager	

Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets				
			Q1	Q2	Q3	Q4	Annual
Legal Construction – Law enforcement	Ensure that 100% of all building work is monitored with approved building plans	% of construction work having approved building plans	100	100	100	100	100
Building Control	Zero complaints received regarding building control.	Months during which fewer than 5 written complaints (letters & complaints register) were received	3	3	3	3	12
Cleanliness of Premises / Erven	Ensure that 100% of monitored untended yards are cleaned	% of monitored untended yard cleaned	100	100	100	100	100

Approval expedience (standard application)	Efficiency of service delivery in approval of standard applications	% of standard / normal building applications processed within 5 days of receipt	100	100	100	100	100
Approval expedience (departure application)	Efficiency of service delivery in approval of departure applications	% of building applications with departures processed within 15 days of receipt	90	90	90	90	90

Directorates	Director Community Services	Financial Year	
Department	Water Quality	Responsible Manager	

Key Performance Areas KPIs / Function	Goal areas	Performance Indicators	Performance targets				
			Q1	Q2	Q3	Q4	Annual
Water monitoring	Ensure that water samples taken in all towns once per month	No of samples taken per month per town	3	3	3	3	12
Water quality	To ensure that water is of an acceptable standard for human consumption	% of water samples that meet prescribed SABS standards	80	80	80	80	80

Directorates	Technical Services	Financial Year	
Department	Sport Facilities & Pools	Responsible Manager	A Willemse

Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets				
			Q1	Q2	Q3	Q4	Annual
Maintenance of sports fields	To ensure that sports fields are prepared and fit for play 100% on time for events.	% of time fields are prepared and ready for use according to a formally documented system	95	95	95	95	98
Maintenance of pools	Pools water quality meets	% tests passing required	95	95	95	95	98

	required standard 100% of time	standard according to a formally documented system				
Expansion of sports fields	100 % of budget expended as planned	% budget expended	0	20	70	100

Directorates	Director Community Services	Financial Year	
Department	Housing	Responsible Manager	

Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets			
			Q1	Q2	Q3	Annual
Updated housing waiting lists	Update housing list to 100% accuracy	Waiting list updated every month	3	3	3	12
Annual registration campaign	Lead annual registration campaign	Campaign completed.			1	1
Phasing out of old housing stock	Ensure orderly transfer of housing stock	% of houses transferred vs planned no of transfers.	15	20	30	100
Housing Plan	To ensure that housing provision takes place within an ordered and structured formal framework	Housing Plan adopted by Council by 31 December 2006		1		1
Housing provision	To ensure that planned housing is delivered to beneficiaries	% of units planned actually constructed and formally handed over to beneficiaries	90	90	90	90

Directorates	Technical Services	Financial Year	
Department	Building Maintenance	Responsible Manager	A Willemse

Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets				
			Q1	Q2	Q3	Q4	Annual
Reaction to complaints	To ensure that complaints are addressed within 48 hrs	% of complaints dealt with within 48 hrs	80	80	80	80	80
Alterations and additions	To ensure that planned alterations and additions are completed within the financial year	% completion of alterations and additions in terms of capital budget allocations	0	20	70	30	100
Building maintenance	To ensure adequate maintenance of council property	% operating budget allocation for repairs and maintenance, expended	25	25	25	25	100

Directorates	Director Community Services	Financial Year
Department	Sport Development	Responsible Manager

Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets				
			Q1	Q2	Q3	Q4	Annual
Sport forum	Develop and maintain an Inclusive sport forum	4 sport forum meetings per year with quorum	1	1	1	1	4
Sport development strategy	Facilitate the drafting and approval of a Sport Development Strategy and conjunction with Sport Forum	Sport development strategy adopted by Council and Sport Forum		1			1

Directorates	Technical Services	Financial Year
Department	Cemeteries	Responsible Manager
		A Willemsse

Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets				
			Q1	Q2	Q3	Q4	Annual
Cemetery Maintenance	To ensure that 100% of budget allocation for maintenance is spent during the financial year	% of budget allocation expended	25	25	25	25	100
Cemetery Expansion	To ensure that 100% of budget allocation for new cemeteries is expended during the financial year	% of budget allocation expended	0	20	70	10	100

Directorates	Financial Year
Director Community Services	
Disaster Management	Responsible Manager

Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets				
			Q1	Q2	Q3	Q4	Annual
Emergency Support	To provide an emergency support service	% availability of service	90	90	90	90	90
Draft emergency plans	To provide a set plan of action for various emergency situations	% of plans completed	60	60	60	60	60
Compliance to Disaster Management Act	To ensure compliance to the Disaster Management Act and by so doing equip the Municipality to proactively handle disaster situations in a co-ordinated manner	Compliance report submitted to Council by 31 December 2006		1			1

Directorates	Financial Year
Director Community Services	
Museums	Responsible Manager

Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets				
			Q1	Q2	Q3	Q4	Annual
Museums	To ensure accessibility of museums in order to promote diversity and awareness	% of the museums available to general public	90	90	90	90	90
Outreach programmes	To promote diversity and awareness of scholars by arranging special programmes, events or visits by schools	Number of special programmes, events or visits by schools to museums formally arranged and documented per quarter	3	3	3	3	12

Directorates	Financial Year
Director Community Services	
Department Tourism	Responsible Manager

Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets				
			Q1	Q2	Q3	Q4	Annual
Tourism development	Increase tourist numbers	% increase in tourist numbers over previous year according to a formally documented and reported register	20	20	20	20	20
Tourism strategy	The development and approval of a Tourism Development Plan as part of the LED strategy	Approval of the Tourism Development Plan by Council by 31 December 2006		1			1
Tourism projects	The implementation of the Tourism Development Plan to enhance tourism development	At least 3 key tourism projects successfully launched in the financial year as a result of the implementation of the Tourism Development Plan		2		1	3

Directorates	Director Financial Service	Financial Year	2006/2007
Department	Budget and Financial Statements	Responsible Manager	JA van Niekerk

Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets				
			Q1	Q2	Q3	Q4	Annual
Financial Statements	Ensure that the financial statements of previous financial year are completed as required by MFMA	Report submitted by due date	1				1
Adjustment Budget	Ensure that the draft budget is tabled for consideration by 28 Feb annually (MFMA, 16)	Draft budget considered by Council by 28 Feb 2007			1		1
Provisional Budget	Ensure that the draft budget is submitted for approval by 31 May annually (MFMA, 24)	Provisional budget considered by Council by 30 March 2007	1				1
Finalised Budget	Ensure that the approved budget is submitted to National Treasury (MFMA 24)	Finalised budget considered and approved by Council by 30 May 2007		1			1
Financial reporting (monthly)	Ensure good and accountable governance by the submission of accurate monthly s71 reports in required format and timeframe	Monthly s71 reports submitted in required format and timeframe	3	3	3	3	12
Financial reporting (mid-year)	Ensure good and accountable governance by the submission of accurate s72 mid-year reports in required format and timeframe	Bi-annual s72 reports submitted in required format and timeframe		1		1	2

Financial reporting (SDBIP)	Ensure good and accountable governance by the submission of accurate SDBIP reports in required format and timeframe	Quarterly SDBIP reports submitted in required format and timeframe	1	1	1	1	4
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Directorates	Director Financial Service	Financial Year	2006/2007				
Department	Supply Chain Management	Responsible Manager	JA van Niekerk				

Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets			
			Q1	Q2	Q3	Annual
Updating of asset register	Ensure that recording of new assets in register is completed	Months during which recording in asset register was completed	3	3	3	12
SCM	Ensure that all orders placed are processed within 24 hrs	% of orders processed within 24 hrs	100	100	100	100
Treasury Reports	Ensure that treasury reports are submitted prior to the 10th of every month	Months that treasury reports have been 100% submitted to AG prior to 10 th of month	3	3	3	12
Quarterly Reports	Ensure that quarterly reports are submitted on pre-determined date	Quarters that reports were submitted	1	1	1	4
SCM Report	Ensure that monthly reports are submitted	Months that reports were submitted	3	3	3	12

Directorates	Technical Services	Financial Year	2006/2007				
Department	Electrical Services	Responsible Manager	A Willemse				

Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets				
			Q1	Q2	Q3	Q4	Annual
Satisfactory street lightning	To strive to have zero complaints received regarding defective street lights.	Number of complaints received regarding defective street lights.	15	15	15	15	50
Street lighting Maintenance	To ensure that 100% of street light complaints are addressed (repaired / replaced) within 14 days	% of complaints addressed within 14 days	80	80	80	80	90
Electricity Provision	To have 365 days without unplanned power failures in areas under municipal management	% days per month without unplanned power failures	90	90	90	90	90
Electricity continuity	To have 365 days without internal power dips in areas under municipal management	% days per month without internal electricity dips expressed as a % of available days	90	90	90	90	90
Repair rate: electricity	To ensure that 100% of recorded power failures are corrected within 24 hours	% recorded power failures corrected within 24 hrs	95	95	95	95	98
Credit control: electricity	To ensure that 100% ratio of actual monthly service terminations vs recommended service terminations	% actual electricity services cut vs requested number of electricity services to be cut	85	85	85	85	88
Street lighting provision	To ensure that 100% of planned new street lights are provided.	Actual % of streetlights constructed vs planned	10	10	70	10	100
Electrification capital project expenditure	To ensure that 100% of budget provision is expended as planned	% budget expended vs planned	10	15	65	10	100
Electrification: household (lighting)	To ensure that 100% of budget provision is expended as planned	% budget expended vs planned	10	15	65	10	100

Directorates	Technical Services	Financial Year	2006/2007
Department	Sewerage	Responsible Manager	A Willemsse

Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets				
			Q1	Q2	Q3	Q4	Annual
Provision of a satisfactory sanitation service	Zero complaints received regarding sewerage services.	Number of complaints received according to a formally documented system	40	50	90	60	240
Provision of sustainable sanitation	100% of sewage plants 100% compliant with related legislation	% of tested samples passing requirements according to a formally documented system	80	80	80	80	80
Expansion of waterborne reticulation sewer services	100% ratio for actual units / planned units	% households serviced vs planned according to a formally documented system	10	20	60	10	100

Department	Corporate Services	Financial Year	2006/2007
Section	Administration	Responsible Manager	JD Joubert

Sleutel Prestasiearea SPA/Funksie	Doelwit	Prestasie Aanwysers	Prestasietekens				
			K1	K2	K3	K4	Jaarliks
Updating by-laws	To ensure that an annual evaluation of by-laws is performed as required	% Evaluation completed	90	90	90	90	90
New by-laws adopted	To ensure that effective governance through the adoption of critical by-laws	Number of new by-laws adopted		2		2	4
Typing Service	To provide an efficient typing service completed within 24 hours	% Typing requests completed within 24 hours measured within a formally documented system	80	80	80	80	80
Archives	To provide a 100% accurate files and archive service	% documents accurately filed measured within a formally	95	95	95	95	95

	filings and archive service.	documented system						
Distribution of agendas	To ensure that all agendas are distributed at least 2 days before meetings.	% of meetings where the agendas were distributed at least 2 days prior.	100	100	100	100	100	100
Quality of Minutes	To provide an error-free minutes.	% resolutions without error measured within a formally documented system	90	90	90	90	90	90
Instructions i.r.o. minutes	To ensure that the list instructing the execution of resolutions is distributed within 7 days of meetings	% of occasions where list is distributed within 7 days after meeting measured within a formally documented system	92	92	92	92	92	92
Communication Infrastructure	To ensure the availability of at least one fax for all offices	% of working days that a fax machine is available at all offices	100	100	100	100	100	100
Document Reproduction	To ensure the availability of at least one copier for all offices	% of working days that a copier machine is available at all offices	100	100	100	100	100	100
Mail management	To ensure that all documents are Registered and distributed within 4 days	% of documents which are registered and distributed within 4 days measured within a formally documented system	95	95	95	95	95	95
Internal communication	An informed and motivated workforce through structured internal communication	Quarterly newsletter distributed to all staff members within 14 days of the end of each quarter	1	1	1	1	1	4
Delegations register	Updating of formal delegations register as required by the Municipal Systems Act	Delegations work shopped with Council and report submitted to Council by 31 December		1				1

Directorates Department		Municipal Manager		Financial Year		
		Office of the MM		2006/2007		
		Responsible Manager		Acting from 1 July 2006		
Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets			
			Q1	Q2	Q3	Q4
Appointment of Directors & Department Heads	Ensure that all (100%) of appointments made within 3 months after advertising	% of appointments made within 3 months after advertising	100	100	100	100
General Reporting	Ensure that the Annual Report is submitted to AG by Aug each FY	Report submitted to AG by August	1			1
Performance Contracting of senior managers	To ensure the valid and effective performance contracts are concluded for each senior manager in the prescribed format within the prescribed timeframe	Contracts drafted and signed by 30 July 2006	5			5
Performance Evaluation	Ensure Performance Evaluations as required by MFMA (72) are completed	Performance Report submitted by 25 January annually			1	1
Annual report	Ensure the compilation of Annual Report compiled as required by MFMA (121)	Report of previous financial year submitted within first 9 months of current financial year			1	1
Service Delivery and Budget Implementation Plan (SDBIP)	Ensure that the Service Delivery Plan and Budget Implementation Plan (SDBIP) is compiled as required every quarter	Reviews of SDBIP held according to correct procedure and process plan within 10 working days of each quarter	1	1	1	4
Performance Management	Ensure submission of Performance Audit Reports to AG	Reports submitted to AG by July	1			1
Establishment of Audit Committee	To ensure effective corporate governance and	Audit Committee established with clear formal terms of	1			1

	statutory compliance by the establishment of an Audit Committee	reference by end of first quarter					
Supply Chain management	To ensure oversight over all supply chain management activities of Council	Supply chain management report submitted to Council 14 days after 14 days after end of each quarter	1	1	1	1	1
Organisational review	To ensure that recourses of the Council are aligned with its mandate and strategic intent, as defined in the revised IDP	Organisational review report submitted to Council by end of second quarter		1			1
Internal Audit	To ensure effective corporate governance and statutory compliance by the establishment of an Internal Audit capacity	Risk management plan and audit program drafted and submitted to council by the end of the second quarter		1			1

Directorates	Technical Services	Financial Year	2006/2007
Department	Parks and Public Open Spaces	Responsible Manager	A Willemse

Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets				
			Q1	Q2	Q3	Q4	Annual
Parks maintenance	To ensure that 100% of budget allocation for parks maintenance is expended in the financial year	% of budget allocation expended	15	15	15	55	100
Open space management	To ensure that 100% of budget allocation for the development of new open spaces is expended	% of budget allocation expended			10	90	100



Department	Corporate Services	Financial Year	2006/2007
Section	Human Resources	Responsible Manager	J D Joubert

Sleutel Prestasiearea SPA/Funksie	Doelwit	Prestasie Aanwysers	Prestasietekens				
			K1	K2	K3	K4	Jaarliks
Skills Development Plan	To ensure that the Skills Development Plan is reviewed and submitted by the legislated date	WSP prepared and submitted on or before legislated date	1				1
Employment equity plan	To ensure that the EEP is reviewed by prescribed date	EEP prepared and submitted before legislated date.		1			1
Leave Management	100% of recorded leave correctly captured	% of leave captured correctly / month	95	95	95	95	98
Personnel Recruitment	100% of advertised employment specifications compliant with TASK criteria	% of advertisements compliant with TASK	95	95	95	95	98
Personal Files	To ensure that all documents are filed in personal files within 48 hours	% of documents filed within 48 hours	90	90	90	90	90
Skills Development Levy	To ensure that staff are developed through accredited training by optimal claiming back of Skills Development Levy	% of Skills Development Levy paid to SDF actually claimed back by the Municipality	70	70	70	70	70

Department	Corporate Services	Financial Year	2006/2007
Section	Town Planning and Development	Responsible Manager	JD Joubert

Sleutel Prestasiearea SPA/Funksie	Doelwit	Prestasie Aanwysers	Prestasietekens			
			K1	K2	K3	K4

Land use management	Ensure that complete applications are submitted to committee within 2 months	% of applications submitted to committee within 2 months	80	80	80	80	80	80
Zoning Scheme	Ensure of approved rezonings and subdivisions are recorded and captured within 2 weeks	% of land use amendments registered within 2 weeks	95	95	95	95	95	98
Property register	Ensure that official change of municipal land ownership is recorded within 1 week	% of official changes in municipal land ownership within 1 week	95	95	95	95	95	98
Spatial Development Framework (SDF)	To ensure that the SDF is drafted and updated on an annual basis	SDF approved by council					1	1
Lease and sale of Council property	Ensure Council property contracts are formally updated, registers updated and securities in place	Register and securities updated monthly and a quarterly report submitted to Council	1	1	1	1	1	4

Directorates	Technical Services	Financial Year	2006/2007
Department	Refuse Removal	Responsible Manager	A Willemse

Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets				
			Q1	Q2	Q3	Q4	Annual
Provision of a refuse removal service at least 1/ week	To ensure that all households within service area receive a refuse removal service at least 1/ week	% of households receiving refuse removal service expressed as a % of total households	90	90	90	90	90
Provision of a satisfactory refuse removal service	To strive towards a zero complaint record for the refuse removal service	Number of complaints received	25	25	25	25	100
Reaction rate to complaints	To strive to have all recorded complaints	% recorded complaints addressed within 24 hrs	90	90	90	90	90

	addressed within 24 hrs				
Equipment purchased in terms of budget	All funds allocated on budgets expended within the financial year	% of budget allocated spent per quarter	10	20	60
					100

Directorates	Technical Services	Financial Year	2006/2007		
Department	Storm Water	Responsible Manager	A Willemse		

Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets				
			Q1	Q2	Q3	Q4	Annual
Storm water clean-up	To facilitate 3 community-based storm water clean-up operations during the year	Number of clean-up operations initiated	1		2		3
Storm water efficiency	Zero recorded storm water blockages	Number of complaints received according to a formally documented system	2	10	10	2	24

Directorates	Director Financial Service	Financial Year	2006/2007		
Department	IT	Responsible Manager	JA van Niekerk		

Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets				
			Q1	Q2	Q3	Q4	Annual
Functional Computer Network	Ensure 100% availability of network (month = 20 days)	% of working days per month during which network services was available	100	100	100	100	100
Authentic Software	Ensure that all purchased software is licensed	Indicate % of purchase software licensed per month.	100	100	100	100	100
Ethical Internet Access	Ensure that appropriate website restrictions are applied to all internet users	100% of users restricted according to restriction standards	100	100	100	100	100
Billing according to council	Ensure that billing of clients	% billing completed	100	100	100	100	100



policy	is completed prior to last working day per month	according to policy						
Billing rate	Ensure that 100% of registered clients billed every month	% of registered clients billed per month as per financial records.	100	100	100	100	100	100
Owner Property Updated	Ensure that owner Property register is updated.	% update of property register complete prior to billing date	100	100	100	100	100	100
Correctness of billing	Zero written complaints of substance regarding incorrect accounts	Months without 5+ valid claims regarding incorrect accounts	0	0	0	0	0	0
Timely Meter readings	Ensure that 100% of meters read prior to billing date every month	% of meters read monthly as per schedule	100	100	100	100	100	100
Debtor Reconciliations	Ensure completion of debtor reconciliation within 30 days	Months during which reconciliation was not completed	0	0	0	0	0	0
Property transfers	Ensure that property transfers are reported and registered monthly	Months that transfers are not reported and registered.	0	0	0	0	0	0
Website development & maintenance	Effective and accountable governance through the provision of information to the community	Website compliant with requirements of Chapter 8 of the MFMA by 31 December 2006		100				100

Directorates	Technical Services	Financial Year	2006/2007
Department	Roads	Responsible Manager	A Willemsse

Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets				
			Q1	Q2	Q3	Q4	Annual
Well maintained municipal streets.	Zero complaints received regarding the condition of roads and other infrastructure	No of complaints received	25	45	80	43	200

Roads resealed in terms of resealing programme and budget provision	Actual / Planned Km's resealing for year at 100%	% of budget allocation expended on resealing works	40	50	10	100
Roads and infrastructure constructed in terms of capital budget provision.	Actual / Planned works construction for year at 100 %	% of capital budget allocation expended on construction works.	10	30	10	100

Directorates	Technical Services	Financial Year	2006/2007			
Department	Water	Responsible Manager	A Willemse			

Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets				
			Q1	Q2	Q3	Q4	Annual
Sustainable water provision	Ensure zero % failure rate in water provision	% days without unplanned water failures.	75	75	75	75	75
Water quality	Ensure that 100% of water samples are within standards	% of samples taken monthly within required standard	95	95	95	95	98
Reaction rate: Water	Ensure that 100% of recorded water related complaints are addressed within 24 hrs	% complaints addressed within 24 hrs.	90	90	90	90	90
Credit control: Water	Ensure 100% attainment of actual monthly service terminations as requested.	Actual % water services cut vs requests	90	90	90	90	90
Sufficient water capacity	To ensure expansion of water supply network in order that all households have a sufficient supply of potable water	% actual vs planned expansion	10	20	70	10	100
Provision of on site water	To provide all households with potable water supply	% actual vs planned serviced households	10	20	70	10	100

Directorate		Deputy Municipal Manager		Financial Year		
Department		Office of the Municipal Manager		Responsible Manager		
				2006/2007		
				A Hendricks		
Key Performance Areas KPIs / Function	Goals	Performance Indicators	Performance targets			
			Q1	Q2	Q3	Q4
Development of new Integrated Development Plan for 2006/2011	To ensure that the 2006/2011 Integrated Development Plan as develop and approve by Council	IDP adopted by Council by 31 December 2006		1		1
Integrated Development Plan (2)	To ensure compliance with the IDP Process Plan (Berg River Municipality)	Months during which time-frames were met	2	3	2	10
Integrated Development Plan (3)	To ensure compliance with the IDP Process Framework (WCMDM)	Months during which time-frames were met	2	3	2	10
Performance Management Systems	To ensure that a monthly assessment is undertaken for PMS	Number of assessments undertaken in year	3	3	3	12
Unemployment/ Disability Database	Develop and maintain unemployment / disabled database	Database developed			1	1
Establishment of a LED Forum	To facilitate local economic development by the establishment of a LED forum	Comprehensive and inclusive LED Forum established by 30 September 2006	1			1
Monitoring LED	Compile list of new employment opportunities through participation in monthly LED forum meetings	Months during which list were updated after meetings	3	3	3	12
Local labour forum	To facilitate monthly meetings with forum	Months during which meetings took place and were attended and formal	3	3	3	12

	minutes were adopted					
External Communication	To ensure an informed and participating community through the implementation of an external communication plan	At least 2 IMBIZOS held per town per year	1 per town	1 per town	1 per town	2 per town / year
Establishment and functioning of Ward Committees	To promote and facilitate public participation across all areas and sectors through the effective establishment and functioning of all Ward Committees	Ward Committees established and functioning by 31 September 2006 and at least 1 meeting per quarter thereafter per Ward	7	7	7	28
Councillor support and training	Informed and empowered political leadership of Council through effective training and development	Each Councillor to attend at least 4 days of training per year documented in a report to Council by 30 June 2007	100%	100%	100%	100%

17. CONCLUSION

The Bergrivier municipal area is endowed with pristine resources that feature closely knitted relationships and embody the riches that if nurtured efficiently, **can benefit all the people of the area**.

Ironically, the people of the area are also considered as an immaculate resource that maintains relationships that should be fostered and sustained through partnerships and trust.

This Integrated Development Plan set out on enabling "*the reader and/or user to comprehend the developmental processes that manifests within the municipal area*" with emphasis on forging partnerships in the form of service level agreements and municipal engagements with interested and affected parties i.e. communities.

Chapter 12 propose a combined strategic logic to guide development which are replicated in the municipal budget allocation (Chapter 13) and manifests in development and administrative targets as mentioned in Chapter 14. The consideration of national, provincial and regional strategic directives (Chapter 3) along with the assessment and analysis of the situation in the Bergrivier area (Chapter 7) informed the strategic planning process as described in Chapter 10.

Critical informants to future negotiations between all role players active in the area on forging partnerships (*remember these partnerships are not necessarily between the local authority and somebody else but also between for instance provincial departments*) must be the key municipal activities and strategic logic as derived at in Chapter 12. The word "municipal" must be widely interpreted so as to also represent activities by other role players for prioritised action to be performed within the municipal boundaries.

The Municipality which to thank all those that contributed to the creation of this document with special mention of the ward committee members and community at large for their continued support to the process of integrated development planning.

This Council request that you as reader and/or user of this Integrated Development Plan 2007/2008 will always attempt to be instrumental in the advancement of our six municipal goals.

This Council undertake to report yearly on progress in the reviewed IDP.

Thank you.