

# Vote 13

## Department of Cultural Affairs and Sport

	2012/13 To be appropriated	2013/14	2014/15
<b>MTEF allocations</b>	<b>R 390 761 000</b>	<b>R 410 342 000</b>	<b>R 443 701 000</b>
Responsible MEC	Provincial Minister of Cultural Affairs, Sport and Recreation		
Administering Department	Department of Cultural Affairs and Sport		
Accounting Officer	Head of Department, Cultural Affairs and Sport		

### 1. Overview

#### Core functions and responsibilities

To provide for and promote arts and culture, museums, heritage, multi-lingualism library and archive services and programmes, sport and recreation to accelerate growth in a sustainable manner for the benefit of all the people of the Western Cape.

Through our services and programmes we strive as a Department to realise the objectives of the provincial strategic plan (in particular the objective to increase social cohesion).

The challenge for the government is to build a cohesive Western Cape community by creating opportunities for all to unite and fully participate in the society at large.

Cultural Affairs and Sport is a tool that can be used to assist with the building of this united and cohesive Western Cape community.

#### Vision

A socially inclusive, creative and active Western Cape.

#### Mission

We encourage excellence and inclusiveness in sport and culture through the effective, efficient and sustainable use of our resources, and through creative partnerships with others. In moving to excellence, we will create the conditions for access and mass participation, talent identification and skills development.

#### Main services

Sport and Recreation Development, Recreation and Promotion.

Promotion and support of arts and culture, library and archive services.

Promotion of museum and heritage resource management services.

Promotion of sport and cultural tourism with a focus on supporting major events in the Western Cape.

Promotion of language services and multi-lingualism.

### **Demands and changes in services**

The rationalisation of our budget during 2009/10 has resulted in us having to downgrade some of our targets. This trend is expected to continue given the indicative negative growth in the allocation of financial resources. It is however important to note that no services will be stopped.

We will focus on service delivery to the people of the Western Cape guided by the provincial and departmental Strategic Plan.

In particular we will emphasise the following:

- Building social capital with an emphasis on youth.

- Review the genre development strategy and, where necessary after the review, adjust the strategy to continue to identify talent and to ensure the promotion and development of the arts.

- Continue to utilise community cultural forums to grow understanding and respect for our cultural diversity in order to realise the provincial vision of an open opportunity society for all.

- Finalise a new provincial museum policy aligned with our constitutional mandate and develop the necessary legislative tools to implement that mandate.

- Understanding the role of museums and libraries in building social and human capital as well as building respect for each other's histories and talent.

- Identify, prepare and nurture talented learners to participate at the highest level.

- Expanding further roll out of the sport mass participation programme.

- Roles and mandates of the public entities and statutory bodies and their relationship with the Department of Cultural Affairs and Sport (DCAS).

- Continue to support the maintenance of an effective Western Cape Heritage Resource Management System with Heritage Western Cape and the realisation that heritage resource management is key to economic growth in the Western Cape.

- Establishment of the Western Cape Sport Council allowing civil society to speak with one voice.

- Facilitate and coordinate football and sport development legacy programmes.

### **Acts, rules and regulations**

Constitution of the Republic of South Africa, 1996 (Act 108 of 1996)

The Constitution of the Western Cape, 1997 (Act 1 of 1998)

Public Finance Management Act, 1999 (Act 1 of 1999)

Public Service Amendment Act, 2007 (Act 30 of 2007)

Division of Revenue Act

Cultural Institutions Act, 1998 (Act 119 of 1998)

Cultural Promotion Act, 1983 (Act 35 of 1983)

Cultural Affairs Act (House of Assembly), 1989 (Act 65 of 1989)  
National Archives and Records Service of South Africa Act, 1996 (Act 43 of 1996)  
National Arts Council Act, 1997 (Act 56 of 1997)  
National Heritage Council Act, 1999 (Act 11 of 1999)  
National Heritage Resources Act, 1999 (Act 25 of 1999)  
Pan South African Language Board Act, 1995 (Act 59 of 1995)  
South African Geographical Names Council Act, 1998 (Act 118 of 1998)  
World Heritage Convention Act, 1999 (Act 49 of 1999)  
National Sport and Recreation Act, 1998 (Act 110 of 1998)  
Western Cape Provincial Languages Act, 1998 (Act 13 of 1998)  
Western Cape Cultural Commissions and Cultural Councils Act, 1998 (Act 14 of 1998)  
Western Cape Heritage Resource Management Regulations (PN 336 of 25 October 2002)  
Western Cape Heritage Resource Management Regulations, 2003 (PN 298 of 29 August 2003)  
Provincial Archives and Records Service of the Western Cape Act, 2005 Act 3 of 2005)  
Museums Ordinance, 1975 (Ordinance 8 of 1975)  
Oude Kerk Volksmuseum Van 'T Land van Waveren (Tulbagh) Ordinance, 1979 (Ordinance 11 of 1979)  
Provincial Library Service Ordinance, 1981 (Ordinance 16 of 1981)  
National White Paper on Arts, Culture and Heritage (1996)  
National Language Policy Framework (2003)  
National Records Management Policy (Records management Policy Manual 2007)  
Managing Electronic Records in Governmental Bodies: Policy, Principles and Requirements (2006)  
National White Paper on Sport and Recreation  
Western Cape School Sport Policy (2002)  
Government Wide Monitoring and Evaluation Policy Framework  
Green Paper on Performance Management Monitoring and Evaluation  
Guidelines to National and Provincial Departments for The Preparation An M&E Framework  
Western Cape Provincial Library Service Policy  
Western Cape Language Policy (published in the Provincial Gazette as PN 369/2001 of 27 November 2001)  
Western Cape Rainbow Paper 2001  
Funding Policy for Arts and Culture (2009)  
Draft Policy for the Naming and Renaming of Geographical Features (2007)  
Provincial Wide Monitoring and Evaluation System Strategy (draft)  
Draft Western Cape Cultural Policy (Draft 20)  
Draft Western Cape Provincial Museum Policy (2012)

Framework for Collaboration on the Organisation, Co-ordination and Management of School Sport in South Africa (17 March 2004)

Conditional Grant: Libraries Recapitalisation Programme for the enhancement of community library services

Genre Development Strategy

Cultural Forum Strategy

School Sport Memorandum of Agreement between the Department of Cultural Affairs and Sport and the Western Cape Education Department (WCED) – 12 May 2007

## **Budget decisions**

The departmental management and the MEC engaged in strategic planning in order to deliver on our strategic imperatives:

To protect both the number of job opportunities created in the Province and the services associated with this, and to increase labour intensive employment in the environment and culture sectors, the EPWP will continue in 2012/13.

Assist the most vulnerable municipalities for library services (B3 categories exclusively) in order to supplement municipal investment into library services and to sustain the future professional delivery and development of such services in these municipalities.

Strengthening and further support of the role out of the Mass Opportunity and Development Centres in the Province.

The Supply chain Management Unit resource capacity will be strengthened.

Implementing programmes and projects related to Provincial Strategic Objective 8: Promoting Social Inclusion and Reducing Poverty.

Sustaining funding requirements to smaller Arts and Cultural Organisations.

Initiation of the Department's Micro structure, through provision of funding for the Director: Archive Services position from 1 October 2012.

As has been done in prior years, the department developed a list of policy options as part of the MTEC processes, with significant funding implications. Apart from the conditional grants, the department received a marginal increase in real terms.

## **Aligning departmental budgets to achieve government's prescribed outcomes**

The mandate of the Western Cape Government in the fields of sport and culture is very broad as we cover work areas ranging from Sport and Recreation to Arts, Language, Culture, Libraries, Museums, Heritage and Archives.

The work of the Department of Cultural Affairs and Sport is directed at giving effect to our vision of a socially inclusive, creative and active Western Cape. Our plans are aimed at increasing participation and excellence in sport, recreation, the arts and culture. The Department is also committed to ensuring greater access to our libraries, museums, language and heritage services.

The challenge for the department is to find core strategic thrusts which unify our business across the breadth of the work of the department i.e. from libraries and archives, all the way through; the arts, culture, language, museums, heritage, sport and recreation.

An analysis of the core business has revealed that every division engages in the following strategic thrusts:

Talent Identification

Striving towards excellence

Popularisation or mass participation and access

Skills development

Networks and partnerships and the development of appropriate policy and systems

These core thrusts form the basis of all the work of the Department of Cultural Affairs and Sport.

Whilst the business of DCAS is directly aligned to increasing social inclusion in the areas of sport and culture, it is also aligned to the following strategic objectives of the WCG:

Creating opportunities for jobs and growth (events);

Improving education outcomes (school sport, MOD and SHARP centres, libraries and museums);

Increasing opportunities for growth and development in rural areas (geographical spread of all programmes);

Increasing wellness (sport, recreation, arts and culture projects); and

Increasing safety (diversion projects).

The department aims to create programmes that develop the skills of not only those who participate in sporting and cultural activities but also empower those involved in the administration, leadership and management of our institutions and organisations. Systems to identify, nurture and develop talent will also be strengthened.

For information on the National Outcomes the Department reports to please see the Payment Summary section.

## **2. Review 2011/12**

The 2011/12 financial year was characterised by the receipt of incremental increase to conditional grant funding to support community libraries and enable communities to gain access to knowledge and information that could improve their socio-economic situation and the further roll out of the Sports Mass Participation Programmes as well as supplementing municipal investment and to sustain the future professional delivery and development of library services in Vulnerable B3 Municipalities through municipal replacing funding( funded from the provincial equitable share funding source).

During the 2011/12 financial year, the Department implemented a Policy on Programme Performance Information as well as the M&E framework that strengthened the setting of targets, reporting, verification of evidence, monitoring and the evaluation of programme performance information. Three large scale evaluations were conducted for the period under review.

The Department implemented National Treasury's instruction to treat library books as assets. A 100 per cent stocktake was conducted to verify the validity and completeness of the Library Books Asset Register.

Through its Stakeholder Management unit, the department co-ordinated service delivery improvement initiatives aligned to the PSO 12 "Building the best run regional government in the world". These initiatives took the form of the Service Delivery Improvement Programme (Service Model), Service Delivery Improvement Plans Assessments, Public Service Week and Africa Public Service Day Advocacy Project,

Values Conversations, DPSA Redress Calendar, Face of the Province (phase 1), Citizen's Report and Women's Month Activities.

The service delivery outcomes that were achieved by the department during the 2011/12 financial year are summarised as follows:

The department expanded its footprint during the annual Arts and Culture Week in the Greater Karoo during which rural communities and arts practitioners were enabled to interact and acquire skills in various art forms. Successful partnerships were again concluded with both professional arts organisations and the private sector to promote arts and culture activities and events during the year. A range of training programmes were also presented to a broad spectrum of arts practitioners and participants, including arts and events management, master classes in the performing arts, the visual arts and in craft.

In 2011/12, the department embarked on a review of its Genre Development Strategy. The recommendations of the review will be considered by the department and, where possible, factored into departmental operations and programmes.

The national strategy *Mzansi's Golden Economy: The contribution of the Arts, Culture and Heritage Sector to the New Growth Path*, was launched in April 2011 by the national Department of Arts and Culture. The purpose of the strategy is to reposition the arts, culture and heritage sector to take its rightful place to build a socially inclusive society and to contribute to economic growth and job creation. In this regard, the initiatives of both national and provincial government are being coordinated to develop a proposal for a cultural precinct including the Artscape Theatre Complex and the adjoining Founders' Garden that could enliven the Foreshore of Cape Town together with other private sector developments that are planned in the vicinity.

The initiative of the Department to implement its Cultural Forum Strategy has further developed with the formation of District Cultural Forums as recommended in the monitoring and evaluation report of 2010. The existing cultural forums are also used to coordinate activities at local and district level.

The Department rendered financial assistance and support to 118 institutions and organisations: 65 arts and culture organisations, 28 affiliated museums, the three public entities and the Western Cape Geographical Names Committee.

Public comments on the Draft Discussion Paper: *Towards a new Western Cape Provincial Museum Policy* provided valuable input from a variety of stakeholders. The comments informed the draft museum policy published in February 2012. The finalised policy forms the basis of the new draft provincial museum legislation that is to be aligned with the constitutional mandates of provinces.

The transformation of the exhibitions at the Beaufort West Museum continued to reflect an inclusive overview of the history of the town. The new exhibition on the life of the late Professor Chris Barnard and his contribution to medical science culminated in the opening in 2011.

The new permanent exhibition on the history of the town and its environs, entitled 'Het lieve Wellington' was also officially opened in May 2011 by the Minister responsible for Cultural Affairs, Sport and Recreation.

The travelling exhibition on medicinal plants was successfully launched in May 2011 at the Montagu Museum.

Sets of the travelling exhibition on the South African Nobel Peace Laureates, developed by the Museum Service in partnership with the V & A Waterfront Company (Pty) Ltd, were touring the Western Cape. These travelling exhibitions were launched to coincide with the 50<sup>th</sup> anniversary of the handing over of the Nobel Peace Prize to Nkosi Albert Lithuli in 1961, a year after it was awarded to him as the first African and South African recipient and also the 21<sup>st</sup> anniversary of the release of Nelson Mandela in February 1990.

The Museum Service continues to develop and present educational programmes at affiliated museums that are designed within the context of offering both complementary contents to the formal learning in schools as well as a unique experience that could not be duplicated in the classroom.

The Heritage Resources Management Sub-directorate continues to deliver the necessary professional, technical and administrative support to the Council of Heritage Western Cape, the provincial heritage resources authority.

The review, verification and proposed standardisation of geographical names in the Western Cape continue. Once the research has been completed, the geographical names are submitted to the South African Geographical Names Council for endorsement and then to the national Minister of Arts and Culture for approval in order for the Chief Directorate Geo-spatial Services of the Department of Rural Development and Land Reform can update official maps and other geo-spatial information.

The review of the three public entities in the Western Cape commenced in 2012.

The Language Services continues with its role to assist the Western Cape Language Committee in the oversight role of monitoring the implementation of the Western Cape Language Policy to ensure the equal status of the three official languages in the Western Cape. A report commissioned on the use of the three official languages in the Western Cape Provincial Legislature was completed in March 2012. The Provincial Language Forum, consisting of all language practitioners employed in the Western Cape Government departments, continues to meet regularly.

The project to empower parents, family members and teachers of deaf learners to communicate in Sign Language continued during 2011/12. A Nama calendar was also produced as part of the department's ongoing project to promote previously marginalised indigenous languages.

In 2011/12 the department also embarked on the development of projects that would create meaningful work opportunities for beneficiaries when it received funds for an Extended Public Works Programme (EPWP). Ten EPWP projects were initiated by the department, ranging from the manufacturing of items from recycled material, arts and events management, manufacturing and learning to play indigenous musical instruments, maintenance of initiation sites and museums, auditing and digitising museum collections, heritage and archival records, to providing assistance to enhance cultural and heritage tourism at under resourced museums. In partnership with the Department of Health, community interpreting services at health facilities were also provided by 15 of the beneficiaries who received specialised training at the University of Stellenbosch. The number of work opportunities provided for beneficiaries in the programme exceeded 148 and all the programmes included training for the beneficiaries.

Extended rural library services, in the form of wheelie wagons were established in the following communities: Versfeld in Bergrivier Municipality, Laaste Drif in Witzenberg Municipality, Brakfontein and Klipfontein in Hessequa Municipality, and Toekoms in Mossel Bay Municipality.

The library service assisted with the migration of 73 public libraries to SLIMS (SITA Library Information Management System powered by Brocade).

Approximately 289 000 library material items was provided to 341 centres.

The library service provided R31.268 million as replacement funding to 15 B3 municipalities for the rendering of public library services. The aim of the funding is to supplement municipal investment into library services and to sustain the future professional delivery and development of these services. This funding has been mostly used for staffing costs of public libraries.

Financial assistance to the amount of R4 million was given to Drakenstein municipality for the upgrading of Paarl library. An additional R1 million was given to Saldanha Bay municipality towards the procurement of furniture for the Vredenburg library which is under construction. This was part of conditional grant funding.

Information and Communication Technology (ICT) was introduced in 21 communities through the Rural Library Connectivity Project. This project was funded from conditional grant. Adding to the previous year's projects, 81 libraries have been connected to internet for public access.

To give effect to the changes in the accounting framework on management of library material as assets, library services undertook a project of stock taking of all its library material (approximately 6.2 million items). This project took 7 months to complete.

The training of record management staff which aims at capacitating staff at governmental bodies for better management and care of public records continued during the year under review.

The Department, in collaboration with the national Department of Arts and Culture and the Dutch Government, is taking part in a world-wide project to preserve the shared heritage documentation associated with the Dutch East India Company. The archives of the Dutch East India Company, preserved in a number of countries, have been inscribed on the Memory of the World Register. Some of these records are important sources for genealogical research and for a better understanding of the early history of the Cape.

As part of the Mutual Cultural Heritage Project, one official attended training on Encoded Archival Description in the Netherlands.

The Department signed a Memorandum of Agreement with the Genealogical Society of Utah for the digitisation of Archival records. The digitisation process started in August 2010 and since then 61 307 images from 217 volumes of slave office archival group were scanned.

The Mass participation; Opportunity and access; Development and growth (MOD) Programme was rolled out to 172 MOD Centres as part of the Mass Participation Programme.

School Sport code leagues are being played on a regular basis and through these league and trial matches, talented school-going athletes are identified to participate at a higher level, e.g. at regional and provincial level matches and tournaments.

Through further talent identification processes, talented, school-going athletes with potential are identified for enrolment at the Western Cape Sport School. The athletes at the Western Cape Sport School are consistent in their realisation of outstanding and even world class performances, in many instances.

Recreation hosted Freedom Day celebrations in the form of a production at the Artscape and a festival in Lavender Hill. These Freedom Day celebrations were the culmination of activities that focused on human movement, dancing and modified sport.



Through the recreation programme, a highly successful provincial ball games that focused on modified sport activities, was hosted for the various regional teams of the province. The success of the ball games can largely be attributed to the capacity of many of the coordinators. Their said capacity was developed through the various capacity building courses to which they were exposed.

The Western Cape was the preferred destination for major events. Support was given to more than 35 events which showcased the province and its natural beauty and promoted sport tourism.

Talent identification programmes culminated in the SA games where 540 athletes participated on behalf of the province.

The department improved its processes of support to federations thereby ensuring support for federations and their programmes. Payments to federations were expedited which enabled federations to conduct their operations more efficiently.

The revival of the Western Cape Disability sector and the formation of the Provincial Women's committee promoted disability and women's sport.

### **3. Outlook for 2012/13**

Continually promoting the Province as a preferred venue for major sport and cultural events and a tourist destination;

Combating anti-social behaviour by ensuring healthy lifestyles;

Focused use of libraries, museums and archives to promote and enhance social inclusion and build our human capital through the programmes that they present and creating an environment of learning and heritage appreciation; and

Monitoring and evaluation of programmes and projects.

The Department intends implementing the newly approved micro structure that will allow us to improve our service delivery through all areas of the Department.

An evidence framework will be implemented that will define the type of evidence required for the diverse performance indicators reported on in the Annual Performance Plan. This will contribute to the Department's readiness for when the Auditor-General commences with the reporting of Programme Performance Information in their Audit Report.

The Stakeholder Management Unit aims to strengthen DCAS's alignment to PSO 12 "Building the best run regional government in the world" through the implementation of the Citizen-centric philosophy of continuous improvement of citizen's experience of government and its role in the Provincial Transversal Programmes.

During the new financial year the Department will intensify its internship programme through facilitating opportunities for youth to work with and shadow established arts practitioners, to strengthen the capacity of district cultural forums and to collaborate with district municipalities to identify, develop and showcase local talent through festivals and other programmes.

A number of affiliated museums will be the focus of a multi-year programme to upgrade and transform their exhibitions to reflect a more inclusive history of the town and its environs. These museums include the Bartolomeu Dias Museum in Mossel Bay, Beaufort West Museum, Worcester Museum, Paarl Museum, Hout Bay Museum, George Museum and the Wheat Industry Museum in Moorreesburg. Various stakeholders will be consulted on the progress of new museums exhibitions business plans.

The professional, technical and administrative support rendered by the Department to the Council of Heritage Western Cape and its committees as well as to the Western Provincial Cape Geographical Names Committee will continue to ensure that the heritage of the Western Cape is conserved, developed and promoted for future generations. Research on the review, verification and standardisation of existing geographical names will continue. Consultations with local authorities, especially through the district municipal council structures, will be concluded to ensure that the processes for consultation regarding this sensitive matter are clearly articulated and followed following the High Court of Appeals judgement on the matter of adequate consultation that is required in this respect.

The implementation of the approved Provincial Language Policy by all provincial government departments will continue to receive attention. The Department will also continue to render a professional language service in the three official languages of the Western Cape and to develop previously marginalised indigenous languages and Sign Language.

Library and archives remain an important area of work to ensure that we increase social inclusion, improve literacy levels especially with our youth, provide access to archival heritage and advocate for proper management and care of public records of provincial significance. In this regard the department will:

- Provide books and other formats to public libraries. Roll out three book trolley depot sites in 2012/13 as part of the conditional grant.

- Continue with the Rural Library Connectivity project which provides for ICT in public libraries for public access.

- Provide financial assistance for the building of two library facilities.

- Promote library usage through various promotional projects including the annual National Library Week.

- Continue with the funding of additional staff at public libraries through conditional grant funding.

- Assist in the implementation of SLIMS at public libraries.

- Provide training to public library staff.

- Provide replacement funding to B3 municipalities.

- Provide guidance for the management and care of public records.

- Provide training of records managers of various governmental bodies.

- Provide access to archival records.

- Participate in the Mutual Cultural Heritage Project.

- Promote archives and records management to create awareness through various promotional programmes including the National Archives Week.

In the areas of Sport and Recreation; the MOD Programme will be consolidated and a greater focus will be placed on School Sport Codes and the accessibility thereof. In addition talent identification strategies and processes will be refined and we will continue to support the Western Cape Sport School, as it successfully invests in the future of school-going athletes.

Support to federations will be further improved so as to ensure that programmes are adequately supported. This will include the promotion of sport events in towns across the province.

## 4. Receipts and financing

### Summary of receipts

Table 4.1 hereunder gives the sources of funding for the vote.

**Table 4.1 Summary of receipts**

Receipts R'000	Outcome			Main appro- pria- tion 2011/12	Adjusted appro- pria- tion 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				% Change from Revised estimate		2012/13	2013/14
<b>Treasury funding</b>										
Equitable share	205 095	217 315	197 295	216 785	218 772	217 929	<b>287 163</b>	31.77	301 896	319 972
Conditional grants	58 689	79 136	90 080	95 658	95 658	95 658	<b>101 773</b>	6.39	107 511	122 794
Mass Participation and Sport Development Grant	27 401	38 063	40 442	42 964	42 964	42 964	<b>44 644</b>	3.91	47 301	49 966
Community Library Services Grant	31 288	41 073	49 638	48 694	48 694	48 694	<b>56 129</b>		60 210	72 828
Expanded Public Works Programme Integrated Grant for Provinces				4 000	4 000	4 000	<b>1 000</b>			
Financing	234 428	4 236	2 252		33 085	33 085	<b>1 000</b>	(96.98)		
Asset Finance Reserve	232 000	1 629								
Provincial Revenue Fund	2 428	2 607	2 252		33 085	33 085	<b>1 000</b>	(96.98)		
<b>Total Treasury funding</b>	<b>498 212</b>	<b>300 687</b>	<b>289 627</b>	<b>312 443</b>	<b>347 515</b>	<b>346 672</b>	<b>389 936</b>	12.48	409 407	442 766
Sales of goods and services other than capital assets <sup>a</sup>	230	212	226	187	187	203	<b>193</b>	(4.93)	193	193
Transfers received			3 000		4 250	4 250		<b>(100.00)</b>		
Fines, penalties and forfeits <sup>b</sup>	1 358	779	1 032	528	528	1 232	<b>632</b>	<b>(48.70)</b>	742	742
Interest, dividends and rent on land			1							
Financial transactions in assets and liabilities	170	52	137			123		<b>(100.00)</b>		
<b>Total departmental receipts</b>	<b>1 758</b>	<b>1 043</b>	<b>4 396</b>	<b>715</b>	<b>4 965</b>	<b>5 808</b>	<b>825</b>	(85.80)	935	935
<b>Total receipts</b>	<b>499 970</b>	<b>301 730</b>	<b>294 023</b>	<b>313 158</b>	<b>352 480</b>	<b>352 480</b>	<b>390 761</b>	10.86	410 342	443 701

<sup>a</sup> 2012/13: Includes: official accommodation for persons employed at cultural centres, sale of publications, sale of scrap metal, and gym membership fees.

<sup>b</sup> 2012/13: Includes fines for lost library books.

### Summary of receipts

Total receipts increase by R38.281 million or 10.86 per cent from R352.480 million (revised estimates) in 2011/12 to R390.761 million in 2012/13.

#### Treasury funding of which

Equitable share increases by R69.234 million or 31.77 per cent from R217.929 million (revised estimate) in 2011/12 to R287.163 million in 2012/13.

Conditional grants increase by R6.115 million or 6.39 per cent from R95.658 million in 2011/12 (revised estimates) to R101.773 million in 2012/13. For the 2012/13 financial year conditional grants include R44.644 million for the Mass sport and recreation participation programme and R56.129 million for Community Library Services.

### **Details of Departmental receipts:**

#### **Sales of goods and services other than capital assets of which:**

This source of revenue includes rental for the Worcester museum restaurant, provincial gym membership fees, and commission on insurances.

#### **Transfers received:**

R3 million and R4.250 million was received from the Western Cape Cultural Commission during 2010/11 and 2011/12 respectively for payments to various arts and cultural organisations. The department's expenditure level was augmented with R3 million and R4.250 million in the 2010/11 and 2011/12 Adjustments Estimate respectively, for this purpose.

#### **Fines, penalties and forfeits:**

Estimates of receipts from lost library books have increased by R104 000 from 2011/12 main budget to R632 000 in 2012/13. The Constitution of South Africa, 1996 (Act 108 of 1996) stipulates that all libraries, excluding national libraries, are the exclusive legislative competence of provinces.

### **Donor funding (excluded from vote appropriation) – None**

## **5. Payment summary**

### **Key assumptions**

Sufficient capacity either within or outside the Department in all areas of operations.

Streamlined decision-making processes.

Effective communication between the Department and its clients.

Sufficient funds have been provided for the training and education of departmental employees.

Provision for salary adjustments (ICS) of 7.8 per cent for 2012/13, 8 per cent for 2013/14, and 7.5 per cent for 2014/15 (These figures are inclusive of a maximum of 2 per cent pay progression).

Adjustments for the majority of the non-personnel expenditure items classified under Goods and Services are based on the assumption that the CPI will be 5.2 per cent from 2012/13, 5.6 per cent for 2013/14 and 5.4 per cent for 2014/15.

### **National priorities**

Improve the quality of basic education.

Generate an efficient, effective and development orientated public service and an empowered, fair and inclusive citizenship.

### **Provincial priorities**

Promoting social inclusion.

Mainstreaming sustainability and optimising resource-use efficiency.

Improving education outcomes.

Reducing poverty.

Building the best-run provincial government in the world.

Whilst all of our core areas are directly aligned to increasing social cohesion – (those things which bind our society together) work in the area of sport and culture is also aligned to the following strategic objectives:

Maximising inclusive economic and employment growth through the hosting of major sport and cultural events;

Improving school education outcomes through the provision of school sport; and

Maximising health outcomes through the various sport and recreation programmes being run by the WCG.

## Programme summary

Table 5.1 below shows the budget or estimated expenditure per programme and Table 5.2 per economic classification (in summary). Details of the Government Financial Statistics (GFS) economic classifications are attached as an annexure to this vote.

**Table 5.1 Summary of payments and estimates**

Programme R'000	Outcome			Main appro- piation 2011/12	Adjusted appro- piation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2008/09	2009/10	2010/11				2012/13	2011/12	2013/14	2014/15
1. Administration <sup>a</sup>	33 386	41 692	37 008	39 566	39 455	39 455	<b>43 358</b>	9.89	44 516	47 088
2. Cultural Affairs <sup>b</sup>	56 265	58 672	59 533	70 869	74 896	74 896	<b>82 930</b>	10.73	81 393	85 695
3. Library and Archives Services <sup>c</sup>	105 048	115 795	118 960	122 945	157 130	157 130	<b>179 638</b>	14.32	193 354	214 646
4. Sport and Recreation <sup>d</sup>	305 271	85 571	78 522	79 778	80 999	80 999	<b>84 835</b>	4.74	91 079	96 272
<b>Total payments and estimates</b>	499 970	301 730	294 023	313 158	352 480	352 480	<b>390 761</b>	10.86	410 342	443 701

<sup>a</sup> MEC total remuneration package: R1 566 089 with effect from 1 April 2011.

<sup>b</sup> National conditional grant: Expanded Public Works Programme Integrated Grant for Provinces: R1 000 000 (2012/13).

<sup>c</sup> National conditional grant: Community Library Services Grant: R56 129 000 (2012/13), R60 210 000 (2013/14) and R72 828 000 (2014/15).

<sup>d</sup> National conditional grant: Mass Participation and Sport Development Grant: R44 644 000 (2012/13), R47 301 000 (2013/14) and R49 966 000 (2014/15).

## Summary by economic classification

**Table 5.2 Summary of provincial payments and estimates by economic classification**

Economic classification R'000	Outcome			Main appro- priation 2011/12	Adjusted appro- priation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				% Change from Revised estimate			
							2012/13	2011/12	2013/14	2014/15
<b>Current payments</b>	226 994	229 614	217 515	240 939	240 226	240 226	<b>261 139</b>	8.71	271 719	296 886
Compensation of employees	100 106	111 298	118 190	133 691	130 199	130 199	<b>140 911</b>	8.23	149 960	158 735
Goods and services	126 888	118 316	99 325	107 248	110 027	110 027	<b>120 228</b>	9.27	121 759	138 151
<b>Transfers and subsidies to</b>	268 630	66 247	72 580	70 042	108 873	108 873	<b>126 632</b>	16.31	135 874	143 916
Provinces and municipalities	242 853	35 452	45 405	43 198	74 466	74 466	<b>93 221</b>	25.19	101 484	107 660
Departmental agencies and accounts	2 100	2 263	785	1 972	2 022	2 022	<b>1 992</b>	( 1.48)	2 148	2 256
Non-profit institutions	23 423	27 021	25 359	24 852	32 047	32 047	<b>31 343</b>	( 2.20)	32 232	33 990
Households	254	1 511	1 031	20	338	338	<b>76</b>	( 77.51)	10	10
<b>Payments for capital assets</b>	4 291	5 683	3 757	2 177	3 350	3 350	<b>2 990</b>	( 10.75)	2 749	2 899
Buildings and other fixed structures							<b>60</b>		62	65
Machinery and equipment	4 291	5 663	3 713	2 177	3 350	3 350	<b>2 915</b>	( 12.99)	2 671	2 817
Software and other intangible assets		20	44				<b>15</b>		16	17
<b>Payments for financial assets</b>	55	186	171		31	31		( 100.00)		
<b>Total economic classification</b>	499 970	301 730	294 023	313 158	352 480	352 480	<b>390 761</b>	10.86	410 342	443 701

## Transfers to public entities

**Table 5.3 Summary of departmental transfers to public entities**

Public entities R'000	Outcome			Main appro- priation 2011/12	Adjusted appro- priation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				% Change from Revised estimate			
							2012/13	2011/12	2013/14	2014/15
Western Cape Cultural Commission	668	595	100	150	150	150	<b>200</b>	33.33	250	263
Western Cape Language Committee	252	263	150	170	220	220	<b>190</b>	( 13.64)	210	221
Heritage Western Cape Artscape	950	900	400	1 380	1 380	1 380	<b>1 452</b>	5.22	1 528	1 604
	130	125	135	142	142	142	<b>150</b>	5.63	160	168
<b>Total departmental transfers to public entities</b>	2 000	1 883	785	1 842	1 892	1 892	<b>1 992</b>	5.29	2 148	2 256

## Transfers to development corporations - None

## Transfers to local government

**Table 5.4 Summary of departmental transfers to local government by category**

Departmental transfers R'000	Outcome			Main appro- p-riation 2011/12	Adjusted appro- p-riation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				% Change from Revised estimate		2012/13	2013/14
Category A	226 852	19 520	24 267	21 336	21 336	21 336	24 344	14.10		
Category B	14 743	14 169	20 880	21 560	52 828	52 828	68 677	30.00	101 484	107 660
Category C	1 258	1 763	258	302	302	302	200	(33.77)		
<b>Total departmental transfers to local government</b>	<b>242 853</b>	<b>35 452</b>	<b>45 405</b>	<b>43 198</b>	<b>74 466</b>	<b>74 466</b>	<b>93 221</b>	<b>25.19</b>	<b>101 484</b>	<b>107 660</b>

## Departmental Public Private Partnership (PPP) projects - None

## 6. Programme description

### Programme 1: Administration

**Purpose:** To conduct the overall management and administrative support of the department.

#### Analysis per sub-programme

##### Sub-programme 1.1: Office of the MEC

to provide administrative, client liaison and support service to the Provincial Minister

##### Sub-programme 1.2: Financial Management Services

to provide the overall financial support service to the Department which includes financial management services to the public entities.

##### Sub-programme 1.3: Management Services

to render an administrative support function to the Head of Department by providing an effective communication service and strategic and operational support service which includes a monitoring and evaluation service and the implementation of service delivery improvement initiatives and to make limited provision for maintenance and accommodation needs.

#### Policy developments

Increasing resource capacity in the Supply Chain Management Unit to best meet the demands of its clients.

Development of departmental Communication Policy.

## Expenditure trends analysis

The decrease in 2010/11 and over the 2012 MTEF is attributed to the shifting of the Human Resource Management Function to the department of the Premier as part of the modernisation process during November 2010. During the 2011/12 financial year the department created the Strategic Operational and Management Support Directorate requiring and internal reprioritisation of R1 million, for the 2012/13 financial year. Once-off branding and signage capital expenditure of R250 000 is provided for in 2012/13 under the Sub-programme: Management Services.

## Strategic goal as per Strategic Plan

### Programme 1: Administration

An effective, efficient, economical administrative service.

## Strategic objectives as per Annual Performance Plan

To manage and render effective and efficient strategic administrative services to the department, including the public entities.

To render secretarial, logistical, administrative/office and parliamentary liaison support.

Institutionalise an effective Financial Management Improvement Programme (FMIP).

Manage and translate policies and priorities into strategies within the department of Cultural Affairs and Sport.

**Table 6.1 Summary of payments and estimates – Programme 1: Administration**

Sub-programme R'000	Outcome			Main appro- piation 2011/12	Adjusted appro- piation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				% Change from Revised estimate			
							2012/13	2011/12	2013/14	2014/15
1. Office of the MEC <sup>a</sup>	5 182	6 696	5 447	4 845	4 845	4 845	5 330	10.01	5 657	6 001
2. Financial Management Service	20 195	24 657	24 434	19 239	19 402	19 402	20 696	6.67	21 712	22 942
3. Management Services	8 009	10 339	7 127	15 482	15 208	15 208	17 332	13.97	17 147	18 145
<b>Total payments and estimates</b>	<b>33 386</b>	<b>41 692</b>	<b>37 008</b>	<b>39 566</b>	<b>39 455</b>	<b>39 455</b>	<b>43 358</b>	<b>9.89</b>	<b>44 516</b>	<b>47 088</b>

<sup>a</sup> MEC total remuneration package: R1 566 089 with effect from 1 April 2011.

Note: Sub-programme 1.3: Management Services is additional to the National Treasury budget and programme structure.



**Table 6.1.1 Summary of provincial payments and estimates by economic classification – Programme 1: Administration**

Economic classification R'000	Outcome			Main appro- priation 2011/12	Adjusted appro- priation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				% Change from Revised estimate			
							2012/13	2011/12	2013/14	2014/15
<b>Current payments</b>	32 675	37 494	35 424	39 393	39 266	39 266	<b>43 001</b>	9.51	44 405	46 970
Compensation of employees	22 750	26 655	26 030	27 836	27 157	27 157	<b>29 958</b>	10.31	31 905	33 845
Goods and services	9 925	10 839	9 394	11 557	12 109	12 109	<b>13 043</b>	7.71	12 500	13 125
<b>Transfers and subsidies to</b>	112	3 487		130	130	130		( 100.00)		
Departmental agencies and accounts	100	380		130	130	130		( 100.00)		
Non-profit institutions		2 246								
Households	12	861								
<b>Payments for capital assets</b>	576	611	1 528	43	59	59	<b>357</b>	505.08	111	118
Machinery and equipment	576	604	1 515	43	59	59	<b>342</b>	479.66	95	101
Software and other intangible assets		7	13				<b>15</b>		16	17
<b>Payments for financial assets</b>	23	100	56							
<b>Total economic classification</b>	<b>33 386</b>	<b>41 692</b>	<b>37 008</b>	<b>39 566</b>	<b>39 455</b>	<b>39 455</b>	<b>43 358</b>	9.89	44 516	47 088

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2011/12	Adjusted appro- priation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				% Change from Revised estimate			
							2012/13	2011/12	2013/14	2014/15
<b>Transfers and subsidies to (Current)</b>	112	3 487		130	130	130		(100.00)		
Departmental agencies and accounts	100	380		130	130	130		(100.00)		
Entities receiving transfers	100	380		130	130	130		(100.00)		
SETA	100	380		130	130	130		(100.00)		
Non-profit institutions		2 246								
Households	12	861								
Other transfers to households	12	861								

**Programme 2: Cultural Affairs**

**Purpose:** To provide arts and culture, museums, heritage and language related services to the inhabitants of the Western Cape.

**Analysis per sub-programme****Sub-programme 2.1: Management**

to provide strategic managerial support to Cultural Affairs

### **Sub-programme 2.2: Arts and Culture**

to facilitate the development, preservation and promotion of arts and culture in the Western Cape, through the creation of effective and vibrant functioning arts and culture structures, activities and environments and to support and assist the Western Cape Cultural Commission to execute its legislative mandate

### **Sub-programme 2.3: Museum Services**

to promote and preserve heritage through museum services and organisations, to provide for the conservation, promotion and development of the culture and heritage, and further assist affiliated museums by implementing the Provincial Museum Ordinance, 1975

### **Sub-programme 2.4: Heritage Resource Services**

to provide for the conservation, promotion and development of heritage resources, facilitate processes for the standardisation or changes, where necessary, of geographical names and to facilitate matters related to World Heritage matters in the Western Cape and further assist heritage resource management by implementing the national mandates of the South African Geographical Names Council Act, 1998, the World Heritage Act, 1998 and the South African Heritage Resources Act, 1999

### **Sub-programme 2.5: Language Services**

to promote multilingualism in the Western Cape as part of the building of pride and understanding amongst our people, actively develop the previously marginalised indigenous languages and to facilitate the implementation and monitoring of the Language Policy, and to assist the Western Cape Language Committee (WCLC)

## **Policy developments**

The Department embarked on the revision of the outdated Museum Ordinances. The tabling of the new Bill in the Provincial Parliament, pending the consultation processes, is planned for the 2012/13 financial year. The new provincial museum legislation might affect a number of existing affiliated museums and would require extensive consultation with individual stakeholders and role-players, not only with the current affiliated museums.

The Council of Heritage Western Cape has approved draft regulations pertaining to the rules of order and conduct at meetings of Heritage Western Cape and intends to draft regulations clarifying aspects of Section 38 of the National Heritage Resources Act in the course of the coming year.

## **Changes: policy, structure, service establishment, etc. geographic distribution of services**

Intensify internship programme through facilitating opportunities for youth to work with and shadow established arts practitioners, to strengthen the capacity of district cultural forums and to collaborate with district municipalities to identify, develop and showcase local talent through festivals and other programmes.

A number of affiliated museums will be the focus of a multi-year programme to upgrade and transform their exhibitions to reflect a more inclusive history of the town and its environs. These museums include the Bartolomeu Dias Museum in Mossel Bay, Beaufort West Museum, Worcester Museum, Paarl Museum, Hout Bay Museum, George Museum and the Wheat Industry Museum in Moorreesburg. Various stakeholders will be consulted on the progress of new museums exhibitions business plans.

## Expenditure trends analysis

The growth in the provision for Compensation of Employees is attributed to the Improvement of Conditions of Service. Goods and Services remain static as a result of a once-off R4 million provided for the EPWP in 2011/12 (national conditional grant). The EPWP is sustained in 2012/13 through provision of another R4 million (National conditional grant: R1 million and Provincial Equitable Share: R3 million). Transfer payments to Non-profit Organisations have been increased due to R8.5 million in 2011/12, and carried through into the MTEF (2012/13 and beyond), for the purpose to support Arts and Culture Organisations (Baxter, City Ballet, Philharmonic orchestra, CT opera, Jazzart, WC Choral Association and Dance for All).

## Strategic goal as per Strategic Plan

### Programme 2: Cultural Affairs

The promotion, development and transformation of all cultural activities in the Western Cape in order to contribute towards nation-building, good governance, social and human capital development; and sustainable economic growth and opportunities.

## Strategic objectives as per Annual Performance Plan

To advance artistic disciplines and cultural activities into viable opportunities for communities in the Western Cape.

To provide effective and efficient professional and administrative support to thirty one public entities and organs of state which the Department has oversight over and to monitor and evaluate the outputs of these institutions.

To accelerate the transformation of the Western Cape's heritage landscape by providing various services to conserve, develop and promote the heritage of the Western Cape through the affiliated museum services and affiliated heritage institutions.

To promote multilingualism, redress past linguistic imbalances and promote the development of the previously marginalised languages as well as South African Sign Language in the Western Cape.

To foster activities that could contribute to nation building and transformation.

**Table 6.2 Summary of payments and estimates – Programme 2: Cultural Affairs**

Sub-programme R'000	Outcome			Main appro- priation 2011/12	Adjusted appro- priation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				% Change from Revised estimate			
							2012/13	2011/12	2013/14	2014/15
1. Management <sup>a</sup>	1 130	1 255	1 314	1 937	6 014	6 014	5 935	(1.31)	2 013	2 130
2. Arts and Culture	22 014	20 326	18 686	22 752	23 752	23 752	24 657	3.81	25 760	27 248
3. Museum Services	26 093	29 511	32 352	36 728	35 678	35 678	42 389	18.81	43 055	45 130
4. Heritage Resource Services	3 941	4 153	3 991	5 677	5 677	5 677	6 050		6 414	6 787
5. Language Services	3 087	3 427	3 190	3 775	3 775	3 775	3 899	3.28	4 151	4 400
<b>Total payments and estimates</b>	<b>56 265</b>	<b>58 672</b>	<b>59 533</b>	<b>70 869</b>	<b>74 896</b>	<b>74 896</b>	<b>82 930</b>	<b>10.73</b>	<b>81 393</b>	<b>85 695</b>

<sup>a</sup> 2012/13: Includes national conditional grant: Expanded Public Works Programme Integrated Grant for Provinces: R1 000 000.

**Table 6.2.1 Summary of provincial payments and estimates by economic classification – Programme 2: Cultural Affairs**

Economic classification R'000	Outcome			Main appro- priation 2011/12	Adjusted appro- priation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				% Change from Revised estimate			
							2012/13	2011/12	2013/14	2014/15
<b>Current payments</b>	41 801	45 718	46 723	57 705	55 096	55 096	<b>63 218</b>	14.74	61 091	64 280
Compensation of employees	30 889	37 110	39 618	45 254	43 763	43 763	<b>48 089</b>	9.89	50 983	53 746
Goods and services	10 912	8 608	7 105	12 451	11 333	11 333	<b>15 129</b>	33.50	10 108	10 534
<b>Transfers and subsidies to</b>	13 615	12 834	12 712	13 059	19 435	19 435	<b>19 112</b>	( 1.66)	19 680	20 761
Departmental agencies and accounts	2 000	1 883	785	1 842	1 892	1 892	<b>1 992</b>	5.29	2 148	2 256
Non-profit institutions	11 568	10 725	11 446	11 217	17 402	17 402	<b>17 054</b>	( 2.00)	17 532	18 505
Households	47	226	481		141	141	<b>66</b>	( 53.19)		
<b>Payments for capital assets</b>	840	107	73	105	361	361	<b>600</b>	66.20	622	654
Buildings and other fixed structures							<b>60</b>		62	65
Machinery and equipment	840	107	42	105	361	361	<b>540</b>	49.58	560	589
Software and other intangible assets			31							
<b>Payments for financial assets</b>	9	13	25		4	4		( 100.00)		
<b>Total economic classification</b>	<b>56 265</b>	<b>58 672</b>	<b>59 533</b>	<b>70 869</b>	<b>74 896</b>	<b>74 896</b>	<b>82 930</b>	10.73	81 393	85 695

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- priation 2011/12	Adjusted appro- priation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				% Change from Revised estimate			
							2012/13	2011/12	2013/14	2014/15
<b>Transfers and subsidies to (Current)</b>	13 615	12 834	12 712	13 059	19 435	19 435	<b>19 112</b>	(1.66)	19 680	20 761
Departmental agencies and accounts	2 000	1 883	785	1 842	1 892	1 892	<b>1 992</b>	5.29	2 148	2 256
Entities receiving transfers	2 000	1 883	785	1 842	1 892	1 892	<b>1 992</b>	5.29	2 148	2 256
Western Cape Cultural Commission	668	595	100	150	150	150	200	33.33	250	263
Western Cape Language Committee	252	263	150	170	220	220	190	(13.64)	210	221
Artscape	130	125	135	142	142	142	150	5.63	160	168
Heritage Western Cape	950	900	400	1 380	1 380	1 380	1 452	5.22	1 528	1 604
Non-profit institutions	11 568	10 725	11 446	11 217	17 402	17 402	<b>17 054</b>	(2.00)	17 532	18 505
Households	47	226	481		141	141	<b>66</b>	(53.19)		
Social benefits			470		141	141	<b>66</b>	(53.19)		
Other transfers to households	47	226	11							

## **Programme 3: Library and Archives Services**

**Purpose:** To provide comprehensive library and archive services in the Western Cape.

### **Analysis per sub-programme**

#### **Sub-programme 3.1: Management**

to provide strategic management and support for the components Library and Archive Services

#### **Sub-programme 3.2: Library Services**

to provide for Library and Information Services in line with relevant applicable legislation and Constitutional mandates

#### **Sub-programme 3.3: Archives**

to provide archives and records management services in terms of the Provincial Archives and Records Service of the Western Cape Act, 2005 (Act 3 of 2005) and any other relevant legislation

### **Policy developments**

As part of the proposed micro-structure, a new unit called Municipal Replacement Funding (MRF) has been added to library services and staff will be appointed from 2011/12.

Strengthening of the national Community Library Services conditional grant.

### **Changes: Policy, structure, service establishment, etc. Geographic distribution of services**

Supplement municipal investment and to sustain the future professional delivery and development of library services in Vulnerable B3 Municipalities.

Continue with the funding of additional staff at public libraries through conditional grant funding.

Assist in the implementation of SITA Library Information Management System (SLIMS) at public libraries.

### **Expenditure trends analysis**

Since the inception of the conditional grant funding in 2007/08, the province has received R187.579 million for the enhancement of library services. This funding has been used for additional staff at public libraries, internet connectivity, wheelie wagons, upgrading and maintenance of libraries and literacy projects. The expenditure has been very well managed with an annual utilisation of almost 100 per cent of the funding. For 2012/13 the allocation for the province is R56.129 million and this represents a 15.3 per cent increase from the 2011/12 allocation of R48.694 million.

The increase in the 2011/12 Adjusted Appropriation from the 2011/12 Main estimate is due to R31 770 million new additional allocation for Vulnerable B3 Municipalities to supplement municipal investment and to sustain the future professional delivery and development of public library services in these Municipalities. The allocation for this purpose for 2012/13 is R45 million, 2013/14: R50 million and 2014/15: R53 million (funded from the provincial equitable share).

The increase in the Sub-programme: Management in 2012/13 is due to the provision of R450 000 for the filling of the Director: Archive Services from 1 October 2012.

## Strategic goal as per Strategic Plan

### Programme 3: Library and Archives Services

The development, transformation and promotion of sustainable Library, Information and Archives Services.

## Strategic objectives as per Annual Performance Plan

To support and enhance library services to all citizens of the Western Cape.

To ensure a proper records management service within governmental bodies.

To preserve and provided access of archival material.

**Table 6.3 Summary of payments and estimates – Programme 3: Library and Archives Services**

Sub-programme R'000	Outcome			Main appro- priation 2011/12	Adjusted appro- priation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				% Change from Revised estimate		2012/13	2013/14
1. Management	736	861	902	979	979	979	1 449	48.01	1 547	1 645
2. Library Services <sup>a</sup>	95 293	106 321	110 121	112 350	147 135	147 135	167 898	14.11	180 685	201 149
3. Archives	9 019	8 613	7 937	9 616	9 016	9 016	10 291	14.14	11 122	11 852
<b>Total payments and estimates</b>	105 048	115 795	118 960	122 945	157 130	157 130	179 638	14.32	193 354	214 646

<sup>a</sup> National conditional grant: Community Library Services Grant: R56 129 000 (2012/13), R60 210 000 (2013/14) and R72 828 000 (2014/15).

### Earmarked Allocations

Included in Sub-programme 3.2: Library Services, is an earmarked allocation amounting to R45 million for 2012/13, R50 million for 2013/14, and R53 million for 2014/15.

To supplement municipal investment into library services and to sustain future professional delivery and development of such services in the most vulnerable B3 municipalities.

**Table 6.3.1 Summary of provincial payments and estimates by economic classification – Programme 3: Library and Archives Services**

Economic classification R'000	Outcome			Main appro- piation 2011/12	Adjusted appro- piation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2008/09	2009/10	2010/11				2012/13	2011/12	2013/14	2014/15
<b>Current payments</b>	76 408	82 739	75 235	79 833	81 756	81 756	<b>86 544</b>	5.86	91 916	107 124
Compensation of employees	27 431	31 662	35 832	40 728	39 086	39 086	<b>44 394</b>	13.58	47 441	50 358
Goods and services	48 977	51 077	39 403	39 105	42 670	42 670	<b>42 150</b>	( 1.22)	44 475	56 766
<b>Transfers and subsidies to</b>	27 056	31 888	43 003	41 223	72 668	72 668	<b>91 231</b>	25.54	99 494	105 470
Provinces and municipalities	26 853	31 452	42 958	41 198	72 466	72 466	<b>91 221</b>	25.88	99 484	105 460
Non-profit institutions	12	12	5	5	5	5		( 100.00)		
Households	191	424	40	20	197	197	<b>10</b>	( 94.92)	10	10
<b>Payments for capital assets</b>	1 580	1 152	716	1 889	2 700	2 700	<b>1 863</b>	( 31.00)	1 944	2 052
Machinery and equipment	1 580	1 139	716	1 889	2 700	2 700	<b>1 863</b>	( 31.00)	1 944	2 052
Software and other intangible assets		13								
<b>Payments for financial assets</b>	4	16	6		6	6		( 100.00)		
<b>Total economic classification</b>	105 048	115 795	118 960	122 945	157 130	157 130	<b>179 638</b>	14.32	193 354	214 646

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appro- piation 2011/12	Adjusted appro- piation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2008/09	2009/10	2010/11				2012/13	2011/12	2013/14	2014/15
<b>Transfers and subsidies to (Current)</b>	25 056	31 888	43 003	41 223	72 668	72 668	<b>83 231</b>	14.54	99 494	105 470
Provinces and municipalities	24 853	31 452	42 958	41 198	72 466	72 466	<b>83 221</b>	14.84	99 484	105 460
Municipalities	24 853	31 452	42 958	41 198	72 466	72 466	<b>83 221</b>	14.84	99 484	105 460
Municipalities	24 853	31 452	42 958	41 198	72 466	72 466	<b>83 221</b>	14.84	99 484	105 460
Non-profit institutions	12	12	5	5	5	5		(100.00)		
Households	191	424	40	20	197	197	<b>10</b>	( 94.92)	10	10
Social benefits			37	15	192	192		(100.00)		
Other transfers to households	191	424	3	5	5	5	<b>10</b>	100.00	10	10
<b>Transfers and subsidies to (Capital)</b>	2 000						<b>8 000</b>			
Provinces and municipalities	2 000						<b>8 000</b>			
Municipalities	2 000						<b>8 000</b>			
Municipalities	2 000						<b>8 000</b>			

## **Programme 4: Sport and Recreation**

**Purpose:** Sport and recreation, with its four components, namely, School Sport, Recreation, Youth and High Performance Sport, and Major Events and Facilities, has an integrated implementation plan. This integrated implementation plan speaks to various degrees of delivery, namely, Mass Participation Sport, Competitive Sport, High Performance Sport and Career-based Sport. In addition, emanating from these various degrees of delivery are activities such as: in-school activities, code leagues, inter-provincial competitions, the Western Cape Sport School, in-community activities, club leagues, club academies, club development, academy training camps, inter-provincial academies and legacy projects and programmes.

### **Analysis per sub-programme**

#### **Sub-programme 4.1: Management**

to provide strategic support to the sports and recreation component.

#### **Sub-programme 4.2: Sport**

promote sport and recreation to contribute towards the reconciliation and development of the Western Cape community through a provision of equitable, accessible and affordable facilities, programmes and services.

#### **Sub-programme 4.3: Recreation**

to promote recreation activities through sustainable programmes, provide assistance to recreation structures for specific development purposes and to use recreation to promote and encourage an active and healthy lifestyle.

#### **Sub-programme 4.4: School Sport**

to create an enabling, sustainable, effective and efficient environment with regard to mass participation sport, competition-based sport, high performance sport and career-based sport, by investing in the sport education, growth and development of all school sport-related role-players, as well as collaborating and establishing partnerships with all school sport-related stakeholders. Also, to infuse social awareness messaging, e.g. anti-crime and anti-drug awareness programmes, etc. with all school sport activities.

**Sub-programme 4.5: 2010 FIFA World Cup sub-programme was concluded in 2010/11 and is no longer applicable since 2011/12.**

### **Policy developments**

Talent identification strategies and processes will be refined.

Introduction by the corporate sport gymnasium's of a manageable contract gym fees system.

### **Changes: Policy, structure, service establishment, etc. geographic distribution of services**

The MOD Programme will be consolidated.

A greater focus will be placed on School Sport Codes and the accessibility thereof.

Regional sport academies will be initiated.



## Expenditure trends analysis

This conditional grant is augmented each year. Provision is made for the establishment for the Office of the Chief Director: Sport and Recreation with effect from 2008/09 and the Office of the Director: Sport Promotion from 2009/10 through internal funds prioritisation. The budget allocation for the 2010 FIFA World Cup™ sub-programme falls away in 2011/12 due to the conclusion of the 2010 FIFA World Cup™ event.

In the 2012/13 financial year, decrease in Compensation of Employees is attributed to the closure of the 2010/11 World Cup Unit (salaries of 6 contract staff members). Goods and Services has increased as a result of additional funding for the conditional grant as well as a new priority allocation of R3 million to strengthen and further support the role out of the Mass Opportunity and Development (MOD) Centres in the Province.

## Strategic goal as per Strategic Plan

### Programme 4: Sport and Recreation

To initiate and support socially inclusive sport and recreation structures and/or activities.

## Strategic objectives as per Annual Performance Plan

To provide development programmes for sport and recreation.

To provide specialised services for sport and recreation.

To provide transformation and dispute resolution for sport and recreation.

To promote recreation activities.

To create access to, and opportunities in sport, for all schools and their learners.

**Table 6.4 Summary of payments and estimates – Programme 4: Sport and Recreation**

Sub-programme R'000	Outcome			Main appro- piation 2011/12	Adjusted appro- piation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				% Change from Revised estimate			
							2012/13	2011/12	2013/14	2014/15
1. Management	1 810	1 702	2 399	3 543	4 053	3 381	3 589	6.15	3 825	4 062
2. Sport <sup>a</sup>	30 228	39 199	37 226	23 118	36 126	34 091	27 566	(19.14)	29 278	31 040
3. Recreation <sup>a</sup>	8 045	12 691	9 476	19 395	14 871	14 871	14 794	(0.52)	15 545	16 419
4. School Sport <sup>a</sup>	30 029	27 380	26 238	33 722	25 949	28 656	38 886	35.70	42 431	44 751
5. 2010 FIFA World Cup	235 159	4 599	3 183							
<b>Total payments and estimates</b>	<b>305 271</b>	<b>85 571</b>	<b>78 522</b>	<b>79 778</b>	<b>80 999</b>	<b>80 999</b>	<b>84 835</b>	<b>4.74</b>	<b>91 079</b>	<b>96 272</b>

<sup>a</sup> 2012/13: Includes National conditional grant: Mass Participation and Sport Development Grant: R44 644 000 (Employment R3 707 000, Branding R205 000, Academies R1 433 000, Sport Councils R1 228 000, School Sport R19 035 000, Club Development R9 518 000 and Siyadlala R9 518 000), 2013/14: R47 031 000, and 2014/15: R49 966 000.

**Table 6.4.1 Summary of provincial payments and estimates by economic classification – Programme 4: Sport and Recreation**

Economic classification R'000	Outcome			Main appropriation 2011/12	Adjusted appropriation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				% Change from Revised estimate			
							2012/13	2011/12	2013/14	2014/15
<b>Current payments</b>	76 110	63 663	60 133	64 008	64 108	64 108	<b>68 376</b>	6.66	74 307	78 512
Compensation of employees	19 036	15 871	16 710	19 873	20 193	20 193	<b>18 470</b>	(8.53)	19 631	20 786
Goods and services	57 074	47 792	43 423	44 135	43 915	43 915	<b>49 906</b>	13.64	54 676	57 726
<b>Transfers and subsidies to</b>	227 847	18 038	16 865	15 630	16 640	16 640	<b>16 289</b>	(2.11)	16 700	17 685
Provinces and municipalities	216 000	4 000	2 447	2 000	2 000	2 000	<b>2 000</b>		2 000	2 200
Non-profit institutions	11 843	14 038	13 908	13 630	14 640	14 640	<b>14 289</b>	(2.40)	14 700	15 485
Households	4		510							
<b>Payments for capital assets</b>	1 295	3 813	1 440	140	230	230	<b>170</b>	(26.09)	72	75
Machinery and equipment	1 295	3 813	1 440	140	230	230	<b>170</b>	(26.09)	72	75
<b>Payments for financial assets</b>	19	57	84		21	21		(100.00)		
<b>Total economic classification</b>	<b>305 271</b>	<b>85 571</b>	<b>78 522</b>	<b>79 778</b>	<b>80 999</b>	<b>80 999</b>	<b>84 835</b>	4.74	91 079	96 272

**Details of transfers and subsidies**

Economic classification R'000	Outcome			Main appropriation 2011/12	Adjusted appropriation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				% Change from Revised estimate			
							2012/13	2011/12	2013/14	2014/15
<b>Transfers and subsidies to (Current)</b>	9 998	14 038	14 418	13 630	14 640	14 640	<b>14 289</b>	(2.40)	14 700	15 485
Non-profit institutions	9 994	14 038	13 908	13 630	14 640	14 640	<b>14 289</b>	(2.40)	14 700	15 485
Households	4		510							
Social benefits			510							
Other transfers to households	4									
<b>Transfers and subsidies to (Capital)</b>	217 849	4 000	2 447	2 000	2 000	2 000	<b>2 000</b>		2 000	2 200
Provinces and municipalities	216 000	4 000	2 447	2 000	2 000	2 000	<b>2 000</b>		2 000	2 200
Municipalities	216 000	4 000	2 447	2 000	2 000	2 000	<b>2 000</b>		2 000	2 200
Municipalities	216 000	4 000	2 447	2 000	2 000	2 000	<b>2 000</b>		2 000	2 200
Non-profit institutions	1 849									

## 7. Other programme information

### Personnel numbers and costs

Table 7.1 Personnel numbers and costs

Programme R'000	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015
1. Administration	112	114	76	90	89	89	89
2. Cultural Affairs	214	216	244	241	371	371	371
3. Library and Archives Services	225	225	201	216	208	208	208
4. Sport and Recreation	60	64	53	72	67	67	67
<b>Total personnel numbers</b>	611	619	574	619	735	735	735
Total personnel cost (R'000)	100 106	111 298	118 190	130 199	140 911	149 960	158 735
Unit cost (R'000)	164	180	206	210	192	204	216

**Table 7.2 Departmental personnel number and cost**

Description	Outcome			Main appropriation 2011/12	Adjusted appropriation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				% Change from Revised estimate		2012/13	2013/14
<b>Total for department</b>										
Personnel numbers (head count)	611	619	574	633	619	619	735	18.74	735	735
Personnel cost (R'000)	100 106	111 298	118 190	133 691	130 199	130 199	140 911	8.23	149 960	158 735
<i>of which</i>										
<b>Human resources component</b>										
Personnel numbers (head count)	22	23								
Personnel cost (R'000)	3 869	4 793								
Head count as % of total for department	3.60	3.72								
Personnel cost as % of total for department	3.86	4.31								
<b>Finance component</b>										
Personnel numbers (head count)	45	45	42	42	42	42	51	21.43	51	51
Personnel cost (R'000)	8 812	9 810	10 252	12 648	12 648	12 648	13 483	6.60	14 350	15 212
Head count as % of total for department	7.36	7.27	7.32	6.64	6.79	6.79	6.94		6.94	6.94
Personnel cost as % of total for department	8.80	8.81	8.67	9.46	9.71	9.71	9.57		9.57	9.58
<b>Full time workers</b>										
Personnel numbers (head count)	551	559	518	568	550	550	666	21.09	666	666
Personnel cost (R'000)	95 223	105 869	112 281	127 006	123 514	123 514	133 890	8.40	142 511	150 782
Head count as % of total for department	90.18	90.31	90.24	89.73	88.85	88.85	90.61		90.61	90.61
Personnel cost as % of total for department	95.12	95.12	95.00	95.00	94.87	94.87	95.02		95.03	94.99
<b>Part-time workers</b>										
Personnel numbers (head count)										
Personnel cost (R'000)										
Head count as % of total for department										
Personnel cost as % of total for department										
<b>Contract workers</b>										
Personnel numbers (head count)	60	60	56	65	69	69	69		69	69
Personnel cost (R'000)	4 883	5 429	5 909	6 685	6 685	6 685	7 021	5.03	7 449	7 953
Head count as % of total for department	9.82	9.69	9.76	10.27	11.15	11.15	9.39		9.39	9.39
Personnel cost as % of total for department	4.88	4.88	5.00	5.00	5.13	5.13	4.98		4.97	5.01

## Training

**Table 7.3 Payments on training**

Programme R'000	Outcome			Main appro- piation 2011/12	Adjusted appro- piation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				% Change from Revised estimate			
							2012/13	2011/12	2013/14	2014/15
1. Administration	342	365	287	595	595	595	553	(7.06)	576	605
<i>of which</i>										
Subsistence and travel	20	20	12	25	25	25	27	8.00	29	31
Payments on tuition	322	345	275	570	570	570	526	(7.72)	547	574
2. Cultural Affairs	469	489	270	562	562	562	594	5.69	618	648
<i>of which</i>										
Subsistence and travel	47	47	27	56	56	56	59	5.36	62	64
Payments on tuition	422	442	243	506	506	506	535	5.73	556	584
3. Library and Archives Services	105	109	74	157	157	157	263	67.52	276	291
<i>of which</i>										
Subsistence and travel	16	16	9	20	20	20	22	10.00	24	26
Payments on tuition	89	93	65	137	137	137	241	75.91	252	265
4. Sport and Recreation	383	401	348	812	812	812	172	(78.82)	182	190
<i>of which</i>										
Subsistence and travel	10	10	6	12	12	12	14	16.67	16	16
Payments on tuition	373	391	342	800	800	800	158	(80.25)	166	174
<b>Total payments on training</b>	<b>1 299</b>	<b>1 364</b>	<b>979</b>	<b>2 126</b>	<b>2 126</b>	<b>2 126</b>	<b>1 582</b>	<b>(25.59)</b>	<b>1 652</b>	<b>1 734</b>

**Table 7.4 Information on training**

Description	Outcome			Main appro- piation 2011/12	Adjusted appro- piation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	2008/09	2009/10	2010/11				% Change from Revised estimate			
							2012/13	2011/12	2013/14	2014/15
Number of staff	611	619	574	633	619	619	735	18.74	735	735
Number of personnel trained	234	300	350	400	400	400	400		400	400
<i>of which</i>										
Male	111	150	175	200	200	200	200		200	200
Female	123	150	175	200	200	200	200		200	200
Number of training opportunities	294	400	450	450	450	450	450		450	450
<i>of which</i>										
Tertiary	117	130	150	150	150	150	150		150	150
Workshops	100	70	100	100	100	100	100		100	100
Seminars	30	70	50	50	50	50	50		50	50
Other	47	130	150	150	150	150	150		150	150
Number of bursaries offered	21	30	30	30	30	30	30		30	30
Number of interns appointed	27	30	30	30	30	30	30		30	30
Number of learnerships appointed		80	80	80	80	80	80		80	80
Number of days spent on training	905	905	905	905	905	905	905		905	905

## Reconciliation of structural changes - None

Table A.1 Specification of receipts

Receipts R'000	Outcome			Main appro- priation 2011/12	Adjusted appro- priation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				% Change from Revised estimate			
							2012/13	2011/12	2013/14	2014/15
<b>Sales of goods and services other than capital assets</b>	230	212	226	187	187	203	193	(4.93)	193	193
Sales of goods and services produced by department (excluding capital assets)	230	211	219	187	187	203	193	(4.93)	193	193
Sales by market establishments	54		49	50	50	56	52	(7.14)	52	52
Other sales	176	211	170	137	137	147	141	(4.08)	141	141
<i>of which</i>										
Commission on insurance	37	46	55	41	41	46	42	(8.70)	42	42
Rental of buildings, equipment and other services	85	101	58	53	53	58	55	(5.17)	55	55
Services rendered	46	58	56	41	41	41	42	2.44	42	42
Photocopies and faxes	8	6	1	2	2	2	2		2	2
Sales of scrap, waste, arms and other used current goods (excluding capital assets)		1	7							
<b>Transfers received from</b>			3 000		4 250	4 250		(100.00)		
Other governmental units			3 000		4 250	4 250		(100.00)		
<b>Fines, penalties and forfeits</b>	1 358	779	1 032	528	528	1 232	632	(48.70)	742	742
<b>Interest, dividends and rent on land</b>			1							
Rent on land			1							
<b>Financial transactions in assets and liabilities</b>	170	52	137			123		(100.00)		
Recovery of previous year's expenditure	168	39				123		(100.00)		
Staff debt			20							
Other	2	13	117							
<b>Total departmental receipts</b>	1 758	1 043	4 396	715	4 965	5 808	825	(85.80)	935	935

## Annexure A to Vote 13

Table A.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome			Main appro- piation 2011/12	Adjusted appro- piation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				2012/13	2011/12	2013/14	2014/15
<b>Current payments</b>	226 994	229 614	217 515	240 939	240 226	240 226	261 139	8.71	271 719	296 886
Compensation of employees	100 106	111 298	118 190	133 691	130 199	130 199	140 911	8.23	149 960	158 735
Salaries and wages	64 533	76 750	101 258	114 915	111 558	111 558	121 227	8.67	129 426	137 352
Social contributions	35 573	34 548	16 932	18 776	18 641	18 641	19 684	5.60	20 534	21 383
Goods and services	126 888	118 316	99 325	107 248	110 027	110 027	120 228	9.27	121 759	138 151
<i>of which</i>										
Administrative fees	26	31	172	44	62	62	305	391.94	317	332
Advertising	4 802	5 256	3 493	1 829	2 570	2 570	2 287	(11.01)	2 387	2 562
Assets <R5 000	1 394	796	544	1 968	22 039	22 039	23 110	4.86	24 814	36 127
Audit cost: External	1 781	2 456	3 078	3 423	3 333	3 333	3 015	(9.54)	3 024	3 175
Bursaries (employees)			163	418	425	425	600	41.18	624	655
Catering: Departmental activities	6 364	6 011	4 844	4 535	3 656	3 656	4 552	24.51	4 816	5 140
Communication	3 641	4 195	3 881	3 622	4 122	4 122	4 669	13.27	4 863	5 109
Computer services	4 731	4 273	9 648	4 871	5 071	5 071	4 592	(9.45)	4 774	5 014
Cons/prof: Business and advisory service	1 369	866	1 325	2 017	4 327	4 327	1 873	(56.71)	1 960	2 068
Cons/prof: Infrastructure & Cons/prof: Legal cost	279	325	245	181	147	147	220	49.66	229	240
Contractors	37 271	14 176	7 134	10 959	4 252	4 252	6 130	44.17	6 566	7 018
Agency and support/ outsourced services	396	292	123		95	95		(100.00)		
Entertainment	49	50	75	74	72	72	67	(6.94)	69	73
Fleet services (including government motor transport)	5 260	7 012	3 653							
Inventory: Food and food supplies	53	95	104	31	44	44	60	36.36	62	66
Inventory: Fuel, oil and gas		1					24		26	27
Inventory: Learner and teacher support material	31 605	37 957	22 031	23 770						
Inventory: Materials and supplies	155	39	122	133	1 060	1 060	1 231	16.13	639	672
Inventory: Medical supplies			7	5	81	81	22	(72.84)	24	26
Inventory: Other consumables	1 699	3 251	4 663	4 805	5 456	5 456	7 800	42.96	8 488	8 851
Inventory: Stationery and printing	6 503	3 028	2 450	2 916	2 924	2 924	6 574	124.83	6 841	7 182
Lease payments	1 246	918	4 037	1 732	2 082	2 082	3 498	68.01	3 637	3 817
Rental and hiring					98	98	27	(72.45)		
Property payments	1 074	1 340	3 374	1 736	1 688	1 688	1 606	(4.86)	1 671	1 753
Transport provided: Departmental activity	5 223	5 543	4 910	5 946	7 144	7 144	8 372	17.19	8 875	9 408
Travel and subsistence	5 538	6 634	5 668	9 040	10 513	10 513	8 031	(23.61)	7 620	8 003
Training and development	1 083	782	1 213	2 126	1 994	1 994	2 119	6.27	1 952	2 045
Operating expenditure	2 856	10 358	10 664	16 147	23 008	23 008	25 450	10.61	23 262	24 134
Venues and facilities	2 490	2 631	1 702	4 920	3 764	3 764	3 984	5.84	4 209	4 643
<b>Transfers and subsidies to</b>	268 630	66 247	72 580	70 042	108 873	108 873	126 632	16.31	135 874	143 916
Provinces and municipalities	242 853	35 452	45 405	43 198	74 466	74 466	93 221	25.19	101 484	107 660
Municipalities	242 853	35 452	45 405	43 198	74 466	74 466	93 221	25.19	101 484	107 660
Municipalities	242 853	35 452	45 405	43 198	74 466	74 466	93 221	25.19	101 484	107 660
Departmental agencies and accounts	2 100	2 263	785	1 972	2 022	2 022	1 992	(1.48)	2 148	2 256
Entities receiving transfers	2 100	2 263	785	1 972	2 022	2 022	1 992	(1.48)	2 148	2 256
Western Cape Cultural Commission	668	595	100	150	150	150	200	33.33	250	263
Western Cape Language Committee	252	263	150	170	220	220	190	(13.64)	210	221
Artscape	130	125	135	142	142	142	150	5.63	160	168
Heritage Western Cape	950	900	400	1 380	1 380	1 380	1 452	5.22	1 528	1 604
SETA	100	380		130	130	130		(100.00)		
Non-profit institutions	23 423	27 021	25 359	24 852	32 047	32 047	31 343	(2.20)	32 232	33 990
Households	254	1 511	1 031	20	338	338	76	(77.51)	10	10
Social benefits			1 017	15	333	333	66	(80.18)		
Other transfers to households	254	1 511	14	5	5	5	10	100.00	10	10
<b>Payments for capital assets</b>	4 291	5 683	3 757	2 177	3 350	3 350	2 990	(10.75)	2 749	2 899
Buildings and other fixed structures							60		62	65
Other fixed structures							60		62	65
Machinery and equipment	4 291	5 663	3 713	2 177	3 350	3 350	2 915	(12.99)	2 671	2 817
Transport equipment			1 316							
Other machinery and equipment	4 291	5 663	2 397	2 177	3 350	3 350	2 915	(12.99)	2 671	2 817
Software and other intangible assets		20	44				15		16	17
<b>Payments for financial assets</b>	55	186	171		31	31		(100.00)		
<b>Total economic classification</b>	499 970	301 730	294 023	313 158	352 480	352 480	390 761	10.86	410 342	443 701

Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome			Main appro- piation 2011/12	Adjusted appro- piation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2008/09	2009/10	2010/11				2012/13	2011/12	2013/14	2014/15
<b>Current payments</b>	32 675	37 494	35 424	39 393	39 266	39 266	<b>43 001</b>	9.51	44 405	46 970
Compensation of employees	22 750	26 655	26 030	27 836	27 157	27 157	<b>29 958</b>	10.31	31 905	33 845
Salaries and wages	15 548	17 945	22 863	24 304	23 768	23 768	<b>26 266</b>	10.51	28 050	29 828
Social contributions	7 202	8 710	3 167	3 532	3 389	3 389	<b>3 692</b>	8.94	3 855	4 017
Goods and services	9 925	10 839	9 394	11 557	12 109	12 109	<b>13 043</b>	7.71	12 500	13 125
<i>of which</i>										
Administrative fees	26	31	35	34	29	29	<b>24</b>	(17.24)	25	26
Advertising	652	642	115	171	302	302	<b>180</b>	(40.40)	188	197
Assets <R5 000	124	199	142	1 344	1 391	1 391	<b>1 214</b>	(12.72)	1 258	1 321
Audit cost: External	1 781	2 456	3 078	3 423	3 333	3 333	<b>3 015</b>	(9.54)	3 024	3 175
Bursaries (employees)			163	418	418	418	<b>600</b>	43.54	624	655
Catering: Departmental activities	705	399	207	290	312	312	<b>366</b>	17.31	381	400
Communication	912	976	830	832	695	695	<b>795</b>	14.39	827	868
Computer services	618	63	566	400	400	400	<b>602</b>	50.50	626	657
Cons/prof: Business and advisory service	975	346	433	450	910	910	<b>760</b>	(16.48)	790	830
Cons/prof: Legal cost	1	179		1	1	1	<b>120</b>	11900.00	125	131
Contractors	451	394	182	215	378	378	<b>59</b>	(84.39)	62	65
Agency and support/ outsourced services	224	217	109		95	95		(100.00)		
Entertainment	31	28	51	38	38	38	<b>37</b>	(2.63)	39	41
Fleet services (including government motor transport)	602	1 428	561							
Inventory: Food and food supplies	35	55	30	21	34	34	<b>15</b>	(55.88)	15	17
Inventory: Materials and supplies	2	4		1	9	9		(100.00)		
Inventory: Other consumables	5	28	9	13	15	15	<b>9</b>	(40.00)	9	10
Inventory: Stationery and printing	347	698	627	593	553	553	<b>651</b>	17.72	677	711
Lease payments	340	187	640	217	234	234	<b>549</b>	134.62	570	599
Rental and hiring					6	6		(100.00)		
Property payments		25								
Transport provided: Departmental activity		80	7	30						
Travel and subsistence	1 339	1 760	1 269	1 848	1 735	1 735	<b>1 749</b>	0.81	1 748	1 835
Training and development	216	236	150	323	321	321	<b>526</b>	63.86	547	574
Operating expenditure	539	232	140	797	679	679	<b>1 722</b>	153.61	913	958
Venues and facilities		176	50	98	221	221	<b>50</b>	(77.38)	52	55
<b>Transfers and subsidies to</b>	112	3 487		130	130	130		(100.00)		
Departmental agencies and accounts	100	380		130	130	130		(100.00)		
Provide list of entities receiving transfers	100	380		130	130	130		(100.00)		
SETA	100	380		130	130	130		(100.00)		
Non-profit institutions		2 246								
Households	12	861								
Other transfers to households	12	861								
<b>Payments for capital assets</b>	576	611	1 528	43	59	59	<b>357</b>	505.08	111	118
Machinery and equipment	576	604	1 515	43	59	59	<b>342</b>	479.66	95	101
Other machinery and equipment	576	604	1 515	43	59	59	<b>342</b>	479.66	95	101
Software and other intangible assets		7	13				<b>15</b>		16	17
<b>Payments for financial assets</b>	23	100	56							
<b>Total economic classification</b>	<b>33 386</b>	<b>41 692</b>	<b>37 008</b>	<b>39 566</b>	<b>39 455</b>	<b>39 455</b>	<b>43 358</b>	<b>9.89</b>	<b>44 516</b>	<b>47 088</b>



## Annexure A to Vote 13

Table A.2.2 Payments and estimates by economic classification – Programme 2: Cultural Affairs

Economic classification R'000	Outcome			Main appro- piation	Adjusted appro- piation	Revised estimate	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2008/09	2009/10	2010/11				2011/12	2011/12	2011/12	2012/13
<b>Current payments</b>	41 801	45 718	46 723	57 705	55 096	55 096	<b>63 218</b>	14.74	61 091	64 280
Compensation of employees	30 889	37 110	39 618	45 254	43 763	43 763	<b>48 089</b>	9.89	50 983	53 746
Salaries and wages	21 817	26 403	33 302	38 301	36 810	36 810	<b>40 910</b>	11.14	43 499	45 959
Social contributions	9 072	10 707	6 316	6 953	6 953	6 953	<b>7 179</b>	3.25	7 484	7 787
Goods and services	10 912	8 608	7 105	12 451	11 333	11 333	<b>15 129</b>	33.50	10 108	10 534
<i>of which</i>										
Administrative fees			1				<b>7</b>		7	7
Advertising	750	416	217	167	209	209	<b>70</b>	(66.51)	73	76
Assets <R5 000	133	88	28	57	254	254	<b>263</b>	3.54	273	287
Catering: Departmental activities	761	591	356	474	563	563	<b>381</b>	(32.33)	397	416
Communication	801	864	642	642	654	654	<b>712</b>	8.87	741	778
Computer services			22	6						
Cons/prof: Business and advisory service	316	389	346	1 564	523	523	<b>803</b>	53.54	835	877
Cons/prof: Infrastructure & planning							<b>10</b>		10	11
Cons/prof: Legal cost	278	146	220	180	146	146	<b>100</b>	(31.51)	104	109
Contractors	1 123	287	106	4 291	421	421	<b>327</b>	(22.33)	340	357
Agency and support/ outsourced services		58								
Entertainment	12	15	9	14	14	14	<b>14</b>		14	15
Fleet services (including government motor transport)	1 472	1 618	836							
Inventory: Food and food supplies	8	8	10	9	9	9	<b>43</b>	377.78	45	47
Inventory: Fuel, oil and gas							<b>20</b>		21	22
Inventory: Learner and teacher support material	21	13								
Inventory: Materials and supplies	152	27	113	122	1 039	1 039	<b>1 213</b>	16.75	620	652
Inventory: Medical supplies			1		1	1	<b>4</b>	300.00	4	4
Inventory: Other consumables	86	116	159	61	131	131	<b>186</b>	41.98	194	203
Inventory: Stationery and printing	430	406	360	512	558	558	<b>484</b>	(13.26)	503	529
Lease payments	488	320	1 002	252	263	263	<b>999</b>	279.85	1 039	1 091
Rental and hiring					75	75	<b>27</b>	(64.00)		
Property payments	910	1 095	1 090	1 401	1 314	1 314	<b>1 264</b>	(3.81)	1 315	1 380
Transport provided: Departmental activity	896	380	472	327	350	350	<b>181</b>	(48.29)	188	197
Travel and subsistence	1 190	901	686	1 497	1 667	1 667	<b>2 375</b>	42.47	1 966	2 064
Training and development	410	244	112	339	700	700	<b>775</b>	10.71	556	584
Operating expenditure	388	429	286	439	2 302	2 302	<b>4 824</b>	109.56	814	777
Venues and facilities	287	197	31	97	140	140	<b>47</b>	(66.43)	49	51
<b>Transfers and subsidies to</b>	13 615	12 834	12 712	13 059	19 435	19 435	<b>19 112</b>	(1.66)	19 680	20 761
Departmental agencies and accounts	2 000	1 883	785	1 842	1 892	1 892	<b>1 992</b>	5.29	2 148	2 256
Provide list of entities receiving transfers	2 000	1 883	785	1 842	1 892	1 892	<b>1 992</b>	5.29	2 148	2 256
Western Cape Cultural Commission	668	595	100	150	150	150	<b>200</b>	33.33	250	263
Western Cape Language Committee	252	263	150	170	220	220	<b>190</b>	(13.64)	210	221
Artscape	130	125	135	142	142	142	<b>150</b>	5.63	160	168
Heritage Western Cape	950	900	400	1 380	1 380	1 380	<b>1 452</b>	5.22	1 528	1 604
Non-profit institutions	11 568	10 725	11 446	11 217	17 402	17 402	<b>17 054</b>	(2.00)	17 532	18 505
Households	47	226	481		141	141	<b>66</b>	(53.19)		
Social benefits			470		141	141	<b>66</b>	(53.19)		
Other transfers to households	47	226	11							
<b>Payments for capital assets</b>	840	107	73	105	361	361	<b>600</b>	66.20	622	654
Buildings and other fixed structures							<b>60</b>		62	65
Other fixed structures							<b>60</b>		62	65
Machinery and equipment	840	107	42	105	361	361	<b>540</b>	49.58	560	589
Other machinery and equipment	840	107	42	105	361	361	<b>540</b>	49.58	560	589
Software and other intangible assets			31							
<b>Payments for financial assets</b>	9	13	25		4	4		(100.00)		
<b>Total economic classification</b>	56 265	58 672	59 533	70 869	74 896	74 896	<b>82 930</b>	10.73	81 393	85 695

Table A.2.3 Payments and estimates by economic classification – Programme 3: Library and Archives Services

Economic classification R'000	Outcome			Main appro- piation 2011/12	Adjusted appro- piation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2008/09	2009/10	2010/11				2012/13	2011/12	2013/14	2014/15
<b>Current payments</b>	76 408	82 739	75 235	79 833	81 756	81 756	<b>86 544</b>	5.86	91 916	107 124
Compensation of employees	27 431	31 662	35 832	40 728	39 086	39 086	<b>44 394</b>	13.58	47 441	50 358
Salaries and wages	19 568	22 608	30 130	34 433	32 783	32 783	<b>37 910</b>	15.64	40 687	43 332
Social contributions	7 863	9 054	5 702	6 295	6 303	6 303	<b>6 484</b>	2.87	6 754	7 026
Goods and services	48 977	51 077	39 403	39 105	42 670	42 670	<b>42 150</b>	(1.22)	44 475	56 766
<i>of which</i>										
Administrative fees				10	13	13	<b>274</b>	2007.69	285	299
Advertising	323	287	64	49	40	40	<b>30</b>	(25.00)	31	33
Assets <R5 000	869	433	280	530	20 337	20 337	<b>21 510</b>	5.77	23 152	34 380
Bursaries (employees)					7	7		(100.00)		
Catering: Departmental activities	230	162	90	127	127	127	<b>283</b>	122.83	295	310
Communication	633	1 016	1 447	1 398	2 114	2 114	<b>2 586</b>	22.33	2 690	2 826
Computer services	4 113	4 210	9 060	4 465	4 671	4 671	<b>3 990</b>	(14.58)	4 148	4 357
Cons/prof: Business and advisory service	30	50			2 891	2 891		(100.00)		
Contractors	996	522	477	547	520	520	<b>933</b>	79.42	976	1 026
Entertainment	2	4	5	8	8	8	<b>8</b>		8	8
Fleet services (including government motor transport)	1 565	1 782	866							
Inventory: Food and food supplies			1	1	1	1	<b>2</b>	100.00	2	2
Inventory: Fuel, oil and gas		1					<b>4</b>		5	5
Inventory: Learner and teacher support material	31 584	37 944	22 031	23 770						
Inventory: Materials and supplies			6	10	12	12	<b>18</b>	50.00	19	20
Inventory: Medical supplies			4							
Inventory: Other consumables	725	708	713	1 143	1 148	1 148	<b>1 407</b>	22.56	1 465	1 538
Inventory: Stationery and printing	5 465	1 376	1 065	1 450	1 464	1 464	<b>5 078</b>	246.86	5 282	5 542
Lease payments	238	249	1 213	249	1 293	1 293	<b>1 314</b>	1.62	1 366	1 433
Property payments	164	220	293	248	245	245	<b>342</b>	39.59	356	373
Transport provided: Departmental activity			6		5	5	<b>15</b>	200.00	16	16
Travel and subsistence	742	729	602	3 637	2 422	2 422	<b>2 647</b>	9.29	2 601	2 731
Training and development	186	123	160	355	318	318	<b>241</b>	(24.21)	252	265
Operating expenditure	1 102	1 260	1 009	1 108	5 030	5 030	<b>1 443</b>	(71.31)	1 500	1 575
Venues and facilities	10	1	11		4	4	<b>25</b>	525.00	26	27
<b>Transfers and subsidies to</b>	27 056	31 888	43 003	41 223	72 668	72 668	<b>91 231</b>	25.54	99 494	105 470
Provinces and municipalities	26 853	31 452	42 958	41 198	72 466	72 466	<b>91 221</b>	25.88	99 484	105 460
Municipalities	26 853	31 452	42 958	41 198	72 466	72 466	<b>91 221</b>	25.88	99 484	105 460
Municipalities	26 853	31 452	42 958	41 198	72 466	72 466	<b>91 221</b>	25.88	99 484	105 460
Non-profit institutions	12	12	5	5	5	5		(100.00)		
Households	191	424	40	20	197	197	<b>10</b>	(94.92)	10	10
Social benefits			37	15	192	192		(100.00)		
Other transfers to households	191	424	3	5	5	5	<b>10</b>	100.00	10	10
<b>Payments for capital assets</b>	1 580	1 152	716	1 889	2 700	2 700	<b>1 863</b>	(31.00)	1 944	2 052
Machinery and equipment	1 580	1 139	716	1 889	2 700	2 700	<b>1 863</b>	(31.00)	1 944	2 052
Other machinery and equipment	1 580	1 139	716	1 889	2 700	2 700	<b>1 863</b>	(31.00)	1 944	2 052
Software and other intangible assets		13								
<b>Payments for financial assets</b>	4	16	6		6	6		(100.00)		
<b>Total economic classification</b>	105 048	115 795	118 960	122 945	157 130	157 130	<b>179 638</b>	14.32	193 354	214 646

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Table A.2.4 Payments and estimates by economic classification – Programme 4: Sport and Recreation

Economic classification R'000	Outcome			Main appro- piation 2011/12	Adjusted appro- piation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2008/09	2009/10	2010/11				2012/13	2011/12	2013/14	2014/15
<b>Current payments</b>	76 110	63 663	60 133	64 008	64 108	64 108	<b>68 376</b>	6.66	74 307	78 512
Compensation of employees	19 036	15 871	16 710	19 873	20 193	20 193	<b>18 470</b>	(8.53)	19 631	20 786
Salaries and wages	7 600	9 794	14 963	17 877	18 197	18 197	<b>16 141</b>	(11.30)	17 190	18 233
Social contributions	11 436	6 077	1 747	1 996	1 996	1 996	<b>2 329</b>	16.68	2 441	2 553
Goods and services	57 074	47 792	43 423	44 135	43 915	43 915	<b>49 906</b>	13.64	54 676	57 726
<i>of which</i>										
Administrative fees			136		20	20		(100.00)		
Advertising	3 077	3 911	3 097	1 442	2 019	2 019	<b>2 007</b>	(0.59)	2 095	2 256
Assets <R5 000	268	76	94	37	57	57	<b>123</b>	115.79	131	139
Catering: Departmental activities	4 668	4 859	4 191	3 644	2 654	2 654	<b>3 522</b>	32.71	3 743	4 014
Communication	1 295	1 339	962	750	659	659	<b>576</b>	(12.59)	605	637
Cons/prof: Business and advisory service	48	81	546	3	3	3	<b>310</b>	10233.33	335	361
Cons/prof: Infrastructure & planning			2							
Cons/prof: Legal cost			25							
Contractors	34 701	12 973	6 369	5 906	2 933	2 933	<b>4 811</b>	64.03	5 188	5 570
Agency and support/outsourced services	172	17	14							
Entertainment	4	3	10	14	12	12	<b>8</b>	(33.33)	8	9
Fleet services (including government motor transport)	1 621	2 184	1 390							
Inventory: Food and food supplies	10	32	63							
Inventory: Materials and supplies	1	8	3							
Inventory: Medical supplies			2	5	80	80	<b>18</b>	(77.50)	20	22
Inventory: Other consumables	883	2 399	3 782	3 588	4 162	4 162	<b>6 198</b>	48.92	6 820	7 100
Inventory: Stationery and printing	261	548	398	361	349	349	<b>361</b>	3.44	379	400
Lease payments	180	162	1 182	1 014	292	292	<b>636</b>	117.81	662	694
Rental and hiring					17	17		(100.00)		
Property payments			1 991	87	129	129		(100.00)		
Transport provided: Departmental activity	4 327	5 083	4 425	5 589	6 789	6 789	<b>8 176</b>	20.43	8 671	9 195
Travel and subsistence	2 267	3 244	3 111	2 058	4 689	4 689	<b>1 260</b>	(73.13)	1 305	1 373
Training and development	271	179	791	1 109	655	655	<b>577</b>	(11.91)	597	622
Operating expenditure	827	8 437	9 229	13 803	14 997	14 997	<b>17 461</b>	16.43	20 035	20 824
Venues and facilities	2 193	2 257	1 610	4 725	3 399	3 399	<b>3 862</b>	13.62	4 082	4 510
<b>Transfers and subsidies to</b>	<b>227 847</b>	<b>18 038</b>	<b>16 865</b>	<b>15 630</b>	<b>16 640</b>	<b>16 640</b>	<b>16 289</b>	(2.11)	16 700	17 685
Provinces and municipalities	216 000	4 000	2 447	2 000	2 000	2 000	<b>2 000</b>		2 000	2 200
Municipalities	216 000	4 000	2 447	2 000	2 000	2 000	<b>2 000</b>		2 000	2 200
Municipalities	216 000	4 000	2 447	2 000	2 000	2 000	<b>2 000</b>		2 000	2 200
Non-profit institutions	11 843	14 038	13 908	13 630	14 640	14 640	<b>14 289</b>	(2.40)	14 700	15 485
Households	4		510							
Social benefits			510							
Other transfers to households	4									
<b>Payments for capital assets</b>	<b>1 295</b>	<b>3 813</b>	<b>1 440</b>	<b>140</b>	<b>230</b>	<b>230</b>	<b>170</b>	(26.09)	72	75
Machinery and equipment	1 295	3 813	1 440	140	230	230	<b>170</b>	(26.09)	72	75
Transport equipment			1 316							
Other machinery and equipment	1 295	3 813	124	140	230	230	<b>170</b>	(26.09)	72	75
<b>Payments for financial assets</b>	<b>19</b>	<b>57</b>	<b>84</b>		<b>21</b>	<b>21</b>		(100.00)		
<b>Total economic classification</b>	<b>305 271</b>	<b>85 571</b>	<b>78 522</b>	<b>79 778</b>	<b>80 999</b>	<b>80 999</b>	<b>84 835</b>	4.74	91 079	96 272

## Annexure A to Vote 13

Table A.3.1 Details on public entities – Name of Public Entity: Western Cape Cultural Commission

R'000	Outcome			Estimated outcome 2011/12	Medium-term estimate		
	Audited 2008/09	Audited 2009/10	Audited 2010/11		2012/13	2013/14	2014/15
<b>Revenue</b>							
Tax revenue							
Non-tax revenue	3 479	2 704	1 923	1 344	2 140	2 247	2 360
Of which:							
Other non-tax revenue	3 479	2 704	1 923	1 344	2 140	2 247	2 360
Transfers received	668	1 225	5 600	5 100	665	638	663
<b>Total revenue</b>	<b>4 147</b>	<b>3 929</b>	<b>7 523</b>	<b>6 444</b>	<b>2 805</b>	<b>2 886</b>	<b>3 023</b>
<b>Expenses</b>							
Current expense	3 329	3 177	4 273	1 944	2 555	2 649	2 669
Goods and services	3 329	3 173	4 273	1 944	2 555	2 649	2 669
Depreciation		4					
Transfers and subsidies		539	3 250	4 500	250	250	250
<b>Total expenses</b>	<b>3 329</b>	<b>3 716</b>	<b>7 523</b>	<b>6 444</b>	<b>2 805</b>	<b>2 899</b>	<b>2 919</b>
<b>Surplus/(Deficit)</b>	<b>818</b>	<b>213</b>			<b>0</b>	<b>( 13)</b>	<b>103</b>
<b>Cash flow summary</b>							
Adjust surplus/(deficit) for accrual transactions	15						
Adjustments for:							
Depreciation	15						
<b>Operating surplus/ deficit) before changes in working capital</b>	<b>833</b>	<b>213</b>			<b>0</b>	<b>( 13)</b>	<b>103</b>
Changes in working capital	( 1 141)	155					
(Decrease)/increase in accounts payable	( 911)	150					
Decrease/(increase) in accounts receivable	( 964)	523					
(Decrease)/increase in provisions	734	( 518)					
<b>Cash flow from operating activities</b>	<b>( 308)</b>	<b>368</b>			<b>0</b>	<b>( 13)</b>	<b>103</b>
Transfers from government	668	595					
: Current	668	595					
<b>Cash flow from investing activities</b>		<b>( 31)</b>					
Acquisition of Assets		( 31)					
<b>Net increase/decrease) in cash and cash equivalents</b>	<b>( 308)</b>	<b>337</b>			<b>0</b>	<b>( 13)</b>	<b>103</b>
<b>Balance Sheet Data</b>							
Carrying Value of Assets	4	31					
Cash and Cash Equivalents	13 539	13 877					
Receivables and Prepayments	551	549					
<b>Total Assets</b>	<b>14 094</b>	<b>14 457</b>					
Capital & Reserves	12 846	13 059					
Trade and Other Payables	1 248	1 398					
<b>Total Equity and Liabilities</b>	<b>14 094</b>	<b>14 457</b>					

## Annexure A to Vote 13

Table A.3.2 Details on public entities – Name of Public Entity: Western Cape Language Committee

R'000	Outcome			Estimated outcome 2011/12	Medium-term estimate		
	Audited 2008/09	Audited 2009/10	Audited 2010/11		2012/13	2013/14	2014/15
<b>Revenue</b>							
<b>Non-tax revenue</b>	15	6	6	105	23	17	18
<i>Of which:</i>							
Other non-tax revenue	15	6	6	105	23	17	18
<b>Transfers received</b>	252	402	150	220	190	210	221
<b>Total revenue</b>	267	408	156	325	213	227	238
<b>Expenses</b>							
<b>Current expense</b>	407	409	168	325	213	227	238
Goods and services	407	409	168	325	213	227	238
<b>Total expenses</b>	407	409	168	325	213	227	238
<b>Surplus/(Deficit)</b>	( 140)	( 1)	( 12)				0
<b>Operating surplus/ deficit) before changes in working capital</b>	( 140)	( 1)	( 12)				0
Changes in working capital	59	( 257)	109				
(Decrease)/increase in accounts payable	54	( 148)	( 1)				
Decrease/(increase) in accounts receivable	5	( 109)	110				
<b>Cash flow from operating activities</b>	( 81)	( 258)	97				0
Transfers from government	252	263	279	275			
: <i>Current</i>	252	263	279	275			
<b>Net increase/decrease) in cash and cash equivalents</b>	( 81)	( 258)	97				0
<b>Balance Sheet Data</b>							
<b>Cash and Cash Equivalents</b>	258		97				
<b>Receivables and Prepayments</b>		109					
<b>Total Assets</b>	258	109	97				
<b>Capital &amp; Reserves</b>	98	97	86				
<b>Trade and Other Payables</b>	160	12	11				
<b>Total Equity and Liabilities</b>	258	109	97				

Table A.3.3 Details on public entities – Name of Public Entity: Heritage Western Cape

R'000	Outcome			Estimated outcome 2011/12	Medium-term estimate		
	Audited 2008/09	Audited 2009/10	Audited 2010/11		2012/13	2013/14	2014/15
<b>Revenue</b>							
Tax revenue							
Non-tax revenue	169	94	455	648	70	80	84
<i>Of which:</i>							
Other non-tax revenue	169	94	455	648	70	80	84
Transfers received	950	900		1 380	1 452	1 528	1 604
<b>Total revenue</b>	<b>1 119</b>	<b>994</b>	<b>455</b>	<b>2 028</b>	<b>1 522</b>	<b>1 608</b>	<b>1 688</b>
<b>Expenses</b>							
Current expense	1 361	1 546	998	2 028	1 522	1 608	1 688
Goods and services	1 361	1 546	998	2 028	1 522	1 608	1 688
<b>Total expenses</b>	<b>1 361</b>	<b>1 546</b>	<b>998</b>	<b>2 028</b>	<b>1 522</b>	<b>1 608</b>	<b>1 688</b>
<b>Surplus/(Deficit)</b>	<b>( 242)</b>	<b>( 552)</b>	<b>( 543)</b>				
<b>Operating surplus/ deficit) before changes in working capital</b>	<b>( 242)</b>	<b>( 552)</b>	<b>( 543)</b>				
Changes in working capital	( 150)	154	( 7)				
(Decrease)/increase in accounts payable	( 58)	62	( 7)				
<b>Cash flow from operating activities</b>	<b>( 392)</b>	<b>( 398)</b>	<b>( 550)</b>				
Transfers from government	950	900	400	430	460	460	460
: <i>Current</i>	950	900	400	430	460	460	460
<b>Net increase/decrease) in cash and cash equivalents</b>	<b>( 392)</b>	<b>( 398)</b>	<b>( 550)</b>				
<b>Balance Sheet Data</b>							
Cash and Cash Equivalents	1 662	1 264	714				
Receivables and Prepayments	92						
<b>Total Assets</b>	<b>1 754</b>	<b>1 264</b>	<b>714</b>				
Capital & Reserves	1 745	1 193	653				
Trade and Other Payables	9	71	61				
<b>Total Equity and Liabilities</b>	<b>1 754</b>	<b>1 264</b>	<b>714</b>				

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Table A.4 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			appro- 2011/12	appro- 2011/12	estimate 2011/12	Medium-term estimate			
	2008/09	2009/10	2010/11				2012/13	2011/12	2013/14	2014/15
<b>Total departmental transfers/grants</b>										
<b>Category A</b>	226 852	19 520	24 267	21 336	21 336	21 336	<b>24 344</b>	14.10		
City of Cape Town	226 852	19 520	24 267	21 336	21 336	21 336	<b>24 344</b>	14.10		
<b>Category B</b>	14 743	14 169	20 880	21 560	52 828	52 828	<b>68 677</b>	30.00	101 484	107 660
Beaufort West	238	357	279	353	2 047	2 047	<b>3 029</b>	47.97		
Bergrivier	362	523	653	642	3 274	3 274	<b>3 640</b>	11.18		
Bitou	182	184	350	425	2 494	2 494	<b>4 107</b>	64.68		
Langeberg	477	795	775	875	4 874	4 874	<b>6 611</b>	35.64		
Breede Valley	1 392	674	890	936	936	936	<b>1 224</b>	30.77		
Cape Agulhas	260	401	345	363	2 639	2 639	<b>4 163</b>	57.75		
Cederberg	246	271	370	316	1 289	1 289	<b>3 259</b>	152.83		
Drakenstein	3 041	898	1 286	5 353	5 353	5 353	<b>1 488</b>	(72.20)		
George	756	783	1 193	1 100	1 100	1 100	<b>1 364</b>	24.00		
Kannaland	550	266	180	189	1 145	1 145	<b>1 236</b>	7.95		
Knysna	382	360	711	538	538	538	<b>592</b>	10.04		
Laingsburg	68	63	81	85	303	303	<b>587</b>	93.73		
Hessequa	369	389	475	560	2 167	2 167	<b>3 973</b>	83.34		
Matzikama	596	381	2 356	448	2 835	2 835	<b>3 015</b>	6.35		
Mossel Bay	501	799	801	843	843	843	<b>6 927</b>	721.71		
Oudtshoorn	460	588	568	1 597	1 597	1 597	<b>751</b>	(52.97)		
Overstrand	505	556	608	640	640	640	<b>704</b>	10.00		
Prince Albert	89	205	110	248	528	528	<b>724</b>	37.12		
Saldanha Bay	518	1 386	5 631	2 664	2 664	2 664	<b>730</b>	(72.60)		
Stellenbosch	2 074	750	1 077	1 133	1 133	1 133	<b>1 246</b>	9.97		
Swartland	460	1 404	585	615	3 823	3 823	<b>4 700</b>	22.94		
Swellendam	221	243	300	316	1 825	1 825	<b>3 385</b>	85.48		
Theewaterskloof	521	491	678	713	4 234	4 234	<b>5 815</b>	37.34		
Witzenberg	475	1 402	578	608	4 547	4 547	<b>5 407</b>	18.91		
Other									101 484	107 660
<b>Category C</b>	1 258	1 763	258	302	302	302	<b>200</b>	(33.77)		
Central Karoo	41	83	50	53	53	53	<b>200</b>	277.36		
Eden	87	590	104	140	140	140		(100.00)		
Overberg		1 000								
West Coast	1 130	90	104	109	109	109		(100.00)		
<b>Total transfers to local government</b>	<b>242 853</b>	<b>35 452</b>	<b>45 405</b>	<b>43 198</b>	<b>74 466</b>	<b>74 466</b>	<b>93 221</b>	25.19	101 484	107 660

Table A.4.1 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2011/12	Adjusted appro- priation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				% Change from Revised estimate			
							2012/13	2011/12	2013/14	2014/15
Library Subsidies (capital)	2 000									
Category B	2 000									
Drakenstein	2 000									

Table A.4.2 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2011/12	Adjusted appro- priation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				% Change from Revised estimate			
							2012/13	2011/12	2013/14	2014/15
Development of Sport and Recreation Facilities	4 000	4 000	2 447	2 000	2 000	2 000	2 000		2 000	2 200
Category A							874			
City of Cape Town							874			
Category B	2 950	2 500	2 447	2 000	2 000	2 000	926	(53.70)	2 000	2 200
Bergervier			100							
Bitou							200			
Breede Valley	650						194			
Cederberg			70				94			
George			147							
Kannaland	550									
Knysna			200							
Matzikama	250		1 930							
Oudtshoorn				1 000	1 000	1 000	94	(90.60)		
Saldanha Bay		1 000		1 000	1 000	1 000		(100.00)		
Stellenbosch	1 500									
Swartland		500					200			
Theewaterskloof							144			
Witzenberg		1 000								
Other									2 000	2 200
Category C	1 050	1 500					200			
Central Karoo							200			
Eden		500								
Overberg		1 000								
West Coast	1 050									



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Table A.4.3 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- piation 2011/12	Adjusted appro- piation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				% Change from Revised estimate			
							2012/13	2011/12	2013/14	2014/15
<b>Library Services (conditional grant)</b>	24 853	31 452	42 958	41 198	41 198	41 198	47 818	16.07	51 195	54 289
<b>Category A</b>	14 852	19 520	24 267	21 336	21 336	21 336	23 470	10.00		
City of Cape Town	14 852	19 520	24 267	21 336	21 336	21 336	23 470	10.00		
<b>Category B</b>	9 793	11 669	18 433	19 560	19 560	19 560	24 348	24.48	51 195	54 289
Beaufort West	238	357	279	353	353	353	447	26.63		
Bergrivier	362	523	553	642	642	642	706	9.97		
Bitou	182	184	350	425	425	425	468	10.12		
Langeberg	477	795	775	875	875	875	2 963	238.63		
Breede Valley	742	674	890	936	936	936	1 030	10.04		
Cape Agulhas	260	401	345	363	363	363	399	9.92		
Cederberg	246	271	300	316	316	316	377	19.30		
Drakenstein	1 041	898	1 286	5 353	5 353	5 353	1 488	(72.20)		
George	756	783	1 046	1 100	1 100	1 100	1 364	24.00		
Kannaland		266	180	189	189	189	208	10.05		
Knysna	382	360	511	538	538	538	592	10.04		
Laingsburg	68	63	81	85	85	85	94	10.59		
Hessequa	369	389	475	560	560	560	616	10.00		
Matzikama	346	381	426	448	448	448	583	30.13		
Mossel Bay	501	799	801	843	843	843	6 927	721.71		
Oudtshoorn	460	588	568	597	597	597	657	10.05		
Overstrand	505	556	608	640	640	640	704	10.00		
Prince Albert	89	205	110	248	248	248	273	10.08		
Saldanha Bay	518	386	5 631	1 664	1 664	1 664	730	(56.13)		
Stellenbosch	574	750	1 077	1 133	1 133	1 133	1 246	9.97		
Swartland	460	904	585	615	615	615	676	9.92		
Swellendam	221	243	300	316	316	316	347	9.81		
Theewaterskloof	521	491	678	713	713	713	784	9.96		
Witzenberg	475	402	578	608	608	608	669	10.03		
Other									51 195	54 289
<b>Category C</b>	208	263	258	302	302	302		(100.00)		
Central Karoo	41	83	50	53	53	53		(100.00)		
Eden	87	90	104	140	140	140		(100.00)		
West Coast	80	90	104	109	109	109		(100.00)		

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Table A.4.4 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Medium-term estimate								
	Audited 2008/09	Audited 2009/10	Audited 2010/11	Main appro- priation 2011/12	Adjusted appro- priation 2011/12	Revised estimate 2011/12	% Change from Revised estimate					
							2012/13	2011/12	2013/14	2014/15		
2010 FIFA World Cup: Green Point Stadium Construction	212 000											
Category A	212 000											
City of Cape Town	212 000											

Table A.4.5 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Medium-term estimate								
	Audited 2008/09	Audited 2009/10	Audited 2010/11	Main appro- priation 2011/12	Adjusted appro- priation 2011/12	Revised estimate 2011/12	% Change from Revised estimate					
							2012/13	2011/12	2013/14	2014/15		
Most vulnerable B3 municipalities					31 268	31 268	43 403	38.81	48 289	51 171		
Category A												
City of Cape Town												
Category B					31 268	31 268	43 403	38.81	48 289	51 171		
Beaufort West					1 694	1 694	2 582	52.42				
Bergrivier					2 632	2 632	2 934	11.47				
Bitou					2 069	2 069	3 439	66.22				
Langeberg					3 999	3 999	3 648	(8.78)				
Cape Agulhas					2 276	2 276	3 764	65.38				
Cederberg					973	973	2 788	186.54				
Kannaland					956	956	1 028	7.53				
Laingsburg					218	218	493	126.15				
Hessequa					1 607	1 607	3 357	108.90				
Matzikama					2 387	2 387	2 432	1.89				
Prince Albert					280	280	451	61.07				
Swartland					3 208	3 208	3 824	19.20				
Swellendam					1 509	1 509	3 038	101.33				
Theewaterskloof					3 521	3 521	4 887	38.80				
Witzenberg					3 939	3 939	4 738	20.28				
Other									48 289	51 171		

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Table A.5 Provincial payments and estimates by district and local municipality

Municipalities R'000	Outcome			Main appro- priation 2011/12	Adjusted appro- priation 2011/12	Revised estimate 2011/12	Medium-term estimate			
	Audited 2008/09	Audited 2009/10	Audited 2010/11				% Change from Revised estimate			
							2012/13	2011/12	2013/14	2014/15
<b>Cape Town Metro</b>	483 969	285 798	272 885	291 296	299 350	299 350	<b>323 007</b>	7.90	357 147	387 846
<b>West Coast Municipalities</b>	3 312	4 055	9 699	4 794	13 994	13 994	<b>14 738</b>	5.32		
Matzikama	596	381	2 356	448	2 835	2 835	<b>3 463</b>	22.15		
Cederberg	246	271	370	316	1 289	1 289	<b>1 700</b>	31.89		
Bergrivier	362	523	653	642	3 274	3 274	<b>4 060</b>	24.01		
Saldanha Bay	518	1 386	5 631	2 664	2 664	2 664	<b>730</b>	(72.60)		
Swartland	460	1 404	585	615	3 823	3 823	<b>4 785</b>	25.16		
Across wards and municipal projects	1 130	90	104	109	109	109		(100.00)		
<b>Cape Winelands Municipalities</b>	7 459	4 519	4 606	8 905	16 843	16 843	<b>17 550</b>	4.20		
Witzenberg	475	402	578	608	4 547	4 547	<b>5 802</b>	27.60		
Drakenstein	3 041	1 398	1 286	5 353	5 353	5 353	<b>1 488</b>	(72.20)		
Stellenbosch	2 074	1 250	1 077	1 133	1 133	1 133	<b>1 246</b>	9.97		
Breede Valley	1 392	674	890	936	936	936	<b>1 030</b>	10.04		
Langeberg	477	795	775	875	4 874	4 874	<b>7 984</b>	63.81		
<b>Overberg Municipalities</b>	1 507	2 691	1 931	2 032	9 338	9 338	<b>12 742</b>	36.45		
Theewaterskloof	521	1 491	678	713	4 234	4 234	<b>5 515</b>	30.26		
Overstrand	505	556	608	640	640	640	<b>704</b>	10.00		
Cape Agulhas	260	401	345	363	2 639	2 639	<b>4 067</b>	54.11		
Swellendam	221	243	300	316	1 825	1 825	<b>2 456</b>	34.58		
<b>Eden Municipalities</b>	3 287	3 959	4 382	5 392	10 024	10 024	<b>18 394</b>	83.50		
Kannaland	550	266	180	189	1 145	1 145	<b>1 246</b>	8.82		
Hessequa	369	389	475	560	2 167	2 167	<b>3 356</b>	54.87		
Mossel Bay	501	799	801	843	843	843	<b>6 927</b>	721.71		
George	756	783	1 193	1 100	1 100	1 100	<b>1 364</b>	24.00		
Oudtshoorn	460	588	568	1 597	1 597	1 597	<b>657</b>	(58.86)		
Bitou	182	184	350	425	2 494	2 494	<b>4 252</b>	70.49		
Knysna	382	360	711	538	538	538	<b>592</b>	10.04		
Across wards and municipal projects	87	590	104	140	140	140		(100.00)		
<b>Central Karoo Municipalities</b>	436	708	520	739	2 931	2 931	<b>4 330</b>	47.73		
Laingsburg	68	63	81	85	303	303	<b>552</b>	82.18		
Prince Albert	89	205	110	248	528	528	<b>632</b>	19.70		
Beaufort West	238	357	279	353	2 047	2 047	<b>3 146</b>	53.69		
Across wards and municipal projects	41	83	50	53	53	53		(100.00)		
Other									53 195	55 855
<b>Total provincial expenditure by district and local municipality</b>	499 970	301 730	294 023	313 158	352 480	352 480	<b>390 761</b>	10.86	410 342	443 701